



Corporate Presentation

September 2021

About Link REIT

RESILIENT TRADE MIX

Focus on non-discretionary retail, car parks and premium grade A offices

ASSETS DIVERSIFIED ACROSS REGIONS

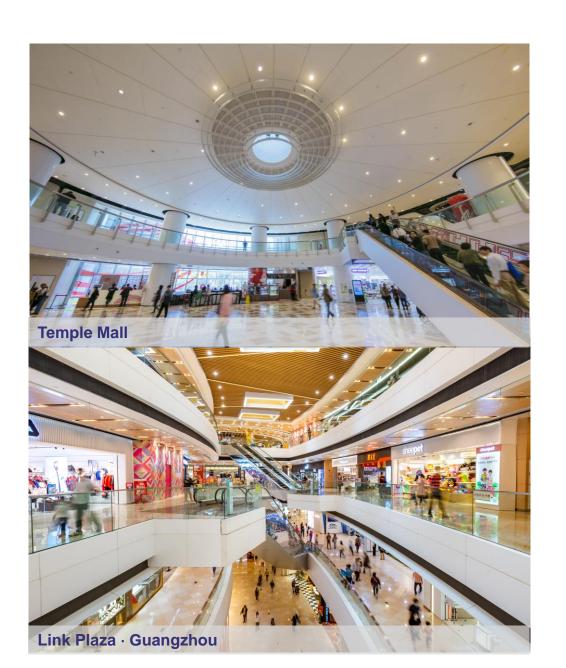
Commercial assets in Hong Kong, Tier-1 cities in Mainland China, London and Sydney

TRACK RECORD OF PERFORMANCE

Sixteen years of active asset management and sustained DPU growth

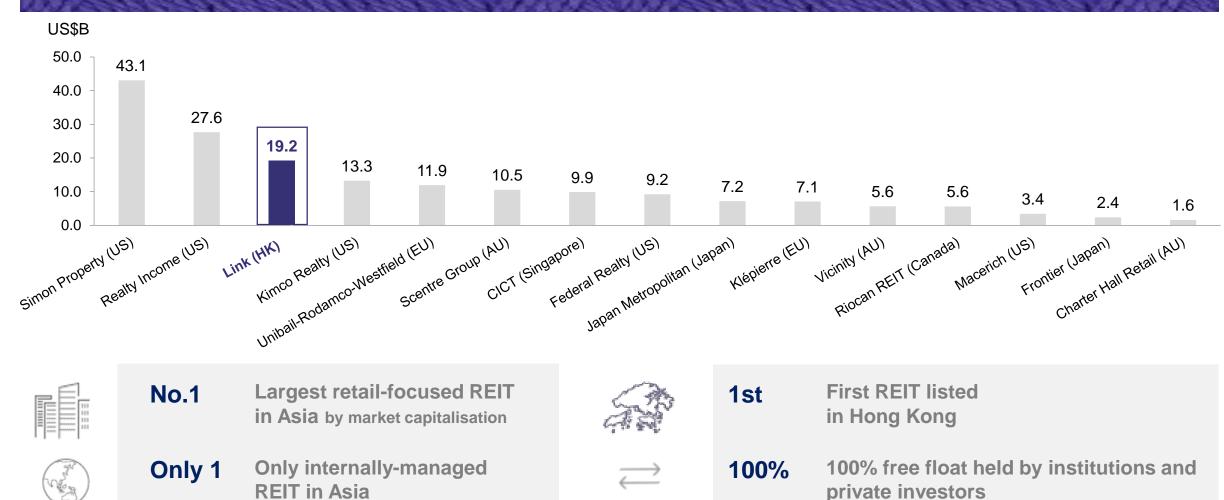
STRONG CORPORATE GOVERNANCE

Highly independent Board with professional management



One of the Top Global REITs

Link is one of the largest retail focused REITs in the world



Overseas

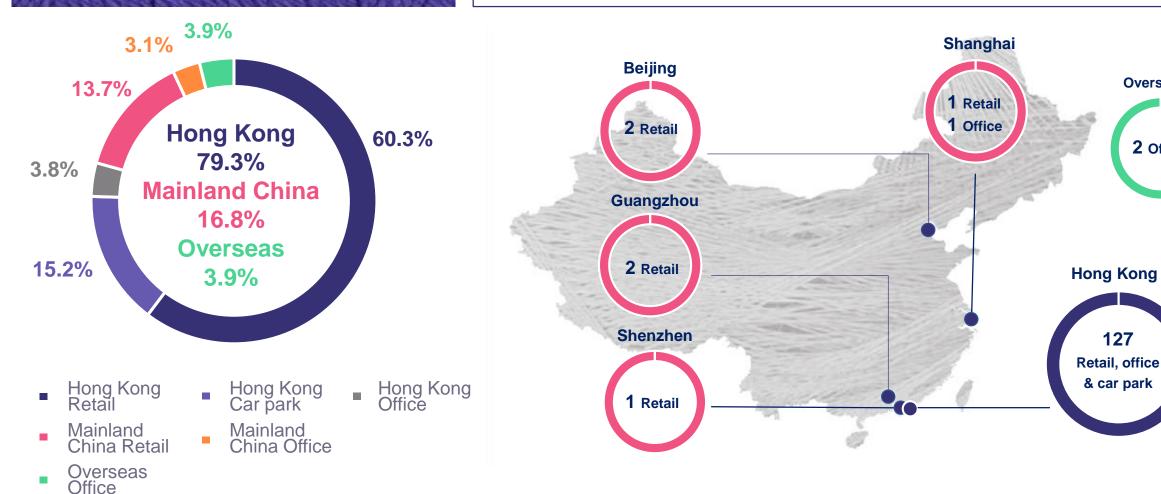
2 Office

127

Diversified Asset Portfolio

Total Portfolio Value HK\$207B (1)

Investments are primarily retail assets located in Hong Kong, Mainland **China and Overseas**



Note:

(1) As at 31 March 2021, including 50% of the agreed property value of Qibao Vanke Plaza in Shanghai, which was completed on 2 April 2021 and the agreed property value of Happy Valley Shopping Mall in Guangzhou, which was completed on 28 June 2021 on a pro-forma basis.

Strong Commitment to Sustainability

Ardent Supporter and Advocate

Signatory of:























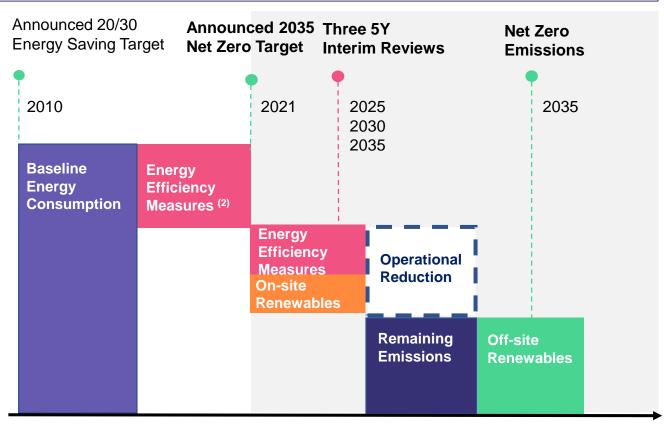
Note:

(1) By total gross floor area.

Net Zero Strategy 2035

Our Pathway to Net Zero

We target to **further reduce electricity usage** and **adopt 100% renewable energy** ⁽¹⁾ by 2035.



Notes:

- (1) Renewable energy includes <u>onsite installation</u> and <u>offsite renewable energy procurement</u>. Reliance on offsite renewable energy procurement will reduce each subsequent year post 2035.
- (2) As of March 2021, our 20/30 vision achieved an absolute electricity reduction of 39.7%.
- (3) Conceptual model for illustrative purpose only, not to scale.

Energy Efficiency Measures

Energy Management System

Rolling out in 4 pilot sites in T Town, Cheung Fat Plaza, Tsz Wan Shan Shopping Centre & TKO Gateway

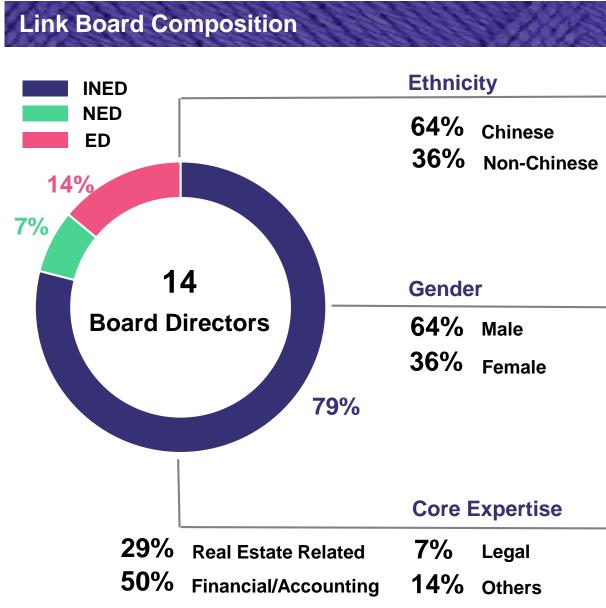
On-site Renewables



Rooftop Solar Panels

36 properties were identified as suitable for solar PV installation

Diverse and Independent Leadership



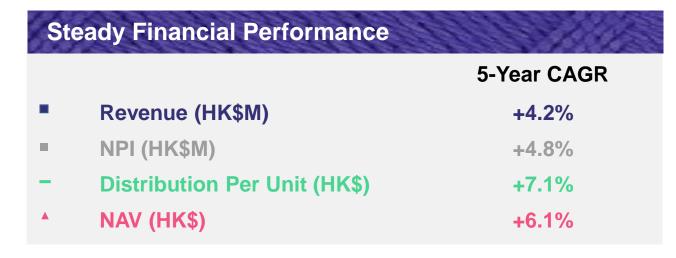
Led by an independent Chairman, the 14 Board Directors provide oversight and control, offering diverse skills and expertise

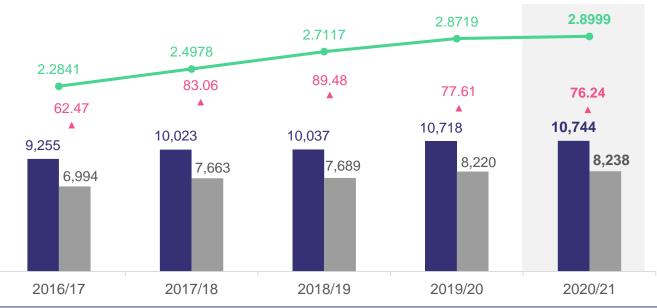


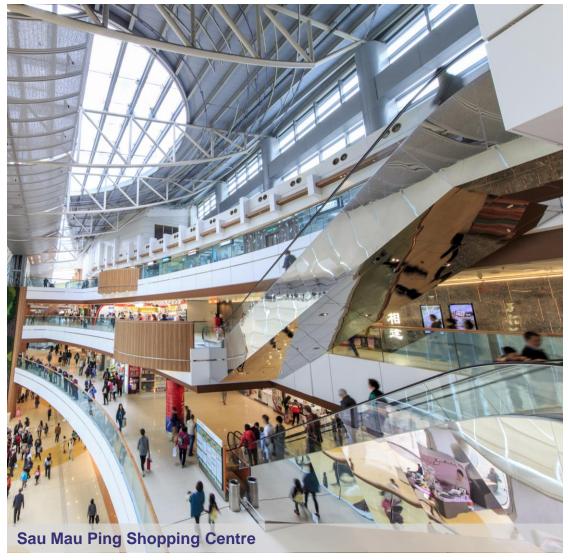
Note:

(1) A new member, Ms Jenny Gu Jialin has been appointed as an Independent Non-Executive Director and a member of the Audit and Risk Management Committee of Link effective from 17 August 2021

Track Record of Performance and Execution







Uninterrupted annual DPU growth since IPO in 2005, representing 10.8% CAGR

Active Portfolio Management to Create Value

Constantly Adding New Growth Drivers

Dec 05 IPO of 180 shopping centres and car parks in Hong Kong

Jan 15

1st Development Acquired greenfield site

for The Quayside

Apr 17

3rd Mainland China **Acquisition**

Link Plaza • Guangzhou, Guangzhou

2018/19

Apr 20

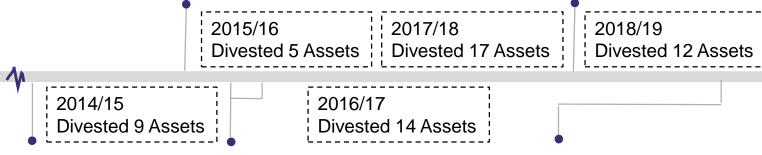
1st Overseas **Acquisition**

100 Market Street in Sydney, Australia

Aug 20

2nd Overseas **Acquisition**

The Cabot in London. **United Kingdom**



2011/12

1st Acquisitions in **Hong Kong** Nan Fung Plaza and

Maritime Bay

Mar 15

1st Mainland China Acquisition

Link Plaza • ZGC, Beijing

Jul 15

2nd Mainland China **Acquisition**

Link Square, Shanghai

Mar 19

4th and 5th Mainland China **Acquisitions**

Link Plaza • Jingtong, Beijing Link CentralWalk, Shenzhen

RECENT ADDITIONS

Apr 21

6th Mainland China Acquisition

50% interest in Qibao Vanke Plaza, Shanghai

Jun 21

7th Mainland China Acquisition

Happy Valley Shopping Mall, Guangzhou

01

Operational Update

Hong Kong Retail

Retail Occupancy Remains Steady and Strong





96.9% Occupancy

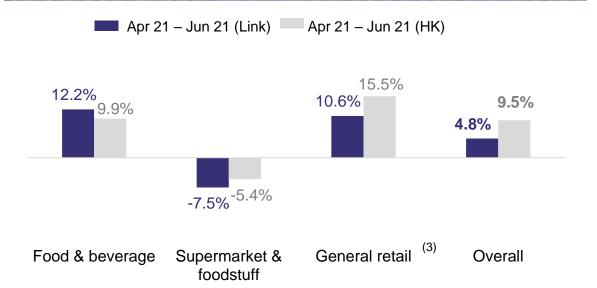
As at 30 Jun 21

Stable trade mix dominated by food related tenants	Jun 21
Food and beverage	27.8%
Supermarket and foodstuff	21.9%
Markets/ cooked food stalls	16.6%
Services	10.7%
Personal care/ medicine	5.5%
Education/ welfare and ancillary	1.0%
Valuable goods ⁽¹⁾	0.8%
Others ⁽²⁾	15.7%
Total	100%

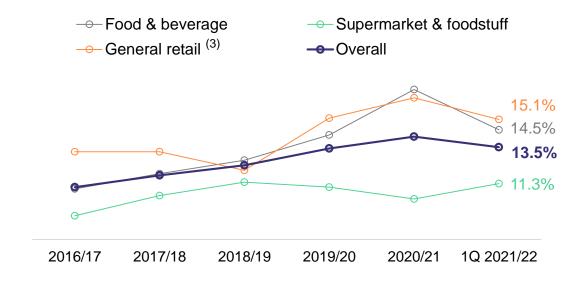
- (1) Including jewellery, watches and clocks.
- (2) Including clothing, department store, electrical and household products, optical, books and stationery, newspaper, leisure and entertainment.

Hong Kong Retail





Easing Occupancy Cost (2)



LATEST UPDATES

- Retail sales showed signs of recovery in the first quarter as a result of gradual relaxation of social distancing measures
- Consumption sentiment is supported by government initiatives to drive economic recovery, such as the HK\$5,000 consumption voucher

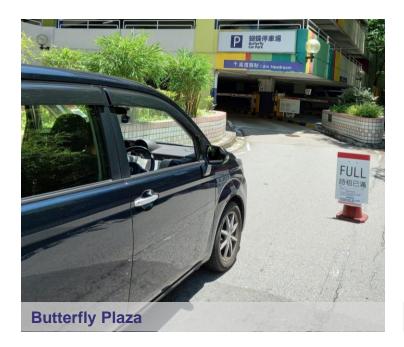
- (1) Percentage figures represent year-on-year change in tenants' average monthly sales per square foot of the respective period.
- (2) A ratio of base rent (excluding management fee) to tenant sales.
- (3) Including clothing, department store, electrical and household products, personal care/medicine, optical, books and stationery, newspaper, valuable goods, services, leisure and entertainment, and retail others.

Hong Kong Car Park

Positive Trend Continues

- 1Q monthly parking performance was better than last year with good recovery
- Hourly parking continued to pick up in first quarter of 2021/22 with performance recovered back to pre-COVID level

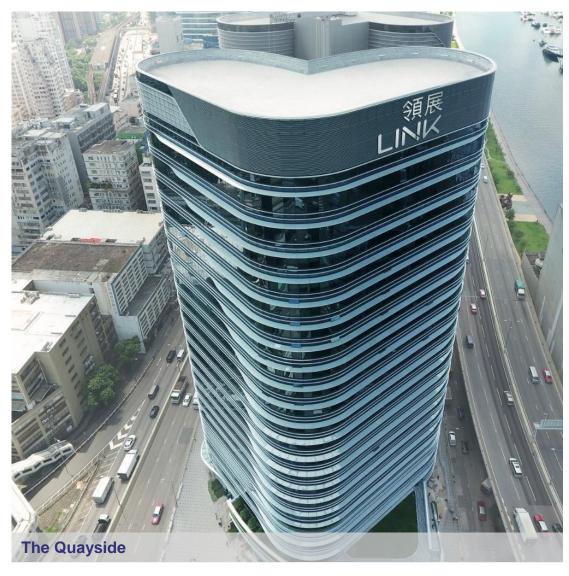








Hong Kong Office



Strong Growth in Occupancy Despite Difficult Market

93.8% Occupancy (1)

Office

As at 30 Jun 21

 Committed another deal with a global health insurance company in first quarter of 2021/2022

Strong blue chip tenants offering stability	Jun 21 ⁽¹⁾
Finance	42.2%
Insurance	17.2%
Real estate	12.8%
Retailers & consumer products	10.4%
Engineering & construction	6.4%
Co-working space	6.4%
Advertising & media	4.6%
Total	100%

Note:

(1) Committed occupancy / trade mix by area as at 30 June 2021.

Mainland China Retail

Healthy Occupancy Amidst Disruption from Occasional Lockdown

95.2% Occupancy

As at 30 Jun 21

Stable Mid-market Focused Trade Mix	Jun 21 ⁽¹⁾
Food and beverage	28.9%
Fashion	34.8%
General retail & others	28.8%
Leisure & entertainment	4.4%
Supermarket and foodstuff	3.1%
Total	100%



- Healthy tenant sales since April with sales gradually recovering to >90% pre-COVID level
- Operations in Guangzhou and Shenzhen were affected by another wave of COVID-19 but is gradually resuming normalcy

Note:

(1) Excluding 50% interest in Qibao Vanke Plaza in Shanghai, which was completed on 2 April 2021 and Happy Valley Shopping Mall in Guangzhou, which was completed on 28 June 2021.

Mainland China Office

Undergoing Refurbishment to Upgrade Asset Quality



Before enhancement (1)

91.6% Occupancy As at 30 Jun 21

Enhancement for office lobby and common areas kick-started to complete by early 2022

Anchored by Multinational Corporations	Jun 21
Professional services	41.8%
Technology, media, telecom	15.1%
Pharmacy	3.7%
Industrial goods & services	10.8%
Retailers & consumer products	3.7%
Others	24.9%
Total	100%

Note:

(1) Rendering of lobby at L1 floor.

Recent Acquisitions in Mainland China



Qibao Vanke Plaza, Shanghai – 50% Interest

RMB6,400M For 100% Agreed Property Value

98.4% Occupancy

As at 30 Jun 21

Trade Mix by Monthly Rent	Jun 21
Food and beverage	33.9%
Fashion and accessory	47.0%
Life services	8.4%
Others	10.7%
Total	100%

Completed acquisition of 50% interest in flagship suburban centre in April 2021



Happy Valley Shopping Mall, Guangzhou

RMB3,205M Agreed Property Value

70.3% Occupancy

As at 30 Jun 21

Trade Mix by Monthly Rent	Jun 21
Food and beverage	46.5%
Entertainment and lifestyle	11.8%
General retail	27.8%
Fashion and accessory	7.7%
Others	6.2%
Total	100%

Completed acquisition in June 2021 and starting to plan for asset enhancement

Asset Management and Enhancement to Sustain Growth Momentum

"Business As Mutual" Framework to Create Shared Values



- ✓ Strengthen marketing support to bolster tenant recovery
- ✓ Launch community building events for better physical and mental fitness
- Send HK staff to support Mainland operations despite travel restrictions and quarantine requirements
- ✓ Continue to upgrade our assets with target ROI of low double-digit







Projects Underway	Estimated Costs	Target Completion Date
Tai Wo Plaza	\$50M	Mid 2021
Hing Wah Shopping Centre	\$30M	Mid 2021
Link CentralWalk, Shenzhen	\$327M	Late 2021
Tai Yuen Market	\$27M	Mid 2022
Total	\$434M	

Note:

(1) Estimated return on investment ("ROI") is calculated based on projected annualised net property income post-project minus net property income pre-project divided by estimated project capital expenditures and loss of rental.

Overseas Offices offer Immediate and Stable Income

Quality Assets with Healthy and Secured Income Streams

- Overseas office properties are fully-let with stable income contributions
- Over 95% rental collection rates for both 100 Market Street and The Cabot
- While office workers in Sydney and London have been gradually returning to offices in 2021, temporal lockdowns may disrupt the full resumption of return to office plan

100 Market Street, Sydney

	Trade Mix by Base Rent	Jun 21
	Government	53.7%
	Real estate	42.2%
	Sovereign wealth fund	4.1%
100 Market Street, Sydney	Total	100%

100% office occupancy

As at 30 Jun 21

The Cabot, London

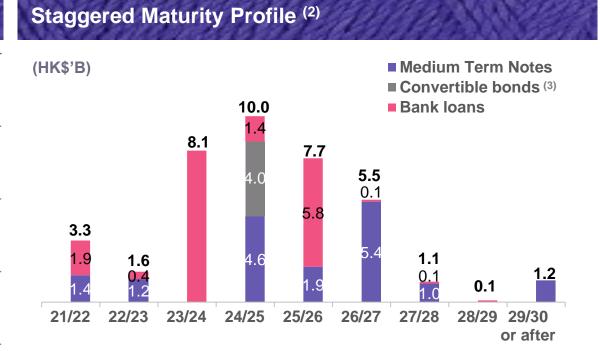
	Trade Mix by Base Rent	Jun 21
	Finance	57.1%
	Government	30.5%
	Co-working space	12.4%
The Cabot, London	Total	100%

100% office occupancy

As at 30 Jun 21

Strong Liquidity and Capital Base

January 2021 Converted £200M 5-year loan to sustainability-linked loan April 2021 Arranged HK\$500M 5-year sustainability-linked loan May 2021 Issued CNH650M 3-year notes at 2.80% per annum June 2021 Issued CNH250M 3-year notes at 2.80% per annum



A S&P's

A2 MOODY's

A FITCH's

Gearing Ratio

18.4%

Credit Ratings with Stable Outlook

- (1) All figures for the year ended / as at 31 March 2021, unless stated otherwise.
- (2) Based on total debt with face value of HK\$38.6B as at 31 March 2021.
- (3) HK\$4B convertible bond has a maturity of 5 years with a 3-year put option exercisable in 2022/2023.
- (4) After adjusting for the impact of the acquisition of 50% interest in Qibao Vanke Plaza, Shanghai (completed on 2 April 2021), the final distribution declared, and the acquisition of Happy Valley Shopping Mall, Tianhe, Guangzhou (completed on 28 June 2021), the pro-forma gearing ratio is 20.2%.

02

Strategy and Update



Selected Recent Achievements on Vision 2025

Portfolio Growth

>95%
Occupancy rate
Maintain high retail
occupancy across
portfolios

Acquisitions Mainland China Maintain acquisition

Maintain acquisition momentum despite global pandemic

1st AE Mainland China

Expected to be completed by year end





Culture of Excellence

Vaccination Incentives

To all staff to protect our Linkers and community

Body Check Subsidy Vaccination
Outreach Day

Lucky Draw for Vaccinated Staff



Smart Ageing Tech

Welcomed the Jockey Club "age at home"
Gerontech Education and Rental Service Centre
in Yu Chui Shopping Centre





Proactive Initiatives to Support Tenants and Community

Latest COVID-19 Update

- ✓ Occupancy remained steady with no major rental collection and arrears issue
- ✓ Retail sales in Hong Kong gradually recovering with no new/ major local outbreak since late June
 - Most restaurants operating till 10:00PM
 - Beauty salons, education centres and gyms all resumed operation
 - Rapid increase in vaccination rate and government sponsored HK\$5000 consumption voucher scheme will help consumption recovery
- ✓ Mainland China retail remains strong with leasing demand and steady footfall
- ✓ Overseas office tenants are planning for return to office in coming months







Capital Management Priorities

Maintaining Strong Capital Base to Support Future Growth



Maintain healthy balance sheet and credit ratings

to support operational and strategic needs



Committed to sustainable finance

to diversify funding profile



Cost effective hedging

to fund investments and stable distributions

Delivering Capital Return to Unitholders

- Distribution reinvestment scheme to benefit both Link and Unitholders
- Commit to 100% payout
- HK14 cents discretionary distribution until 2021/22
- Further buyback will depend on market conditions and regulatory concerns

Portfolio Management to Diversify Geographically and Avoid Concentration Risks

	Current ⁽¹⁾ Composition	Management Guidance	Exploring lo
Geography			
Hong Kong	79.3%	60-70%	-
Mainland China	16.8%	20-25%	
Overseas	3.9%	10-15%	
Asset Class			
Retail	73.7%	≃70%	
 Other Commercial (2) 	26.3%	≃30%	
			11



GuangzhouShenzhen

- Mix of "Core", "Core+", "Value-add" & "Opportunistic" investments to complement organic portfolio
- Continue to assess opportunities in different markets including Mainland China tier-1 cities (and their surrounding river deltas) and overseas (including UK, Australia, Singapore and Japan)
- Exploring potential opportunities in tier-1.5 cities and other asset classes such as logistics

- (1) As at 31 March 2021, including 50% of the agreed property value of Qibao Vanke Plaza in Shanghai, which was completed on 2 April 2021 and the agreed property value of Happy Valley Shopping Mall in Guangzhou, which was completed on 28 June 2021 on a pro-forma basis.
- (2) Including Hong Kong and Mainland China car parks and offices.

03

Appendix Financial Results for the Year Ended 31 March 2021



Appendix 1 Key Financial Data

	FY20/21	FY19/20	YoY
Consolidated	(HK\$'M)	(HK\$'M)	<u>%</u>
Revenue	10,744	10,718	+0.2
Net property income	8,238	8,220	+0.2
Rentals ⁽¹⁾			
Hong Kong retail properties	6,159	6,288	-2.1
Hong Kong car parks	1,883	1,912	-1.5
Mainland China retail properties	850	937	-9.3
Hong Kong, Mainland China and overseas offices	778	401	+94.0
Other revenue ⁽²⁾	1,074	1,180	-9.0
Total revenue	10,744	10,718	+0.2
	0.500	0.400	
Total property expenses	2,506	2,498	+0.3

⁽¹⁾ Management fee has been reclassified from rental to other miscellaneous revenue. Comparative figures have been restated.

⁽²⁾ Other revenue includes management fee, air conditioning service fee, promotion levy and miscellaneous revenue.

Appendix 2 Financials – Income Statement Summary

	Year ended	Year ended	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
	31 Mar 2021 (HK\$'M)	31 Mar 2020 (HK\$'M)	YoY %
Revenue	10,744	10,718	+0.2
Property operating expenses	(2,506)	(2,498)	+0.3
Net property income	8,238	8,220	+0.2
General and administrative expenses	(428)	(416)	+2.9
Interest income	126	183	-31.1
Finance costs	(770)	(630)	+22.2
Profit before taxation, change in fair values of investment properties, impairment of goodwill and transactions with Unitholders	7,166	7,357	-2.6
Change in fair values of investment properties and impairment of goodwill	(5,322)	(23,948)	-77.8
Taxation	(1,092)	(712)	+53.4
Non-controlling interest	433	181	+139.2
Profit / (loss) for the year, before transactions with Unitholders attributable to Unitholders	1,185	(17,122)	-106.9

⁽¹⁾ Revenue recognised during the year comprise Hong Kong retail properties rentals of HK\$6,159M, Hong Kong car parks rentals of HK\$1,883M, Mainland China retail properties rentals of HK\$850M, Hong Kong, Mainland China and overseas offices rentals of HK\$778M and other revenue of HK\$1,074M.

Appendix 3 Financials – Distribution Statement Summary

	Year ended 31 Mar 2021	Year ended 31 Mar 2020	YoY
	(HK\$'M)	(HK\$'M)	%
Profit / (loss) for the year, before transactions with Unitholders	1,185	(17,122)	-106.9
Change in fair values of investment properties and impairment of goodwill attributable to Unitholders	4,910	23,831	-79.4
Deferred taxation on change in fair values of investment properties attributable to Unitholders	(12)	(454)	-97.4
Change in fair values of derivative components of convertible bonds	32	(157)	-120.4
Change in fair values of financial instruments	(320)	(276)	+15.9
Depreciation and amortisation of real estate and related assets	54	41	+31.7
Other non-cash income	(129)	(189)	-31.7
Total distributable income	5,720	5,674	+0.8
Discretionary distribution	290	291	-0.3
Total distributable amount	6,010	5,965	+0.8
Distribution per unit (HK cents)	289.99	287.19	+1.0

Appendix 4 Financials – Financial Position & Investment Properties

Financial Position Summary	As at	As at	As at
HK\$'M	31 Mar 2021	30 Sep 2020	31 Mar 2020
Total assets	209,885	203,186	207,619
Total liabilities	51,192	49,159	47,502
Non-controlling interest	(27)	174	406
Net assets attributable to Unitholders	158,720	153,853	159,711
Units in Issue (M)	2,081.9	2,062.4	2,057.9
Net asset value per unit (HK\$)	76.24	74.60	77.61

Fair Value of Investment Properties HK\$'M	Year ended 31 Mar 2021	Period ended 30 Sep 2020	Year ended 31 Mar 2020
At beginning of year / period	193,224	193,224	218,496
Acquisition	7,253	7,253	-
Exchange adjustments	3,050	1,484	(1,791)
Additions	823	380	1,583
Transfer to property, plant and equipment	-	-	(1,116)
Change in fair values of investment properties	(5,276)	(7,229)	(23,948)
At end of year / period	199,074	195,112	193,224

Appendix 5 Financials – Capital Management

Mar-21	Son 20
	Sep-20
19.2	21.1
7.3	2.2
10.1	10.0
9.7	10.3
43.3	45.3
10.4	11.1
100.0	100.0
3 20.0	13.2
80.0	86.8
100.0	100.0
	10.4 100.0 3 20.0

Key Credit Metrics by Rating Agen	cies (1)		S&P	Moody's	Fitch
	As at	As at	requirement	requirement	requirement
	31 Mar 2021	30 Sep 2020	(A / Stable)	(A2 / Stable)	(A / Stable)
Net debt / IP	18.1%	17.5%	N/A	N/A	< 30%
FFO (2) / debt (annualised)	18.6%	17.1%	> 12%	N/A	N/A
EBITDA interest coverage	8.1x	7.5x	N/A	> 3.5x - 4.0x	> 3.5x
Net debt / EBITDA (annualised)	4.5x	4.3x	N/A	< 6.5x	N/A

- (1) Preliminary figures to be confirmed by rating agencies.
- (2) Funds from operations is net cash generated from operating activities adjusted by operating lease expenses, interest expenses and income, tax paid.

Appendix 6 HK Portfolio – Retail Revenue Analysis

	Year ended 31 Mar 2021 (HK\$'M)	Year ended 31 Mar 2020 (HK\$'M)	YoY %	Percentage contribution Year ended 31 Mar 2021 %
Retail rentals: (1)				
Shops (2)	4,881	5,095	-4.2	70.7
Markets / cooked food stalls	954	886	+7.7	13.8
Education / welfare and ancillary	140	139	+0.7	2.0
Mall merchandising	184	168	+9.5	2.7
Expenses recovery and other miscellaneous revenue (3)	741	934	-20.7	10.8
Total	6,900	7,222	-4.5	100.0

- (1) Management fee has been reclassified from rental to other miscellaneous revenue. Comparative figures have been restated.
- (2) Rental from shops included base rent of HK\$4,826 million (2020: HK\$5,028 million) and turnover rent of HK\$55 million (2020: HK\$67 million).
- (3) Other miscellaneous revenue includes management fee, air conditioning service fee, promotion levy and miscellaneous revenue.

Appendix 7 HK Portfolio – Car Park Revenue Analysis

Year ended 31 Mar 2021 (HK\$'M)	Year ended 31 Mar 2020 (HK\$'M)	YoY %	Percentage contribution Year ended 31 Mar 2021 %
1,432	1,494	-4.1	75.8
451	418	+7.9	23.9
5	5	-	0.3
1,888	1,917	-1.5	100.0
	31 Mar 2021 (HK\$'M) 1,432 451	31 Mar 2021 31 Mar 2020 (HK\$'M) (HK\$'M) 1,432 1,494 451 418 5 5	31 Mar 2021 (HK\$'M) 31 Mar 2020 (HK\$'M) YoY (HK\$'M) 1,432 1,494 -4.1 451 418 +7.9 5 5 -

Percentage

Appendix 8 HK Portfolio – Property Operating Expenses Analysis

Year ended 31 Mar 2021 (HK\$'M)	Year ended 31 Mar 2020 (HK\$'M)	YoY (%)	contribution Year ended 31 Mar 2021 (%)
592	578	+2.4	28.4
367	380	-3.4	17.6
227	207	+9.7	10.9
236	263	-10.3	11.3
270	313	-13.7	12.9
139	113	+23.0	6.7
91	85	+7.1	4.4
167	229	-27.1	7.8
2,089	2,168	-3.6	100.0
	31 Mar 2021 (HK\$'M) 592 367 227 236 270 139 91	31 Mar 2021 (HK\$'M) (HK\$'M) 592 578 367 380 227 207 236 263 270 313 139 113 91 85 167 229	31 Mar 2021 (HK\$'M) 31 Mar 2020 (HK\$'M) YoY (%) 592 578 +2.4 367 380 -3.4 227 207 +9.7 236 263 -10.3 270 313 -13.7 139 113 +23.0 91 85 +7.1 167 229 -27.1

- (1) Property managers' fees, security and cleaning expenses increased by 2.4% year-on-year as we adopted stringent cleaning protocol to fight against the pandemic.
- (2) Repair and maintenance increased by 9.7% due to one-off reinstatement cost of an exited tenant and other expenses incurred in The Quayside after its completion in May 2020.
- (3) Utilities decreased by 10.3% mainly due to government subsidy received and reduction in energy consumption.
- (4) Promotion and marketing expenses increased by 23.0% as free parking programmes and more activities were organised in support of our tenants for business recovery.
- (5) The decrease in other property operating expenses was mainly due to higher bad debt provision made last financial year after the COVID-19 outbreak in February 2020.

Appendix 9 HK Portfolio – Retail Portfolio Data

	No. of	Total area ('000 sq. ft.)	Retail properties Valuation (HK\$'M)	Retail rentals (HK\$'M)	Average n unit rei (HK\$ p	nt ⁽¹⁾	Occupano (%)	
	No. of properties	As at 31 Mar 2021	As at 31 Mar 2021	Year ended 31 Mar 2021	As at 31 Mar 2021	As at 31 Mar 2020	As at 31 Mar 2021	As at 31 Mar 2020
Destination	6	1,293	26,751	1,212	79.3	83.7	94.0	93.3
Community	35	4,063	68,567	3,487	69.2	71.6	97.6	96.9
Neighbourhood	57	2,721	29,263	1,460	44.6	45.6	97.2	97.4
Overall	98	8,077	124,581	6,159	62.4	64.6	96.8	96.5

Note

⁽¹⁾ Average monthly unit rent represents the average base rent (exclude management fee) per month psf of leased area. Comparative figures have been restated.

Appendix 10 HK Portfolio – Retail and Car Park Portfolio Data

	As at 31 Mar 2021	As at 31 Mar 2020	Change
Average monthly unit rent (psf pm) (1)	111/404	111/004.0	4.00/
■ Shops	HK\$61.2	HK\$64.3	-4.8%
Overall (ex self use office)	HK\$62.4	HK\$64.6	-3.4%
Occupancy rate	07 00/	22.42/	0.00/
Shops	97.0%	96.4%	+0.6%
Markets/cooked food stalls	94.4%	95.0%	-0.6%
Education/welfare and ancillary	98.4%	99.4%	-1.0%
■ Overall	96.8%	96.5%	+0.3%
	Year ended 31 Mar 2021	Year ended 31 Mar 2020	YoY Change
Composite reversion rate (1)			
Shops	-5.8%	13.0%	-18.8%
Markets/cooked food stalls	18.2%	19.5%	-1.3%
Education/welfare and ancillary	5.3%	12.3%	-7.0%
Overall	-1.8%	13.5%	-15.3%
Net property income margin	77.1%	77.1%	-
Car park income per space per month	HK\$ 2,776	HK\$ 2,827	-1.8%
Average valuation per space	~HK\$558K	~HK\$561K	-0.7%

⁽¹⁾ Average monthly unit rent and composite reversion rate was calculated based on base rent (excluding management fee). Comparative figures have been restated.

Appendix 11 HK Portfolio – Retail Lease Expiry Profile

	As % of total area	As % of monthly rent (1)
As at 31 March 2021	<u></u>	<u>%</u>
FY21/22	32.9	31.1
FY22/23	24.5	28.4
FY23/24	20.8	22.1
FY24/25 and beyond	13.9	14.1
Short-term lease and vacancy	7.9	4.3
Total	100.0	100.0

Note

(1) Refers to base rent (excluding management fee).



Appendix 12 Mainland China Portfolio – Lease Expiry Profile

	Ret	ail	Off	ice
As at 31 March 2021	As % of total area (%)	As % of monthly rent (1)	As % of total area	As % of monthly rent ⁽¹⁾
FY21/22	20.1	26.3	31.2	32.6
FY22/23	21.6	28.7	28.6	31.2
FY23/24	13.6	18.3	11.2	12.5
FY24/25 and beyond	41.0	26.7	24.8	23.7
Vacancy	3.7	-	4.2	-
Total	100.0	100.0	100.0	100.0

Note

(1) Refers to base rent (excluding management fee).

Appendix 13 Operational Performance

Occupancy Rates (2)

Retail

96.9% **95.2%**⁽³⁾

Mainland China Hong Kong

Office

93.8%(2)

91.6%

100.0%

Hong Kong

Mainland China

Overseas

Reversion Rates (4)

Retail Retail

-8.0% 11.1% -1.8%

Hong Kong Mainland China

Office

Overall Rental Collection Rates

~90% 98% 98%

Hong Kong Mainland China Overseas

Link Plaza · Jingtong, Beijing

- (1) All figures for the year ended or as at 31 March 2021, unless stated otherwise.
- (2) As at 30 June 2021, and committed occupancy rate of Hong Kong office as at 30 June 2021
- (3) Excluding 50% interest in Qibao Vanke Plaza in Shanghai, which was completed on 2 April 2021 and Happy Valley Shopping Mall in Guangzhou, which was completed on 28 June 2021.
- (4) Reversion rate calculated based on base rent (excluding management fee).

Appendix 14 Valuation



1.0%

Mainly due to two new overseas offices and exchange gain



2.4%

Due to drop in market rent assumptions



↑ 7.3%

Due to **RMB** appreciation compared with last year end

	Valuation		Capitalisation Rate	
HK\$'M	As at 31 Mar 2021	As at 31 Mar 2020	As at 31 Mar 2021	As at 31 Mar 2020
Hong Kong				
Retail properties	124,581	127,515	3.10% - 4.50%	3.10% – 4.50%
Car parks	31,516	31,732	3.10% - 5.30%	3.10% – 5.30%
Office property	8,943 ⁽¹⁾	9,914 (1)	3.00%	3.00%
Mainland China				
Retail properties	20,713	19,146	4.25% – 4.75%	4.25% – 4.75%
Office property	6,447	6,171	4.25%	4.25%
Overseas				
Australia office	4,038	-	4.50%	N/A
United Kingdom office	4,019	-	5.24%	N/A
Total valuation	200,257	194,478		
Valuation of investment properties	199,074	193,224)	

(1) The amount represents the office portion only of The Quayside.(2) The amount excludes two floors of The Quayside which Link occupies as self-used office and are classified as property, plant and equipment.

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