



# **Annual Results Analyst Presentation 2022/2023**

31 May 2023





# **Key Themes**

Driving scale and reach



On the Path to a Firm Post-COVID Recovery



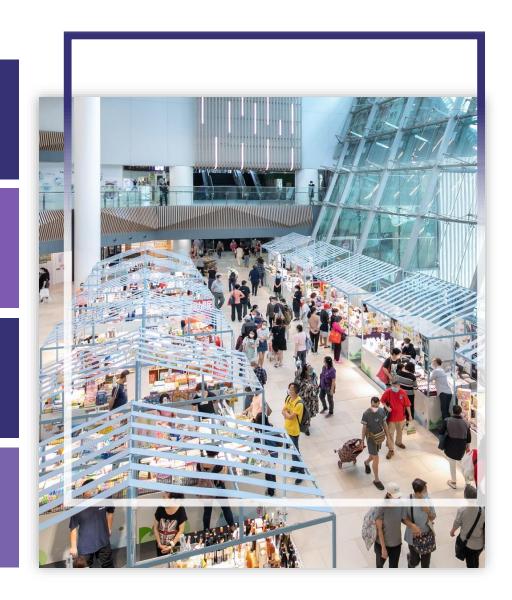
**Strengthened Capital Base to Navigate Interest Rates Headwinds** 



**Diversification Strategy Drives Resilient Earnings and Valuation** 



**Link 3.0 - Grow Asset Lighter Business and Capital Partnerships** 





# Geoeconomic Fragmentation Compounded by Financial Threats

#### The macro outlook remains volatile amidst interest rate hikes

APAC continues to be viewed as a safe investment destination

#### **Geoeconomic confrontation**

- Persistent trade disputes and sanctions leading to obstacles to trade, investment and technology development for APAC economies
- Supply chain disruptions under regional tension add to cost pressure



#### **Financial turmoil**

- Rising inflation, massive tightening of monetary policy with rapidly increased interest rates by central banks
- Several emerging risks added uncertainty: regional banking crisis, cloudy export demand, recessionary risk in the West remains



#### **Key impact areas for Link**

- Portfolio management and asset valuation
- Capital management and financing strategies

#### **Our responses**

- ✓ Portfolio diversification across various economies within APAC
- ✓ Strengthening financial resilience by maintaining robust balance sheet and strong credit ratings
- ✓ Fostering collaboration with regional counterparts for knowledge and resource-sharing.
- ✓ Pursuit of inclusive growth with investors and tenants in Link's project developments

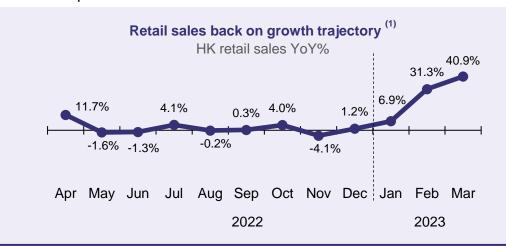
# **Market Prospects**

### Ushering in the post-pandemic era

### **Hong Kong**



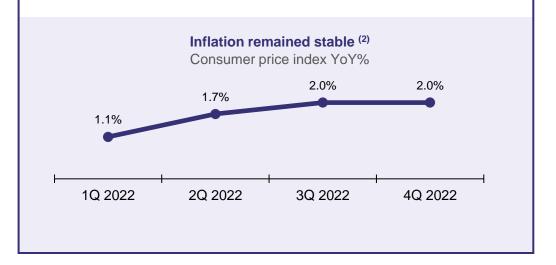
- Border reopened between Hong Kong and Mainland China
- Ended mask-wearing mandate and lifted all social distancing measures
- Local economy exhibits modest signs of recovery alongside the gradual normalization of economic activities
- Transparent and liquid market with a stable growth outlook upon the tepid return of tourists



#### **Mainland China**



- Scrapped strict zero-COVID policy
- Despite slowing growth, Mainland China is still one of the fastest-growing markets in the region
- Continued rise in consumption, expansion of infrastructure and advancements in technology
- Rising middle class and improving living standard



#### Notes:

(2) Source: National Bureau of Statistics of China

<sup>(1)</sup> Source: Census and Statistics Department

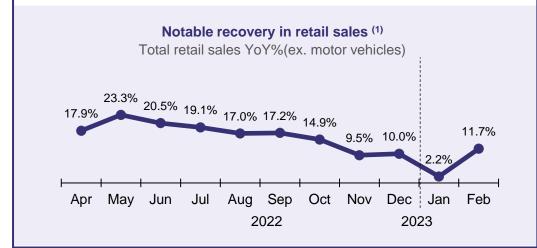
# **Market Prospects**

### Ushering in the post-pandemic era (cont'd)

# Singapore

#### Low unemployment rate and high disposable income

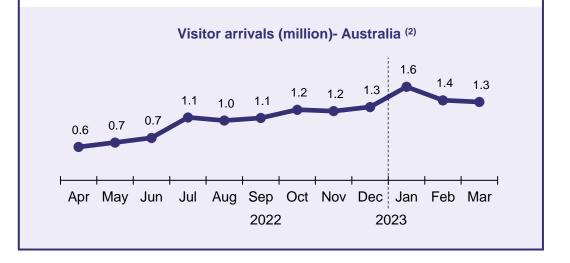
- ► More corporations positioning Singapore as a regional hub paving the way for a brighter future in Southeast Asia
- Rising inflow of talent and global companies to Singapore
- Continuous growth in technology and financial sectors



#### Australia



- Stable economy continues to drive real estate return and attract inbound/ local capital
- Population growth, changing demographics and infrastructure expansion present opportunities in urban centres
- Recorded robust sales growth during Christmas and the first three months of 2023



#### Notes:

(2) Source: Australian Bureau of Statistics

<sup>(1)</sup> Source: Singapore Department of Statistics



# **Financial Highlights**

### Sustained NPI growth demonstrated strength of our diversified platform

**REVENUE** 

HK\$12,234M +5.4% YoY

DISTRIBUTABLE AMOUNT(1)

HK\$6,311M +0.6% YoY **NET PROPERTY INCOME** 

HK\$9,198M +4.8% YoY

NET ASSET VALUE per unit(4)

**HK\$73.98** -4.0% vs 31 Mar 22

- Steady growth of revenue and NPI
- New contributions from Australia retail and office, Mainland China logistics and full-year contribution from Hong Kong car service centres
- Despite rising interest costs, total distributable amount maintained on a growth trajectory

### **Hong Kong**



**Mainland China** 



Link Plaza Tianhe (formerly known as Happy Valley Shopping Mall)

**Australia** 



**Queen Victoria Building** 

Singapore <sup>(2)</sup>



**Jurong Point** 

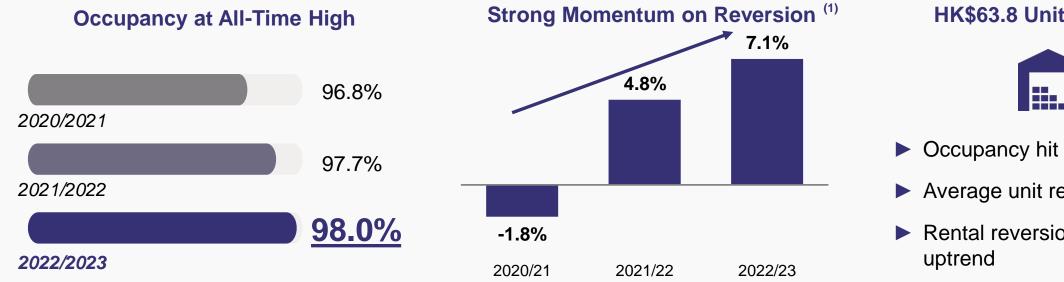
#### Lok Fu Place

- Excludes the discretionary distribution.
- (2) Contributions from Singapore will be reflected in the next financial year.
- All figures for the year ended or as at 31 March 2023 unless stated otherwise.
- (4) Decreased due to 20% increase in the number of units.

# **Hong Kong Retail**

Resilient operational performance from non-discretionary retail





#### HK\$63.8 Unit Rent psf

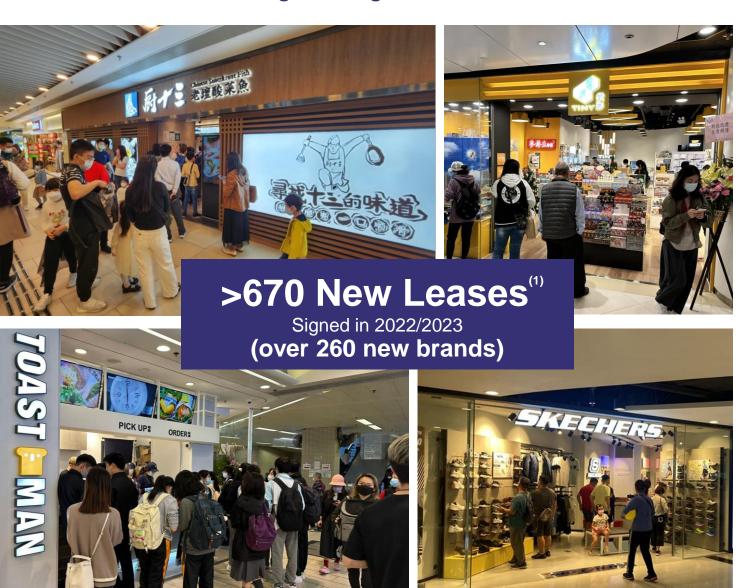


- Occupancy hit record high
- Average unit rent grew further
- Rental reversion continued the

- (1) Reversion rate was calculated based on base rent (excluding management fees).
- (2) All figures for the year ended or as at 31 March 2023 unless stated otherwise.

# **Hong Kong Retail Leasing**

Garnered strong leasing interests in the market



## **Leasing Trend**

Top 5 retail trades signed

- 1 Fashion
- 2 Specialty Restaurants
- 3 Learning Institutions
- 4 Light Refreshments
- 5 Bakery & Cake Shops



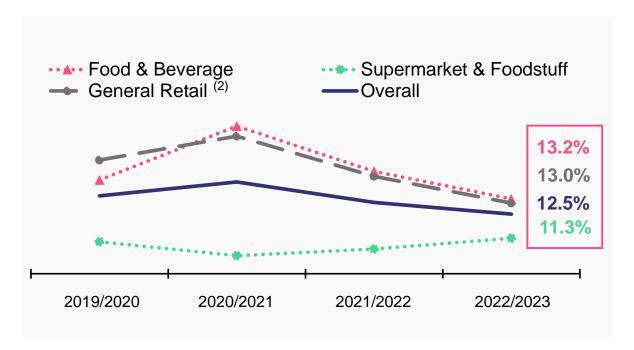
# **Hong Kong Retail Sales**

### Tenant sales surpassed pre-COVID level in 2019

TENANT SALES GROWTH (1) +6.2% YOY

For the period Apr 2022 – Mar 2023	Tenant sales growth <sup>(1)</sup>		
Food and beverage	10.5%		
Supermarket and foodstuff	-1.3%		
General retail <sup>(2)</sup>	9.6%		
Overall	6.2%		

OCCUPANCY COST<sup>(3)</sup>
12.5%



- (1) Percentage figures represent year-on-year change in tenants' average monthly sales per square foot.
- (2) Including clothing, department store, electrical and household products, personal care/medicine, optical, books and stationery, newspaper, valuable goods, services, leisure and entertainment, and other retail.
- (3) A ratio of base rent (excluding management fee) to tenant retail gross sales per square foot.
- (4) All figures for the period ended 31 March 2023 unless stated otherwise.

# **Hong Kong Car Parks and Related Business**

Uplift driven by full-year contribution of new high-quality earnings stream

REVENUE GROWTH +12.3% YoY

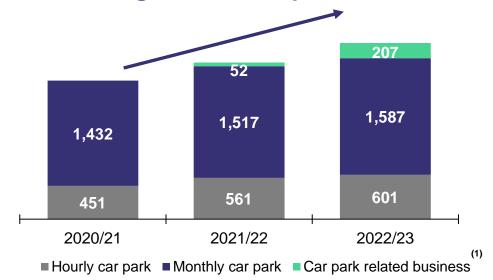
#### **CAR PARK INCOME**

HK3,226 per space per month+5.3% YoY

#### **AVERAGE CAR PARK VALUATION**

HK\$725K per space +19.4% YoY

#### Accelerated growth in car park rental income



- Notes:
- (1) Refers to contributions from two car park/car service centres and godown buildings in Hung Hom and Chai Wan.
- (2) All figures for the year ended or as at 31 March 2023 unless stated otherwise.

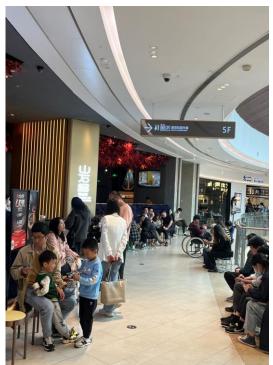
- Both monthly and hourly car park income exceeded pre-COVID levels
- ➤ Full-year contribution from two car park/car service centres and godown buildings





## **Mainland China Retail**

### Outlook brightens as positive signs of retail sales emerge













OCCUPANCY (1)
95.2%

**REVERSION** (1, 2)

-3.0%

- ➤ COVID-related measures have dampened retail and leasing sentiment in 2022, but rapidly recovered after the Chinese New Year
- Occupancy level improved significantly to 95.2%, tenant sales growth gradually recovering towards pre-COVID pandemic levels
- Granted RMB48 million rental concessions and property management fee waivers in 2022/2023

- (1) The average occupancy and reversion rate including Qibao Vanke Plaza in Shanghai, our Qualified Minority-owned Property.
- (2) Reversion rate was calculated based on base rent (excluding management fees).
- (3) All figures for the year ended or as at 31 March 2023.

# **Mainland China Logistics**

Steady organic growth backed by annual rental increments



**OCCUPANCY** 

100%

**WALE** 

1.7 years

- ► Completed the acquisitions of Jiaxing in June 2022, Changshu North and South in April and May 2023, respectively
- Significant growth opportunities manifested by its fully let status with 4-5% annual rental increments embedded
- ➤ Situated in major transportation hubs, our logistics assets are poised to benefit from the robust demand in the e-commerce space

# **Singapore Retail**

### Positive outlook supported by healthy operational metrics

OCCUPANCY<sup>(1)</sup>

99.9%



**Jurong Point** 

- ➤ Completed the strategic acquisition of Jurong Point and Swing By @ Thomson Plaza by end-March 2023 to tap into market opportunities
- Commenced management contract of AMK Hub to generate recurring third-party management fee income stream
- Established a regional office in Singapore to form a new platform and build in-market capabilities



Swing By @ Thomson Plaza



**AMK Hub** 

## **Australia Retail**

### Continuous improvement in operating metrics

OCCUPANCY (1)

96.9%



**Queen Victoria Building** 

- Began contributing in July 2022
- Resilient retail sentiment and demand with tenant sales reported
   12.5% growth since the acquisition
- ► Higher occupancy supported by improving economic fundamentals



**The Strand Arcade** 



**The Galeries** 

<sup>(1)</sup> In terms of total area.

<sup>(2)</sup> All figures for the year ended or as at 31 March 2023.

## **International Office**

### High-quality prime office assets underpinned by long WALE

OCCUPANCY (1)

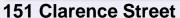
~90%

OVERALL WALE (1) ~5.7 years

- ► Completed the acquisition of 49.9% interest in a trust which holds five prime office assets in Australia in June 2022
- Leases of office assets in Australia are embedded with annual rental escalations of around 4%
- Speculative fit-outs for 347 Kent Street and lobby refurbishment for The Cabot are in progress to elevate tenant and visitor experience

- (1) Includes a 49.9% interest in a prime office portfolio in Sydney and Melbourne.
- (2) All figures for the year ended or as at 31 March 2023.
- (3) In London.







347 Kent Street



**567 Collins Street** 



388 George Street



The Cabot (3)



**126 Phillip Street** 



## **Asset Enhancements**

### Unlocking latent asset value



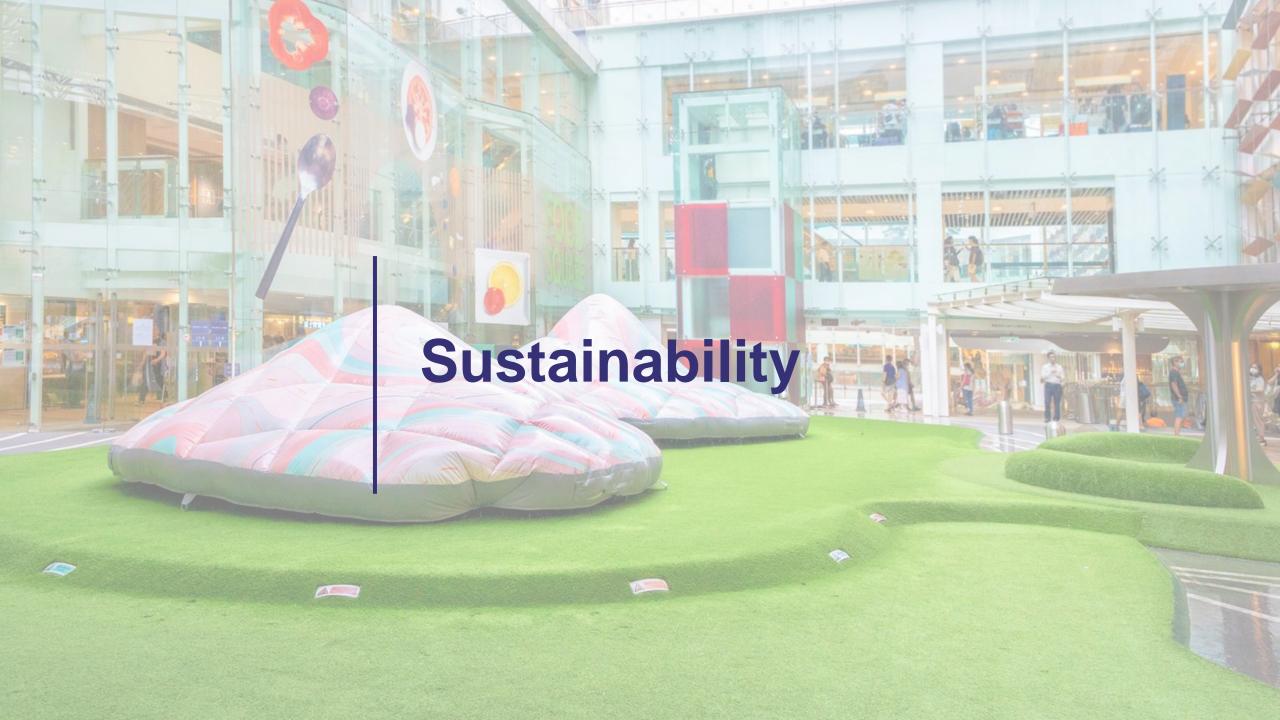
Projects Completed	Capital Expenditure	ROI	111/40 4084	Projects Underway	Capital Expenditure <sup>(2)</sup>	Target Completion Date
Fung Tak	HK\$23M	14.0%	>HK\$640M	Link Plaza Tianhe Phase 1	~RMB200M	Late 2023
Lok Fu Market	HK\$35M	23.7%	Estimated CAPEX	Tung Tau Market	HK\$26M	Mid 2023
Tai Yuen Market	HK\$27M	21.8%	(projects under planning and statutory approval)	Kai Tin	HK\$139M	Late 2023
Tak Tin Market	HK\$74M	9.3%	7 11 /	Butterfly	HK\$26M	Early 2024
Tak Tili Market	Π <b>Ι</b> ΑΦ <i>Ι</i> 4ΙΝΙ	9.5%		Sau Mau Ping	HK\$50M	Early 2024

#### Notes:

(2) Revised figures per latest approved budget.

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<sup>(1)</sup> Estimated return on investments ("ROI") is calculated based on projected annualised net property income post-project minus net property income pre-project divided by estimated project capital expenditures and loss of rental.





# **Sustainability Priorities**

We have identified four strategic areas to focus on portfolio-wide over the next five years

	Climate Resilience	Net Zero Strategy	Sustainability Reporting	Stakeholder Engagement	
	TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES	ADVANCING NET  ZERO  SCIENCE BASED TARGETS  DRIVING AMBITIOUS CORPORATE CLIMATE ACTION	ISSB SIFRS International Financial Reporting Standards	Description States	
Link's Responses	<ul> <li>Participated in the United Nations pilots to quantify climate related risks across our portfolio</li> <li>Stress tested asset-level flood risk exposure of our Greater Bay Area portfolio and mitigate accordingly</li> <li>Completed flood risk assessments for Singapore assets as part of the due diligence process</li> </ul>	<ul> <li>Developed our 2035 Net Zero pathway, followed by submission of Science Based Target (SBT) Net Zero package</li> <li>Identified &gt;40 sites for installation of solar PV arrays, generating around 3,200 MWh renewable energy annually</li> <li>Conducting energy audit across the entire Mainland China portfolio</li> </ul>	<ul> <li>Early adoption of ISSB Exposure         Draft IFRS S2 Climate-related         Disclosures in our 2022/2023         Sustainability Compendium     </li> <li>Streamlined 10 ESG KPIs based         on our materiality assessment and         risk register for Board oversight         and annual external assurance     </li> <li>Setting up ESG data         management system for input         and reporting</li> </ul>	<ul> <li>Established our Stakeholder Engagement Policy and Manual using "Business as Mutual" as a foundation</li> <li>Reviewed our sustainability branding strategy and narrative for effective internal and external communication</li> <li>Created and collaborated on ESG thought leadership pieces</li> </ul>	



We received external assurance on the 9 material ESG KPIs overseen by the Board and prioritised based on our materiality assessment and risk register exercise



87%

Employee Engagement Survey Response Rate



3.1%

Electricity Intensity Reduction<sup>(1)</sup>



**76%** 

Positive Brand Perception



**4.00** out of 5
Employee Engagement
Score



13.8%

Carbon Intensity Reduction<sup>(1,2)</sup>



**90.8** out of 100

Customer Satisfaction Score



21.9%

Regrettable Turnover
HK Regional Centre



15.6%

General Waste Recovered/Recycled



82%

Tenant Satisfaction Rate

7.4%

Regrettable Turnover MLC Regional Centre

<sup>&</sup>lt;sup>1</sup> Compared to 2018/2019 baseline

<sup>&</sup>lt;sup>2</sup> Includes Scope 1 and 2 emissions

# Sustainability Recognitions

Our sustainability leadership is recognised by various global and industry ESG benchmarks

#### 2022/2023 ESG Indices Performance



Rank 6th In East Asia Score 79/100

2021: 73/100



Industry Adjusted Score 5.8

2021: 5.8 (A)



**Asia Pacific Index** 

**Score 71/100** 

2021: 63/100





"Low Risk" Rating

Score 10.6/100 (1)

2021: 11.3/100





FTSE4GOOD Index

**Score 3.8/5** 

2021: 3.8/5



**AA** Score 74.7/100

2021: 71.2/100 (AA-)

(1) A low ESG Risk score indicates a low exposure to ESG risk.

#### **Ardent Supporter and Advocate**

Signatory of:









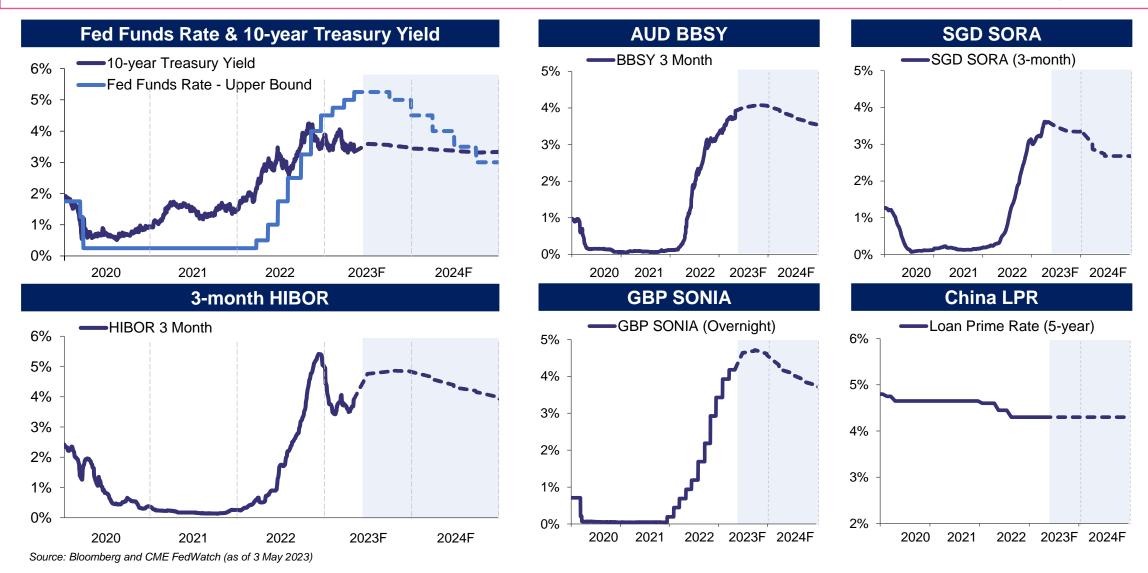




# Interest Rates Expected to Stay at an Elevated Level

Fixed-rate debt ratio maintained at around 60%

While indications are that the interest rate hike cycle is close to an end, rates are expected to remain at an elevated level throughout 2023



# **Prudent Capital Management**

Strong balance sheet with financial flexibility and funding certainty

**NET GEARING RATIO** 

17.8%

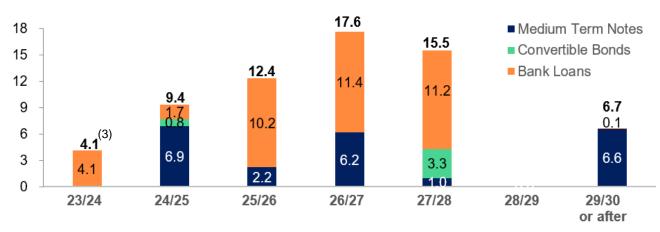
AVAILABLE LIQUIDITY
HK\$27.3B

**3.7 years** 

AVERAGE BORROWING COSTS 3.0%

### **Maturity Profile**

(HK\$ billion)



- ➤ Strengthened financial position via HK\$18.8B rights issue with 240% subscription rate
- No refinancing need for the next 12 months
- Ample liquidity to fund emerging yieldaccretive investment opportunities

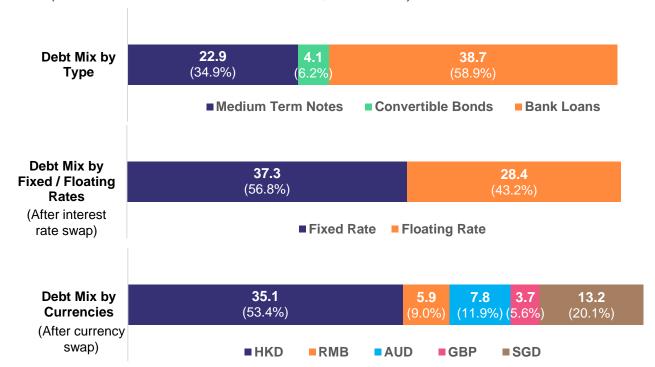
- (1) All figures for the period ended or as at 31 March 2023.
- (2) HK\$10.0 billion undrawn committed facilities and HK\$17.3 billion cash and bank balances as at 31 March 2023.
- (3) HK\$4.0B bank loans maturing in 2023/2024 have been repaid in April 2023.
- (4) Based on total debt with face value of HK\$65.7B as at 31 March 2023.

# **Prudent Capital Management**

Stable credit ratings bolstered by disciplined debt management

#### **Debt Profile Breakdown**

(Face Value as at 31 March 2023, in HK\$ B)



► International assets<sup>(2)</sup> are principally fully hedged, and all non-HKD distributable income being largely hedged annually

#### **CREDIT RATING**

A/Stable A2/Stable A/Stable S&P Moody's Fitch

#### **OPTIMISE VALUE FOR UNITHOLDERS**

- 1 Distribution reinvestment scheme
- 2 Ensure competitive funding costs
- 3 Maintain strong credit ratings

<sup>(1)</sup> All figures for the period ended or as at 31 March 2023 unless stated otherwise.

<sup>(2)</sup> Refers to Australia, United Kingdom and Singapore portfolios

## **Valuation**

### Diversification strategy providing valuation support

	As at	As at	As at	As at
HK\$'M	<b>31 Mar 2023</b> 3	31 Mar 2022	31 Mar 2023	31 Mar 2022
Hong Kong				
Retail properties	129,819	122,878	3.10% - 4.50%	3.10% - 4.50%
Car parks and related business	46,823	40,102	2.60% - 4.80%	2.90% - 5.30%
Office property	<b>8,255</b> <sup>(1)</sup>	8,860 <sup>(1)</sup>	3.00%	3.00%
Mainland China				
Retail properties	<b>26,309</b> <sup>(2)</sup>	29,936 <sup>(2)</sup>	4.50% - 5.00%	4.25% – 4.75%
Office property	6,364	6,782	4.25%	4.25%
Logistics properties	2,495	1,715	5.00%	5.00%
Australia				
Retail properties	2,895	-	4.88% - 5.25%	N/A
Office properties	9,361 <sup>(3)</sup>	4,112	4.50% - 5.25%	4.40%
United Kingdom				
Office property	<b>2,780</b> <sup>(4)</sup>	3,862	6.00%	5.19%
Singapore				
Retail properties	13,630	-	3.80% - 4.50%	N/A
Total valuation	248,731	218,247		
Valuation of IP	237,469 <sup>(5)</sup>	212,761 <sup>(5)</sup>		

## TOTAL VALUE OF **INVESTMENT PROPERTIES**

+11.6%

Boosted by acquisitions of assets of HK\$17,791 million and fair value gains of HK\$9,367 million, which was partly offset by HK\$3,131 million of foreign currency depreciation.

- Represents the office portion only of The Quayside. Includes two floors of The Quayside occupied by Link as at 31 March 2022 and 31 March 2023. Includes 50% value of Qibao Vanke Plaza.

- Includes 49.9% value of the prime office portfolio in Sydney and Melbourne.
  Includes two floors of The Cabot occupied by Link as at 31 March 2023.

  Excludes two floors of The Quayside & two floors of The Cabot occupied by Link, classified as property, plant and equipment, the 50% value of Qibao Vanke Plaza and the 49.9% value of the prime office portfolio in Sydney and Melbourne.



# **Link Today**

### Growing AUM while making inroads into the international market



<sup>(1)</sup> As at 31 March 2023, the total valuation of investment properties, plus 50% value of Qibao Vanke Plaza, 49.9% value in the prime office portfolio in Sydney and Melbourne, and the agreed property value in Mainland China logistics assets in Changshu which was announced on 12 May 2022, on a pro-forma basis.

<sup>(2)</sup> Including two car park/car service centres and godown buildings in Hong Kong.

# **Pivotal Year in Link's History**

Leveraging our strengths to build a solid platform for growth

#### Relentless effort on Link's strategic evolution, while dealing with challenges from COVID pandemic

#### New senior team on board

- Set up formal management committees, including corporate, regional and functional committees
- Established a third-party capitalraising team

#### **Diversification continues to contribute**

- Resilient performance in Hong Kong retail and car parks businesses which demonstrated persistent growth
- New assets (Mainland China logistics, Australia retail and office) started contributing to revenue to provide diversification benefits

# The largest-ever Asian rights issue in the real estate sector

- ► Total subscription rate over 240%
- Closed within 2 months with strong support from unitholders

**JUN 2022** 

**AUG 2022** 

**OCT 2022** 

**DEC 2022** 

**FEB 2023** 

#### **MAR 2023**

# First retail development project

 Non-discretionary retail asset provides synergies with existing portfolio



#### First acquisition in Singapore

- Discount to apprised property value
- Management rights to third-party asset
- On-boarded a team of 130+ and set up regional office
- Roadmap to initiate a third-party capital business

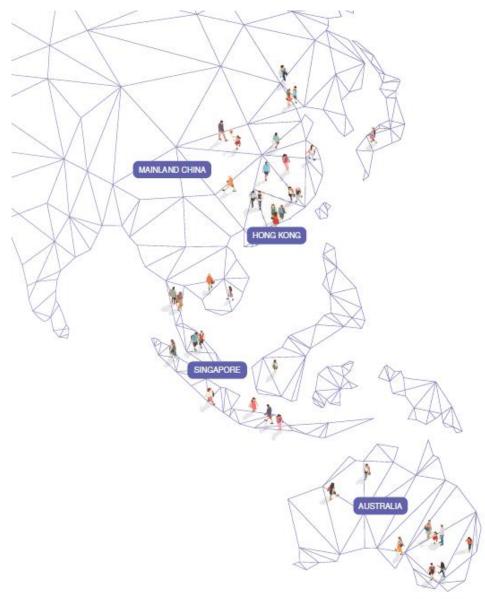


#### Link strategy revamped

- Revamped stakeholder's messaging in relation to Link 3.0 strategy
- Well thought out communication plan targeting all stakeholders

# **Link 3.0 Strategy**

Our New Phase of Growth





- Achieve organic growth through active asset management
- Optimise our portfolio and diversify our income source through accretive investments and asset recycling
- Adopt an asset-lighter approach by working with capital partners to grow AUM and management fee income
- Expand our capabilities **regionally** in **different asset classes** and in support of our asset-lighter approach
- Manage our cost of funding and financial risks through active capital management
- ESG and sustainability stewardship

# Link's Investment Strategies

Focus on resilience and growth potential in APAC; stay patient and selective



#### **Geographical Focus**

- Key developed markets in APAC, Australia, Hong Kong, tier-one cities in Mainland China, Singapore
- Diversify and manage risks through portfolio
   optimisation and with capital partners
- ► Enhance capabilities in the regions to drive active asset management



#### **Sector Focus**

- Non-discretionary retail and logistics with synergies with existing business and enhance resilience based on robust consumption value chain
- ► Selectively office assets on opportunistic basis
- Pursue value-add or development opportunities in markets/sectors where Link has established experience

Investment strategy may be expanded in line with the requirements of our capital partners





# **Distribution Calendar**

Distribution period	October 2022 – March 2023
Last day of trading on a "cum" basis	14 June 2023
Ex-distribution date	15 June 2023
Distribution book close	19 June 2023 – 23 June 2023 (both days inclusive)
Record date for entitlement to distribution	23 June 2023
Ten trading days to determine issue price for scrip in lieu of final cash distribution	26 June 2023 – 7 July 2023 (both days inclusive)
Final date for scrip election	17 July 2023 (no later than 4:30 pm)
Payment of distribution	1 August 2023















# Appendix 1 Why invest in Link REIT



The largest in terms of market capitalisation, the most liquid, and the only internally-managed REIT in Asia



100% free float held by institutions and private investors



**Quality assets diversified across regions** 



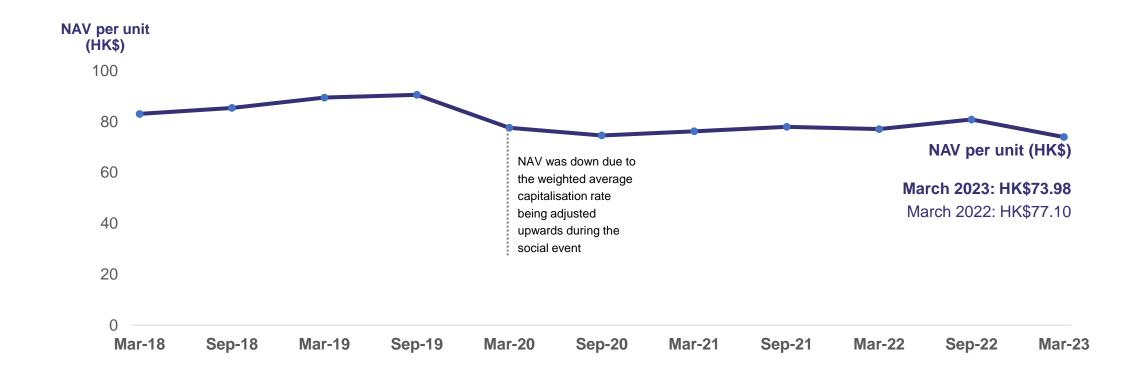
Heavily exposed to resilient nondiscretionary community commercials (including fresh markets) and car parks



Track record of active asset management and resilient DPU throughout economic cycles

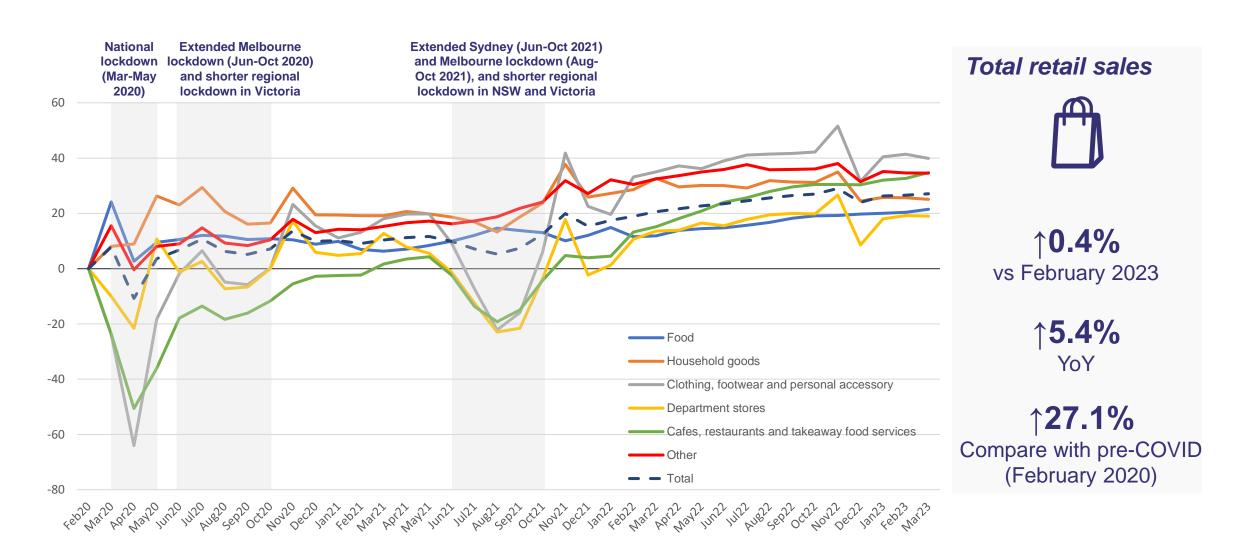


# Appendix 2 Net asset value per unit



Net asset value per unit decreased by 4.0% to HK\$73.98 due to 20% increase in the number of units

#### Australia retail sales far exceed pre-COVID level



Source: Australian Bureau of Statistics



Consolidated	2022/2023 HK\$'M	2021/2022 HK\$'M	YoY %	Percentage contribution Year ended 31 Mar 2023 %
Revenue	12,234	11,602	+5.4	-
Net property income	9,198	8,776	+4.8	-
Rentals				
Hong Kong retail and office properties	6,555	6,425	+2.0	53.5
Hong Kong car parks and related business	2,395	2,130	+12.4	19.6
Mainland China retail, office and logistics properties	1,256	1,380	-9.0	10.3
International retail and office properties	487	365	+33.4	4.0
Other revenue (1)	1,541	1,302	+18.4	12.6
Total revenue	12,234	11,602	+5.4	100
Total property operating expenses	3,036	2,826	+7.4	_

<sup>(1)</sup> Other revenue includes management fees, air conditioning service fees, promotion levies and miscellaneous revenue.

**Appendix 5**Financials – Income statement summary

	Year ended 31 Mar 2023 HK\$'M	Year ended 31 Mar 2022 HK\$'M	YoY %
Revenue	12,234	11,602	+5.4
Property operating expenses	(3,036)	(2,826)	+7.4
Net property income	9,198	8,776	+4.8
General and administrative expenses	(653)	(512)	+27.5
Interest income	106	98	+8.2
Finance costs	(1,754)	(1,005)	+74.5
Profit before taxation, change in fair values of investment properties, impairment of property, plant and equipment, loss on disposals of financial assets at amortised cost, share of net profits of joint ventures and transactions with Unitholders	6,897	7,357	-6.3
Change in fair values of investment properties and impairment of property, plant and equipment	9,317	426	+2,087.1
Loss on disposals of financial assets at amortised cost	-	(11)	-100.0
Share of net profits of joint ventures	85	364	-76.6
Taxation	(1,006)	(1,229)	-18.1
Non-controlling interests	158	(13)	-1,315.4
Profit for the year, before transactions with Unitholders attributable to Unitholders	15,451	6,894	+124.1



**Appendix 6**Financials – Distribution statement summary

	Year ended 31 Mar 2023 HK\$'M	Year ended 31 Mar 2022 HK\$'M	YoY %
Profit for the year, before transactions with Unitholders attributable to Unitholders	15,451	6,894	+124.1
Change in fair values of investment properties and impairment of of property, plant and equipment attributable to Unitholders	(9,393)	(714)	+1,215.5
Deferred taxation on change in fair values of investment properties attributable to Unitholders	(60)	172	-134.9
Change in fair values of derivative component of convertible bonds	22	(32)	-168.8
Change in fair values of financial instruments	51	(80)	-163.8
Depreciation and amortisation of real estate and related assets	60	51	+17.6
Loss on disposals of financial assets at amortised cost	-	11	-100.0
Other non-cash losses / (gains)	180	(29)	-720.7
Discretionary distribution	-	146	-100.0
Total distributable amount	6,311	6,419	-1.7
Distribution per unit (HK cents)	274.31	305.67	-10.3



### Financials – Movement of financial position & investment properties

#### **Financial Position Summary**

	As at	As at	As at
HK\$'M	31 Mar 2023	30 Sep 2022	31 Mar 2022
Total assets	267,919	238,691	225,716
Total liabilities	78,859	67,833	62,726
Non-controlling interests	120	289	302
Net assets attributable to Unitholders	188,940	170,569	162,688
Units in Issue (M)	2,553.8	2,109.4	2,110.2
Net asset value Per Unit (HK\$)	73.98	80.86	77.10

#### **Movement of Investment Properties**

	As at	As at	As at
HK\$'M	31 Mar 2023	30 Sep 2022	31 Mar 2022
At beginning of period / year	212,761	212,761	199,074
Acquisition	17,791	3,818	11,348
Exchange adjustments	(3,131)	(4,815)	1,054
Additions	968	1,155	859
Change in fair values of investment properties	9,367	10,853	426
Transfer to property, plant and equipment	(287)	(287)	-
At end of period / year	237,469	223,485	212,761

Financials – Capital management

Committed Debt Facilities		HK\$ B		%	
Committed Debt I acmites		Mar-23	Sep-22	<b>Mar-23</b>	Sep-22
HK\$ Bank Loans		10.8	15.7	16.5	28.4
RMB Bank Loans		3.2	3.4	4.8	6.2
AUD Bank Loans		7.8	8.9	11.9	16.2
GBP Bank Loans		3.7	3.5	5.6	6.3
SGD Bank Loans		13.2	-	20.1	-
HK\$/US\$ Medium Term Notes		20.2	21.0	30.8	38.1
RMB Medium Term Notes		2.7	1.8	4.1	3.3
Convertible Bonds		4.1	0.8	6.2	1.5
Total Debt		65.7	55.1	100.0	100.0
Cash		17.3	2.1	63.5	13.7
Undrawn Facilities		10.0	13.2	36.5	86.3
Total Liquidity		27.3	15.3	100.0	100.0
<b>Key Credit Metrics by Rating Age</b>	encies		S&P	Moody's	Fitch
	As at	As at	requirement	requirement	requirement
	31 Mar 2023 (1)	30 Sep 2022	(A / Stable)	(A2 / Stable)	(A / Stable)
Net debt / IP	20.3%	22.1%	N/A	N/A	< 30%
Debt / Debt + Equity	20.4%	23.3%	<30%	N/A	N/A
EBITDA Interest Coverage	4.8x	7.0x	N/A	> 3.0x - 3.5x	> 3.5x
Net debt / EBITDA (annualised)	5.5x	6.1x	<6.0x	<7.0x	N/A

<sup>(1)</sup> Preliminary figures to be confirmed by rating agencies.

## **Appendix 9** HK Portfolio – Retail revenue analysis

	Year ended 31 Mar 2023 (HK\$'M)	Year ended 31 Mar 2022 (HK\$'M)	YoY %	Percentage contribution Year ended 31 Mar 2023 %
Retail rentals:				
Shops (1)	4,965	4,919	+0.9	67.6
Markets / cooked food stalls	1,025	977	+4.9	14.0
Education / welfare and ancillary	146	141	+3.5	2.0
Mall merchandising	184	186	-1.1	2.5
Expenses recovery and other miscellaneous revenue (2)	1,021	866	+17.9	13.9
Total	7,341	7,089	+3.6	100.0

<sup>(1)</sup> Rental from shops included base rent of HK\$4,861 million (2022: HK\$4,830 million) and turnover rent of HK\$104 million (2022: HK\$89 million).(2) Other miscellaneous revenue includes management fees, air conditioning service fees, promotion levies and miscellaneous revenue.



### HK Portfolio – Car parks and related business revenue analysis

	Year ended 31 Mar 2023 (HK\$'M)	Year ended 31 Mar 2022 (HK\$'M)	YoY %	Percentage contribution Year ended 31 Mar 2023
Rental income:				
Monthly car parks	1,587	1,517	+4.6	66.1
Hourly car parks	601	561	+7.1	25.0
Car parks related business	207	52	+298.1	8.6
Expenses recovery and other miscellaneous revenue	6	8	-25.0	0.3
Total car parks and related business revenue	2,401	2,138	+12.3	100.0

Note

<sup>(1)</sup> Refers to contributions from two car park/car service centres and godown buildings in Hung Hom and Chai Wan.



HK Portfolio - Property operating expenses analysis

	Year ended 31 Mar 2023 (HK\$'M)	Year ended 31 Mar 2022 (HK\$'M)	YoY (%)	Percentage contribution Year ended 31 Mar 2023 (%)
Property managers' fees, security and cleaning	611	599	+2.0	26.3
Staff costs	436	460	-5.2	18.8
Repair and maintenance	218	212	+2.8	9.4
Utilities	285	262	+8.8	12.3
Government rent and rates	281	279	+0.7	12.1
Promotion and marketing expenses	195	174	+12.1	8.4
Estate common area costs	98	102	-3.9	4.2
Provision for impairment of trade receivables	16	-	N/A	0.7
Other property operating expenses	181	160	+13.1	7.8
Total property operating expenses	2,321	2,248	+3.2	100.0

Appendix 12 HK Portfolio – Retail portfolio data

	No. of properties	Total area ('000 sq. ft.)	Retail properties Valuation (HK\$'M)	Retail rentals (HK\$'M)	Average n unit re (HK\$ )	nt <sup>(1)</sup>	Occupan (%)	
	As at 31 Mar 2023	As at 31 Mar 2023	As at 31 Mar 2023	Year ended 31 Mar 2023	As at 31 Mar 2023	As at 31 Mar 2022	As at 31 Mar 2023	As at 31 Mar 2022
Destination	6	1,289	27,303	1,236	78.1	76.5	97.2	97.7
Community	35	4,027	71,118	3,577	71.0	69.7	98.4	98.2
Neighbourhood	57	2,710	30,670	1,507	46.1	45.5	97.8	97.1
Overall	98	8,026	129,091	6,320	63.8	62.7	98.0	97.7

<sup>(1)</sup> Average monthly unit rent represents the average base rent (excluding management fees) per month psf of leased area.

<sup>(2)</sup> Excluding a parcel of commercial-use land off Anderson Road, Kwun Tong of HK\$728 million.



HK Portfolio – Retail and car parks and related business portfolio data

	As at 31 Mar 2023	As at 31 Mar 2022	Chango
Average monthly unit rent (psf pm) <sup>(1)</sup>	31 Wai 2023	31 Wai 2022	Change
■ Shops	HK\$61.9	HK\$61.2	+1.1%
<ul><li>Overall (ex self use office)</li></ul>	HK\$63.8	HK\$62.7	+1.8%
Occupancy rate			
Shops	98.3%	98.1%	+0.2%
Markets/cooked food stalls	96.1%	95.2%	+0.9%
Education/welfare and ancillary	97.1%	97.0%	+0.1%
Overall	98.0%	97.7%	+0.3%
	Year end 31 Mar 2023	Year end 31 Mar 2022	YoY Change
Composite reversion rate <sup>(1)</sup>			
Shops	+5.7%	+2.9%	+2.8%
Markets/cooked food stalls	+15.1%	+19.0%	-3.9%
Education/welfare and ancillary	+1.2%	+6.7%	-5.5%
Overall	+7.1%	+4.8%	+2.3%
Net property income margin <sup>(2)</sup>	76.9%	76.3%	+0.6%
Car park income per space per month	HK\$3,226	HK\$ 3,064	+5.3%

<sup>(1)</sup> Average monthly unit rent and composite reversion rate was calculated based on base rent (excluding management fees).

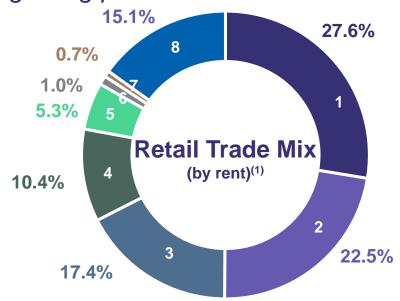
<sup>(2)</sup> Refers to the NPI margin of the entire Hong Kong portfolio.

# Appendix 14 HK Portfolio – Retail lease expiry profile

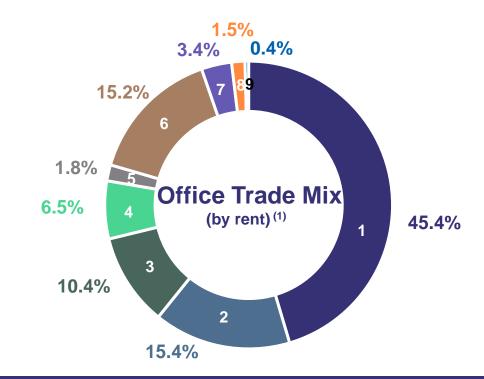
As at 31 March 2023	As % of total area %	As % of monthly rent %
2023/2024	30.0	31.9
2024/2025	32.4	31.0
2025/2026	20.8	22.9
2026/2027 and beyond	10.0	8.5
Short-term Lease and Vacancy	6.8	5.7
Total	100.0	100.0

<sup>(1)</sup> Refers to base rent (excluding management fees).

Hong Kong portfolio – Trade mix



Retail	Mar-23	Sep-22
1. Food and beverage	27.6%	27.6%
2. Supermarket and foodstuff	22.5%	22.2%
3. Markets/ cooked food stalls	17.4%	17.4%
4. Services	10.4%	10.5%
5. Personal care/ medicine	5.3%	5.5%
6. Education/ welfare and ancillary	1.0%	1.0%
7. Valuable goods <sup>(2)</sup>	0.7%	0.7%
8. Others <sup>(3)</sup>	15.1%	15.1%
Total	100%	100%



Office	Mar-23	Sep-22
1. Finance	45.4%	47.4%
2. Real estate	15.4%	14.8%
3. Retailers & consumer products	10.4%	10.8%
4. Engineering & construction	6.5%	6.7%
5. Co-working space	1.8%	1.8%
6. Insurance	15.2%	13.4%
7. Advertising & Media	3.4%	3.6%
8. Energy & Resources	1.5%	1.1%
9. Telecommunications	0.4%	0.4%
Total	100%	100%

Notes:
(1) Refers to base rent (excluding management fees).
(2) Includes jewellery, watches and clocks
(3) Includes clothing and accessories, department stores, electrical and household products, optical, books and stationery, newspapers, leisure and entertainment.

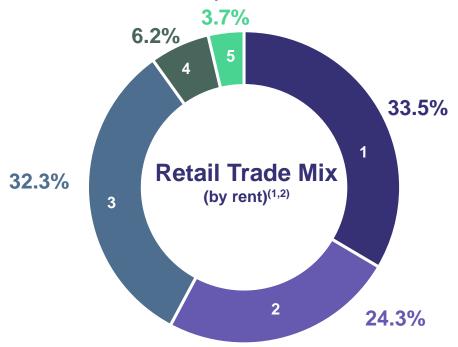


### Mainland China portfolio – Retail lease expiry profile

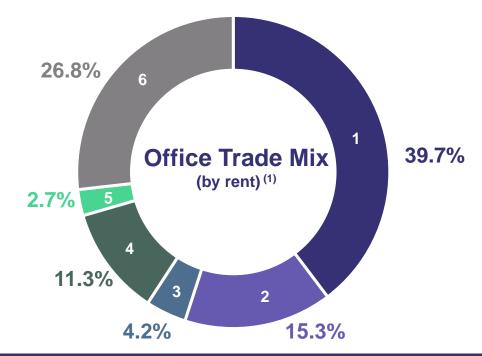
	Retail (1)		Office	
As at 31 March 2023	As % of total area (%)	As % of monthly rent (2) (%)	As % of total area (%)	As % of monthly rent (2)
2023/2024	26.5	30.8	14.0	15.5
2024/2025	17.4	27.3	13.5	16.5
2025/2026	14.2	17.6	12.9	14.7
2026/2027 and beyond	37.1	24.3	55.1	53.3
Vacancy	4.8	-	4.5	-
Total	100.0	100.0	100.0	100.0

<sup>(1)</sup> Retail lease expiry including Qibao Vanke Plaza in Shanghai, our Qualified Minority-owned Property.(2) Refers to base rent (excluding management fees).

Mainland China portfolio – Trade mix



Retail	Mar-23	Sep-22
1. Food and beverage	33.5%	32.3%
2. Fashion	24.3%	32.1%
3. General retail & others	32.3%	28.4%
4. Leisure & entertainment	6.2%	4.3%
5. Supermarket & foodstuff	3.7%	2.9%
Total	100%	100%



Office	Mar-23	Sep-22
1. Professional services	39.7%	38.4%
2. Technology, media, telecom	15.3%	15.0%
3. Pharmacy	4.2%	4.1%
4. Industrial goods & services	11.3%	11.1%
5. Retailers & consumer products	2.7%	4.7%
6. Others	26.8%	26.7%
Total	100%	100%

<sup>(1)</sup> Refers to base rent (excluding management fees).

<sup>(2)</sup> Retail trade mix including Qibao Vanke Plaza in Shanghai, our Qualified Minority-owned Property.

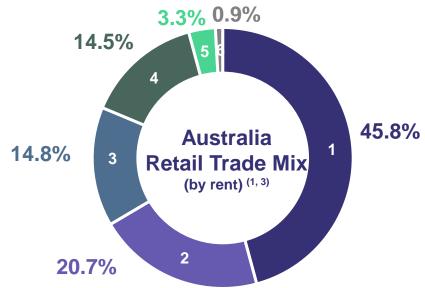


#### International portfolio – Retail lease expiry profile

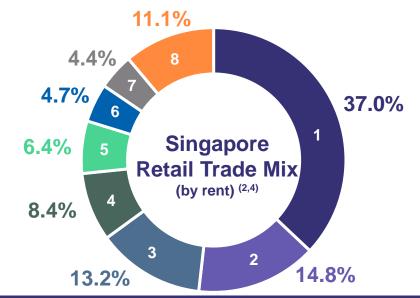
	Australia Retail (1)		Singapore Retail (2)	
As at 31 March 2023	As % of total area (%)	As % of monthly rent (3) (%)		As % of monthly rent (4)  (%)
2023/2024	31.8	39.9	25.4	25.7
2024/2025	22.8	19.3	18.9	21.7
2025/2026	9.3	12.4	23.9	29.5
2026/2027 and beyond	33.0	28.4	31.3	23.1
Vacancy	3.1	-	0.5	_
Total	100.0	100.0	100.0	100.0

- Retail lease expiry including 50% interests in three retail properties In Sydney.
   Includes Jurong Point and Swing By @ Thomson Plaza.
   Refers to gross rent (including management fees).
   Refers to gross rent (including management fees, services and advertisement and promotional charges).

#### International retail portfolio – Trade mix



Retail	Mar-23
1. Fashion & Accessories	45.8%
2. Food and Beverage	20.7%
3. Major/ Mini-major <sup>(5)</sup>	14.8%
4. General Retail	14.5%
5. Retail Services	3.3%
6. Others	0.9%
Total	100%
A1 /	



Retail	Mar-23
1. Food & beverages	37.0%
2. Lifestyle & services	14.8%
3. Beauty & wellness	13.2%
4. Fashion & accessories	8.4%
5. Hypermarket & supermarket	6.4%
6. Electronics & information technology	4.7%
7. Department & value store	4.4%
8. Others	11.1%
Total	100%

- (1) Refers to gross rent (including management fees).
- (2) Refers to gross rent (including management fees, services and advertisement and promotional charges).
- (3) Retail trade mix including 50% interests in three retail properties In Sydney.
- (4) Includes Jurong Point and Swing By @ Thomson Plaza.
- (5) According to the definition by Shopping Centre Council of Australia.

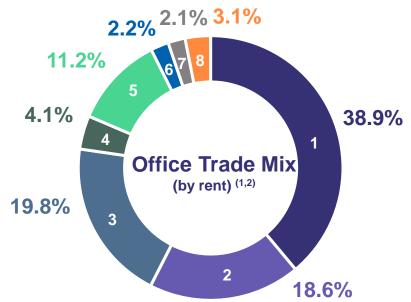


#### International portfolio – Office lease expiry profile

	International Office (1,2)	
As at 31 March 2023	As % of total area (%)	As % of monthly rent (%)
2023/2024	7.2	7.9
2024/2025	1.5	1.5
2025/2026	1.7	2.2
2026/2027 and beyond	79.5	88.4
Vacancy	10.1	-
Total	100.0	100.0

<sup>(1)</sup> Refers to base rent (excluding management fees).(2) Includes a 49.9% interest in a prime office portfolio in Sydney and Melbourne.

International office portfolio – Tenant mix



Office	Mar-23	Sep-22
1. Financial and insurance services	38.9%	39.1%
2. Government	18.6%	18.5%
3. Professional services	19.8%	18.8%
4. Energy, utility, mining, transport	4.1%	4.6%
5. Real estate	11.2%	12.0%
6. Co-working space	2.2%	2.8%
7. Others	2.1%	2.2%
8. Retail	3.1%	2.0%
Total	100%	100%

<sup>(1)</sup> Refers to base rent (excluding management fees).

<sup>(2)</sup> Office trade mix including a 49.9% interest in a prime office portfolio in Sydney and Melbourne.











**First Priority Group** 

**Fujian Dongbai Group** 

Investa

**Mercatus Co-operative** 









**Nan Fung Group** 

**Oxford Properties Group** 

**Vanke Holdings** 

**Vicinity Centres** 

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