





Link Real Estate Investment Trust

Corporate Presentation February 2018



Completion of Strategic Review and Properties Disposal

Completion of Strategic Review and Property Disposal



Strategic Review

- Engaged HSBC, UBS and Cushman in July 2017 as advisors to assess strategic options for Link
- Studied various growth options by referencing to leading international REITs and property investment peers
- Concluded that capital recycling remains the most efficient way to sustain growth trajectory

Disposal of Properties

No. of properties disposed	Aggregate appraised value ⁽¹⁾ (HK\$B)	Aggregate consideration (HK\$B)	Premium to aggregate appraised value
17	15.2	23	51.7%

Transaction completed 28 Feb 2018					
Disposal gain (2,3)					
HK\$7.3B					

Use of Proceeds

New Investments	Debt Repayment	Return of Capital	Working Capital	
Upgrade portfolio and create value	Strengthen capital structure	Neutralise DPU loss	Finance CAPEX and others	\
create value	Structure		outers	

- (1) Appraised value as at 30 September 2017.
- (2) After deducting expenses.
- (3) Subject to completion adjustment.

Summary of Disposals



	No. of disposed properties	Total transacted price (HK\$M)	Premium to valuation	Holding period IRR ⁽⁵⁾
2014/2015	9	2,956	33%(1)	20%
2015/2016	5	1,716	30%(2)	21%
2016/2017	14	7,288	24% ⁽³⁾	19%
2017/2018	17	23,000 ⁽⁶⁾	52% ⁽⁴⁾	23%
Total	45	34,960		

- (1) Compared to valuations as at 31 March 2014.
- (2) Compared to valuations as at 30 September 2015.
- (3) Involved 14 properties. Compared to aggregate valuations as at 31 March 2016 and 30 September 2016, as appropriate.
- (4) Compared to valuations as at 30 September 2017.
- (5) Median of property level unleveraged IRRs from IPO/acquisition to disposal for the properties disposed during the year.
- (6) Subject to completion adjustment.

Capital Recycling through Acquisitions and Disposals to Enhance Portfolio Quality



Acquisition (No. of properties)

+8

Disposal (No. of properties)

-45

Valuation (1)

(Since March 2011)

+ 196%

	FY11/12	FY14/15	FY15/16	FY16/17	FY17/18	Total
Acquisition	2 properties	2 properties	2 properties (2)	1 property	1 property	8 properties
	Nan Fung Plaza Maritime Bay	Lions Rise The Quayside	EC Mall Link Square	700 Nathan Rd	Metropolitan Plaza	
	HK\$2B	HK\$7B	HK\$11B	HK\$6B	HK\$5B	HK\$31B
Disposal	_	9 properties	5 properties	14 properties	17 properties	45 properties
		НК\$3В	HK\$2B	НК\$7В	HK\$23B	НК\$35В

⁽¹⁾ Comparing aggregate valuation as at 31 December 2017 (assuming the disposal of 17 assets announced on 28 November 2017 was completed and these assets have been excluded) to 31 March 2011 before the start of capital recycling.

⁽²⁾ Converted to HK\$ at the exchange rates at respective transaction dates.

Review of Portfolio Valuation by JLL



In view of the premium achieved in the recent disposal of 17 properties, Link's valuer JLL carried out a review of the portfolio valuation as at 31 December 2017



- (1) Excluding the 17 assets disposed as announced on 28 November 2017.
- (2) Hong Kong office is under development and is valued using residual method.
- (3) Pro-forma September 2017 excluding the 17 assets disposed as announced on 28 November 2017, payment of interim distribution and unit buybacks. P.6



About Link REIT

About Link REIT



Link is

#1

- REIT listed in Hong Kong
- REIT in Asia by market capitalisation
- Only internally-managed REIT in Asia

100%

Free float held by institutions and private investors

Our portfolio (1)







Includes retail facilities, car parks and offices

Hong Kong

138

61,000

91.2%

Properties

Car park spaces

of portfolio

~ 9M sq ft

~ 0.9M sq ft

by value

Retail space

Under development

Mainland China

(Across Beijing, Shanghai and Guangzhou)

3

~ 3M sq ft

8.8%

Properties

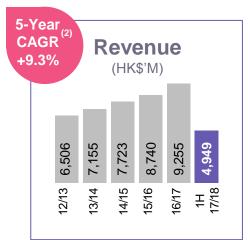
Retail and office space

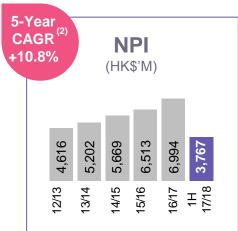
of portfolio by value

⁽¹⁾ As at 31 December 2017, assuming the disposal of 17 assets announced on 28 November 2017 was completed and these assets have been excluded.

Robust Financial Performance







95.5% (3)
Occupancy in
Hong Kong

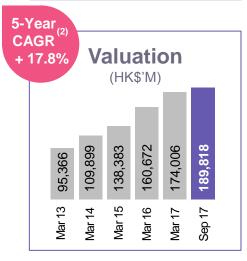


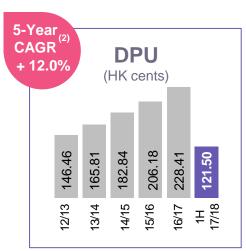
97.9% (3)
Occupancy in
Mainland China



59 Enhancement projects completed to date

29.6%
Reduction in energy consumption since 2010





~ HK\$9 million

Earmarked under Link Together
Initiatives for the year ending 31 March 2018

Global recognitions









Dow Jones
Sustainability Indices
In Collaboration with RobecoSAM

- (1) All figures as at 30 September 2017 (unless stated otherwise).
- (2) CAGR from FY2011/12 to FY2016/17.
- (3) As at 31 December 2017.

Diverse Funding Base



To	otal com	nmitte	d facili	ties			(%		HK\$'	В		
Е	Bank loan	pans 51.8						8		17.	.5	2.50°	%
N	Medium Te	erm No	tes (MT	N)			48.	2		16.	.3	Effective interes	
7	Total debt	(all uns	secured))			100.	0		33.	.8	interes	l rate
l	Jndrawn f	acilities	3					-		4.	.0	15.19	(3)
7	Total com	mitted	facilitie	es				-		37.	.8	Pro-for	2 0
E	xtendin	g matı	arity w	ith lon	ger ter	or del	ot ⁽²⁾					gearing	g ratio
HK\$'E 7 6 5	3		6.8 5.5	3.4	6.9 5.5							4.4 y Comm debt m	itted
3 2 1 0	0.5 17/18	1.8 1.6 1.1 18/19	1.3 19/20 • MTN	3.0 2.0 0.4 20/21	1.4 21/22	1.8 0.6 1.2 22/23 Bank lo	0.6 23/24	3.9 24/25	0.9 25/26	4.4 26/27 drawn facil	1. 27/28 ities	28/29	0.7 29/30
140103.	•												

⁽¹⁾ All figures as at 30 September 2017.

⁽²⁾ All amounts are at face value.

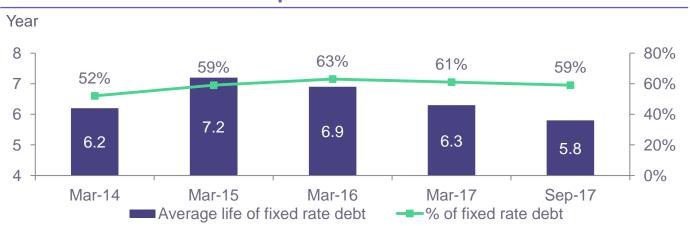
⁽³⁾ Pro-forma September 2017 using valuation of the portfolio as at December 2017 and excluding the 17 assets disposed as announced on 28 November 2017, payment of interim distribution. All disposal proceeds retained as cash.

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Active Financing to Strengthen Capital Base



Maintained fixed rate debt portion at ~60%



59%Fixed rate debt/
total debt

Key credit metrics by rating agencies

	As at 30 Sep 2017 (3)	S&P Requirement (A / Stable)	Moody's Requirement (A2 / Stable)
Total debt / total assets	17.4%	N/A	< 30%
FFO (2) / debt (annualised)	16.6%	> 12%	N/A
EBITDA interest coverage	8.8 x	N/A	> 5.0x
Total debt / EBITDA (annualised)	4.6 x	N/A	< 5.5x



Notes:

(1) All amounts are at face value as at 30 September 2017, without adjustment for asset disposal.

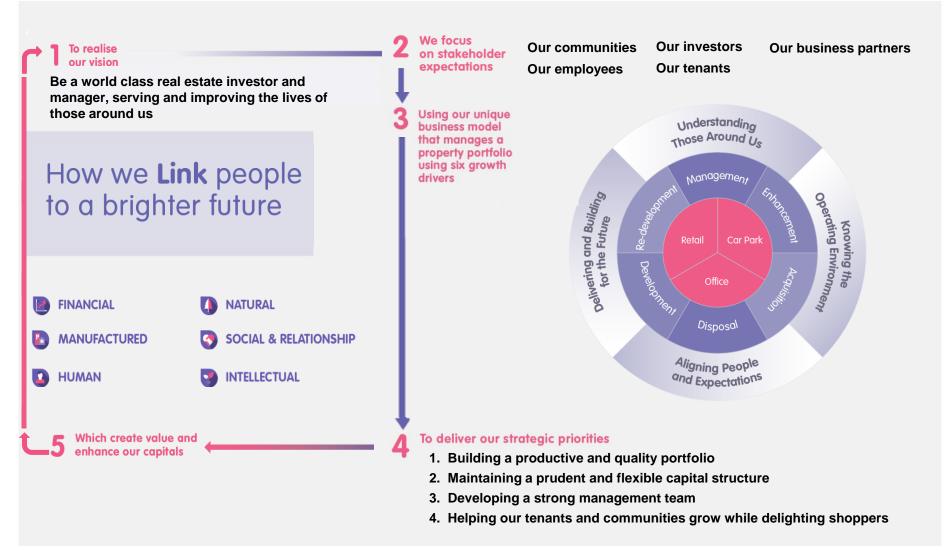
(2) Funds from operations is calculated by net cash generated from operating activities with adjustments for operating lease expense, interest expenses and income.

(3) Preliminary figures to be confirmed by rating agencies.

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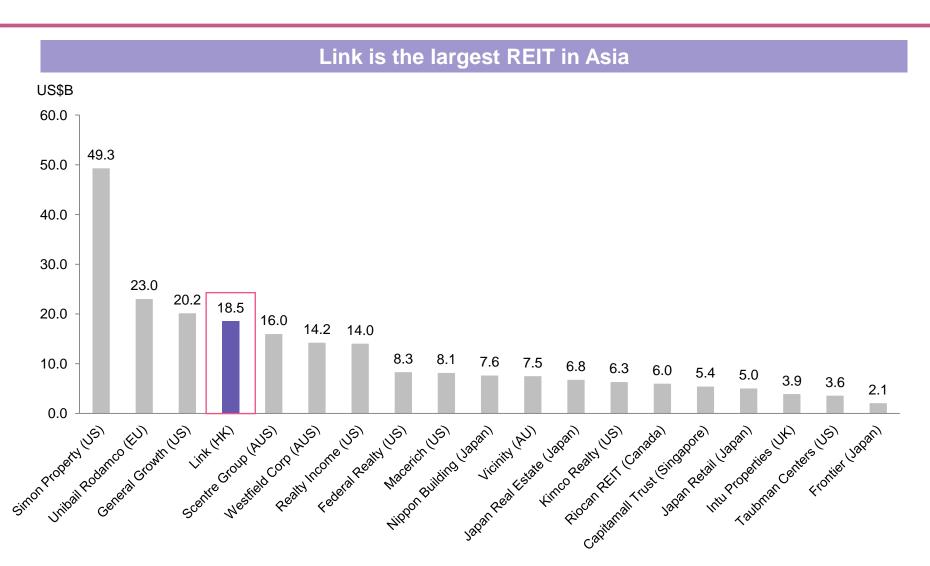
Link's Value Creation Model





One of the Top Global Retail-focused REITs





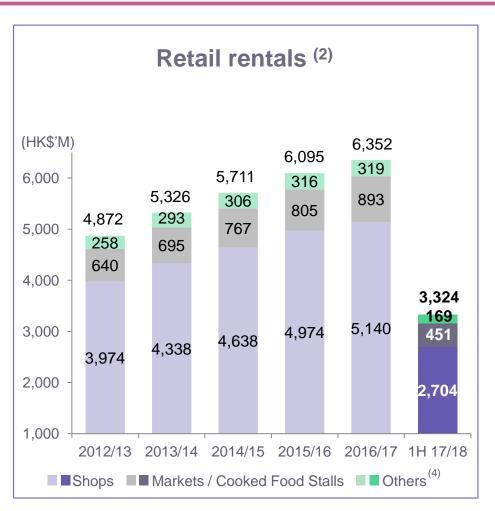
Note: Comparison of selected major REITs in the world based on market capitalisation. Source: Bloomberg as of 28 February 2018.



Hong Kong Portfolio

Resilient Platform Yields Consistent Performance LINIX





26.8% Reversion rate

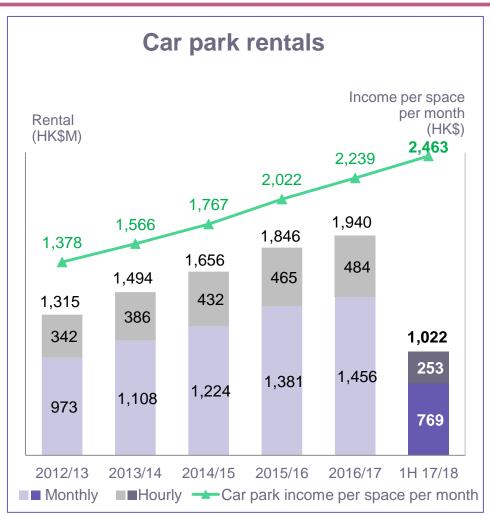
HK\$59.0 Average unit rent psf

+7.4%
Retail rentals 5-year CAGR (3)

- (1) All data as at 30 September 2017.
- (2) Rental from shops includes base and turnover rents.
- (3) CAGR from FY2011/12 to FY2016/17.
- (4) Include education/welfare and ancillary and mall merchandising.

Car Park Performance Continues to Grow





HK\$2,463

Car park income per space per month

HK\$553k⁽²⁾

Average valuation per space

+10.7%

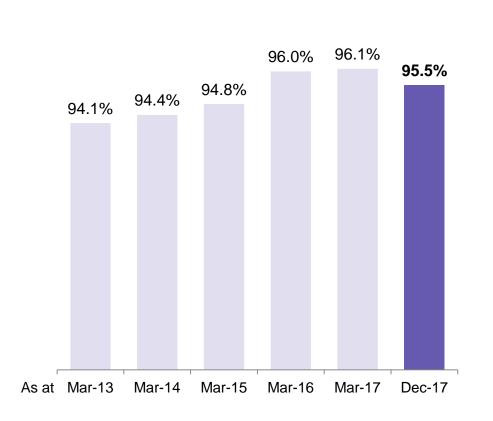
Car park rentals 5-year CAGR (3)

- (1) All data as at 30 September 2017.
- 2) As at 31 December 2017.
- (3) CAGR from FY2011/12 to FY2016/17.

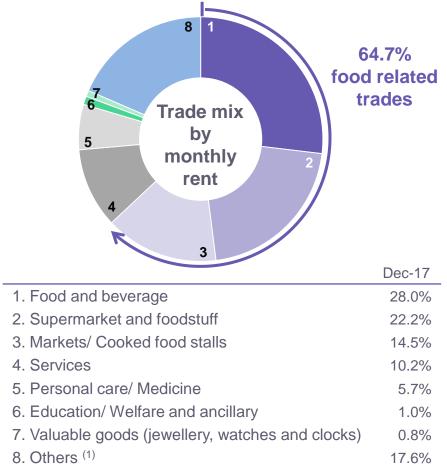
Operational Updates for 3Q 2017/18



Stable occupancy



Non-discretionary trade mix



Note:

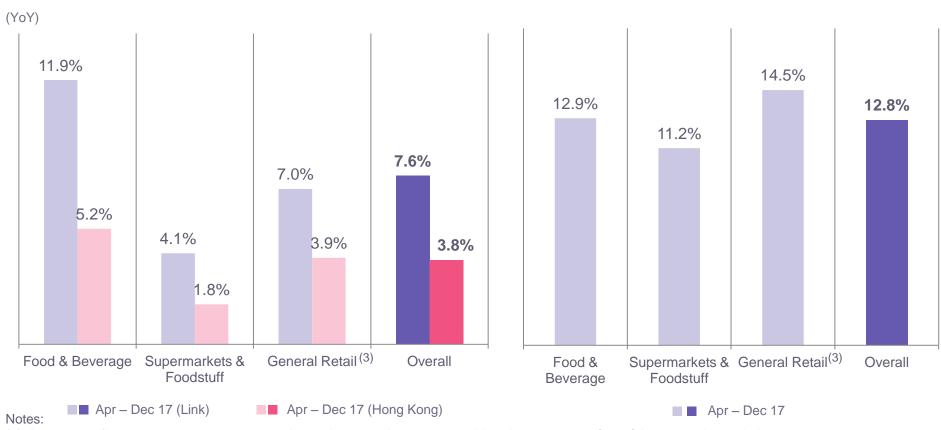
(1) Include clothing, department store, electrical and household products, optical, books and stationery, newspaper, leisure and entertainment.

Tenants' Performance Remains Strong in 3Q 2017/18 LINIX



Strong tenants sales growth (1) amid a recovering retail sales environment

Stable rent-to-sales ratio (2) implies rent is still within tenants' affordable range



- (1) Percentage figures represent year-on-year change in tenants' average monthly sales per square foot of the respective periods.
- (2) A ratio of base rent plus management fee to tenants' gross sales.
- (3) Including clothing, department store, electrical and household products, personal care/medicine, optical, books and stationery, newspaper, valuable goods, services, leisure and entertainment, and retail others.

Efficient Asset Enhancement to Unlock Values



Overview

>15%

Project ROI target

No. of projects completed since IPO

~HK\$800M Estimated CAPEX per year

Projects completed in 1H 2017/18 (1)

T Town (formerly Chung Fu)



Tin Tsz Shopping Centre





Lung Hang
Commercial Centre



Kwong Fuk
Commercial Centre



Cheung Wah Shopping Centre



Fu Tung Market



Notes:

(1) As at 30 September 2017.

(2) Estimated return on investment ("ROI") is calculated based on projected annualised net property income post-project minus net property income pre-project divided by estimated project capital expenditures and loss of rental.

Continuous Asset Enhancement Pipeline to 2021 and Beyond





14 AE projects underway Total CAPEX = HK1,097M^{(1)}$

2. Siu Sai Wan Plaza

Shopping Circuit

HK\$44M / early 2018

- 1. Temple Mall South HK\$153M / mid 2017
 - HK\$45M / late 2017
- 3. Lok Wah **Commercial Centre** HK\$49M / late 2017
- 4. Tsz Wan Shan Shopping 5. Tsui Ping North Centre - Retail HK\$67M / late 2017
- HK\$40M / late 2017 7. Hin Keng Shopping 8. Tin Chak Shopping Centre (1/F)
- 6. TKO Gateway Market HK\$91M / late 2017

9. Wan Tsui

- Centre HK\$34M / late 2017
- 11.Sam Shing **Commercial Centre** HK\$32M / mid 2018
- **Commercial Complex** HK\$151M / mid 2018

13.Cheung Fat Plaza HK\$98M / late 2018

HK\$130M / mid 2018

- 14.Shun Lee **Commercial Centre** HK\$70M / early 2019
- 12.Fu Shin Shopping Centre HK\$93M / mid 2018

AE Pipeline

	17/18 18/19		19	/20	20/21+	
Projects underway	14 (HK\$1	097M)				
Projects to commence		5 (HK	\$629M)			
Others under planning					>20 (>H	IK\$1,500M)

Note:

Estimated costs/ target completion dates as at 30 September 2017.

Park & Dine App Innovative Features to Advance Digital Experience



Partnering with 9 major e-payment service providers





















New features

E-Parking

Reward scheme

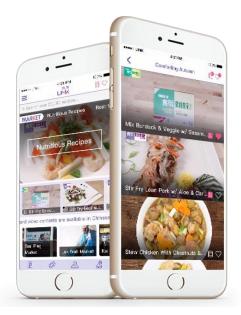
Linking mobile e-payment to tenants

Estimated date of release

March 2018

Year 2019/20

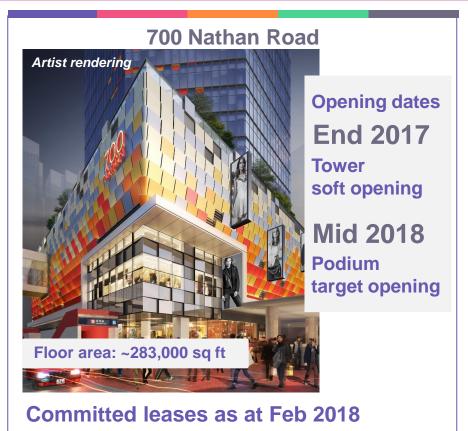
Year 2019/20



~250,000 ⁽¹⁾
downloads since launch

Iconic Projects to Support Business Growth





~70.0%

~50.0%

Tower

Podium

Clinics

Specialty F&B

Beauty / spa Co-working space Fashion Lifestyle



J.P. Morgan

Committed ~250,000 sqft / ~30% of office space



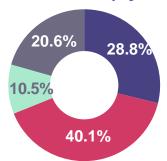
Mainland China Portfolio

EC Mall in Beijing Continues to Deliver Outstanding Performance





Trade mix (by leased area) (1)



- Food and beverage
- Fashion
- Services
- General retail and others

Notes:

- As at 31 December 2017.
- For the period ended 30 September 2017.



Attractive events to boost footfall and sales

Latest updates

96.2%

Occupancy (1)

30.7%

Reversion (2)

Replaced low productivity F&B tenant with lifestyle and entertainment tenants and new restaurants

Link Square in Shanghai Affirms as High Quality Premium Grade A Office





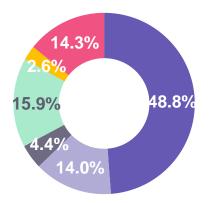




LEED-Platinum certified office building

Office tenant mix (by leased area) (1)

- Professional services
- TMT
- Pharmacy
- Industrial Goods and Services
- Retailers and Consumer Products
- Others



Latest updates

98.2%

Office occupancy (1)

17.2%

Office reversion (2)

· Installed new branding on rooftop

- (1) As at 31 December 2017.
- (2) For the period ended 30 September 2017.

Metropolitan Plaza in Guangzhou Proven High Growth Potential





Mass to mid-market shopping mall with attractive potential Trade mix (by leased area) (1)

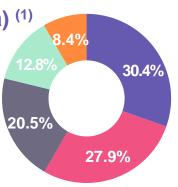
Food and beverage

Fashion

General retail and others

Leisure and entertainment

Supermarket and foodstuff



Latest updates

- Improved occupancy since taking over
- Enhanced trade mix and strengthened offerings in F&B and Kids & Education

99.1%

Occupancy (1)

62.1%

Reversion (2)

- (1) As at 31 December 2017.
- (2) For the period ended 30 September 2017.



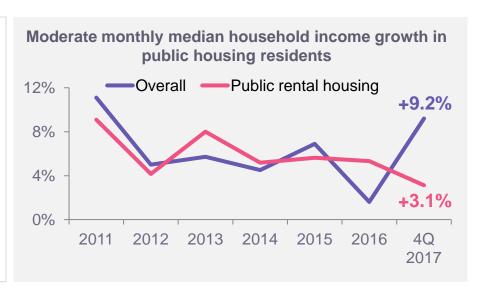
Strategy and Outlook

Capture Opportunities In Recovering Economic Environment



Hong Kong

Strong **Continuously low GDP** growth unemployment rate +3.4% 2.9% (4Q 2017, YoY) (4Q 2017) Non-discretionary retail Strong demand for sales value & parking spaces restaurant receipts Private car Private car licensed parking spaces growth +0.8% +3.2% +3.1% (4Q 2017, YoY) (4Q 2017, YoY) (4Q 2017, YoY)



Mainland China



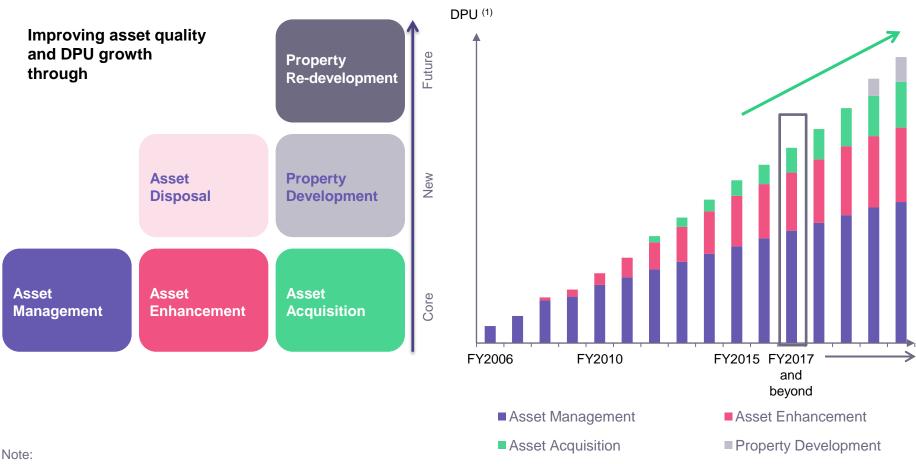


Key Growth Drivers to Sustain DPU Growth



Our business growth drivers...

...To sustain DPU growth



(1) For illustration purpose only, not to scale.



Appendix

Additional Data 1: HK Portfolio – Revenue Analysis



	Six months ended 30 Sep 2017 Pro-forma ⁽¹⁾ (HK\$'M)	Six months ended 30 Sep 2017 Actual (HK\$'M)	Year ended 31 Mar 2017 Pro-forma ⁽¹⁾ (HK\$'M)	Year ended 31 Mar 2017 Actual (HK\$'M)
Retail rentals:				
Shops (2)	2,447	2,704	4,528	5,140
Markets / Cooked Food Stalls	414	451	808	893
Education / Welfare and Ancillary	65	73	126	147
Mall Merchandising	89	96	158	172
Car park rentals:				
Monthly	672	769	1,221	1,456
Hourly	226	253	418	484
Expenses recovery and other miscell	aneous revenue:			
Property related revenue (3)	184	204	347	389
Total	4,097	4,550	7,606	8,681

⁽¹⁾ Assume all asset disposals to date (including the previously completed disposals of 28 assets and the disposal of 17 assets completed on 28 February 2018) are excluded from the revenue analysis.

⁽²⁾ Rental from shops includes turnover rent.

⁽³⁾ Including other revenue from retail properties and car park portfolio.

Additional Data 2: HK Portfolio – Expense Analysis



	Six months ended 30 Sep 2017 Pro-forma ⁽¹⁾ (HK\$'M)	Six months ended 30 Sep 2017 Actual (HK\$'M)	Year ended 31 Mar 2017 Pro-forma ⁽¹⁾ (HK\$'M)	Year ended 31 Mar 2017 Actual (HK\$'M)
Property managers' fees, security and cleaning	244	280	467	557
Staff costs	197	224	354	417
Repair and maintenance	88	101	185	219
Utilities	153	172	254	291
Government rent and rates	131	144	254	282
Promotion and marketing expenses	46	50	110	121
Estate common area costs	43	51	84	106
Other property operating expenses	63	71	131	153
Total property expenses	965	1,093	1,839	2,146

⁽¹⁾ Assume all asset disposals to date (including the previously completed disposals of 28 assets and the disposal of 17 assets completed on 28 February 2018) are excluded from the expenses analysis.

Additional Data 3: HK Retail Portfolio – Operational Data



By Shopping Centre Categories

	No. of properties		of properties Total area ('000 sq. ft.)		Valuation (HK\$'M)		Retail rentals (HK\$'M)		Average monthly unit rent (HK\$ psf)		Occupancy rate (%)	
Properties ⁽¹⁾	As at 30 Sep 2017	As at 30 Sep 2017	As at 30 Sep 2017	As at 30 Sep 2017	As at 31 Dec 2017	As at 30 Sep 2017	Six months ended 30 Sep 2017	Six months ended 30 Sep 2017	As at 30 Sep 2017	As at 30 Sep 2017	As at 30 Sep 2017	As at 30 Sep 2017
	Pro- forma ⁽²	Actual	Pro- forma ⁽²) Actual	Pro- forma ⁽	3) Actual	Pro- forma ⁽²	²⁾ Actual	Pro- forma ⁽²	²⁾ Actual	Pro- forma ⁽²	Actual
Destination	5	6	1,132	1,325	27,580	23,964	540	615	81.6	79.2	96.9	97.0
Community	33	34	3,903	3,970	85,221	64,625	1,666	1,687	69.3	69.1	96.9	96.9
Neighbourhood	70	85	3,184	4,097	55,242	38,061	809	1,022	43.7	42.4	95.2	95.5
700 Nathan Road	1	1	N/A	N/A	5,524	5,878	-	-	-	-	N/A	N/A
Overall	109	126	8,219	9,392	173,567	132,528	3,015	3,324	61.2	59.0	96.2	96.3

- (1) Property categorisation as at 30 September 2017.
- (2) Assume all asset disposals to date (including the previously completed disposals of 28 assets and the disposal of 17 assets completed on 28 February 2018) are excluded from the portfolio analysis.
- (3) Assume the disposal of 17 assets completed on 31 December 2017.

Additional Data 4: Valuation



	As at	As at
HK\$'M	31 Dec 2017	30 Sep 2017
Retail properties	139,930	132,528
Car parks	33,637	32,792
Property under development	7,929	7,691
Properties in Mainland China	17,429	16,807
Total	198,925	189,818
Income Capitalisation Approach – Capitalisation Rate		
	As at	As at
Hong Kong	31 Dec 2017	30 Sep 2017
Retail properties	3.00 - 4.20%	3.40 - 5.20%
Retail properties: weighted average	3.98%	4.52%
Car parks	3.50 – 4.80%	3.80 - 5.70%
Car parks: weighted average	4.14%	4.74%
Overall weighted average	4.01%	4.57%
Mainland China		
Retail properties	4.50 – 4.75%	4.50 - 4.75%
Office properties	4.25%	4.25%
DOE Assured Branch Bate		
DCF Approach – Discount Rate	7.500/	7.500/
Hong Kong	7.50%	7.50%
Mainland China	7.25 7.750/	7.05 7.750/
Retail properties	7.25 – 7.75%	7.25 – 7.75%
Office properties Independent valuer: JLL	7.25%	7.25%
maoponaoni valaon ole		

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Additional Data 5: HK Portfolio – Portfolio Metrics



	As at 30 Sep 2017	As at 31 Mar 2017	Change
Average monthly unit rent (psf pm)			
Shops	HK\$59.4	HK\$55.2	+7.6%
Overall (ex Self use office)	HK\$59.0	HK\$55.3	+6.7%
Occupancy rate			
Shops	97.1%	97.1%	
Markets/Cooked Food Stalls	91.1%	90.3%	+0.8ppts
Education/Welfare, Ancillary and Others	93.5%	91.4%	+2.1ppts
Overall	96.3%	96.1%	+0.2ppts
	Six months ended Six 30 Sep 2017	x months ended 30 Sep 2016	YoY Change
Composite reversion rate			
Shops	28.5%	21.2%	+7.3ppts
Markets/Cooked Food Stalls	12.8%	17.8%	-5.0ppts
Education/Welfare, Ancillary and Others	14.4%	19.1%	-4.7ppts
Overall	26.8%	21.0%	+5.8ppts
Net property income margin	76.0%	74.3%	+1.7ppts
Car park income per space per month	HK\$ 2,463	HK\$ 2,206	+11.7%

Additional Data 6: HK Portfolio – Lease Expiry Profile



As at 30 September 2017	As % of total area (%)	As % of monthly rent (%)
2017/2018	17.2	17.5
2018/2019	29.8	27.1
2019/2020 and Beyond	47.0	52.7
Short-term Lease and Vacancy	6.0	2.7
Total	100.0	100.0

Additional Data 7: Mainland China Portfolio – Lease Expiry Profile

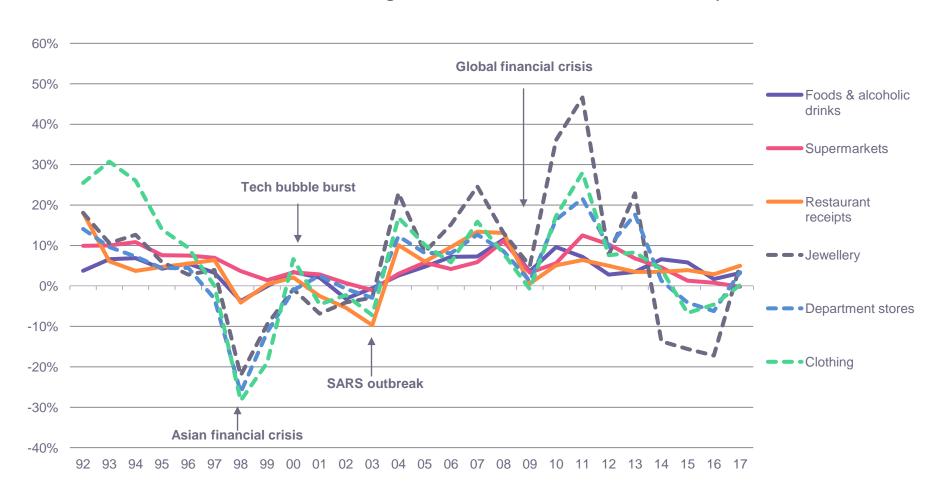


EC Mall retail lease expiry profile As at 30 September 2017	As % of total area (%)	As % of monthly rent (%)
2017/2018	13.5	16.5
2018/2019	10.0	13.2
2019/2020 and beyond	68.9	70.3
Vacancy	7.6	0.0
Total	100.0	100.0
Metropolitan Plaza retail lease expiry profile As at 30 September 2017	As % of total area (%)	As % of monthly rent (%)
2017/2018	3.3	4.2
2018/2019	21.0	22.8
2019/2020 and beyond	74.8	73.0
Vacancy	0.9	0.0
Total	100.0	100.0
Link Square 1 & 2 office lease expiry profile As at 30 September 2017	As % of total area (%)	As % of monthly rent (%)
2017/2018	2.8	3.5
2018/2019	9.7	9.7
2019/2020 and beyond	85.6	86.8
Vacancy	1.9	0.0
Total	100.0	100.0

Additional Data 8: HK Retail Sales Value & Restaurant Receipts



Year-on-Year Change of Retail Sales Value & Restaurant Receipts

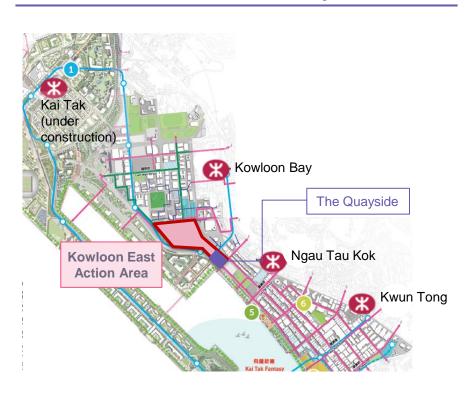


Source: Census & Statistics Department

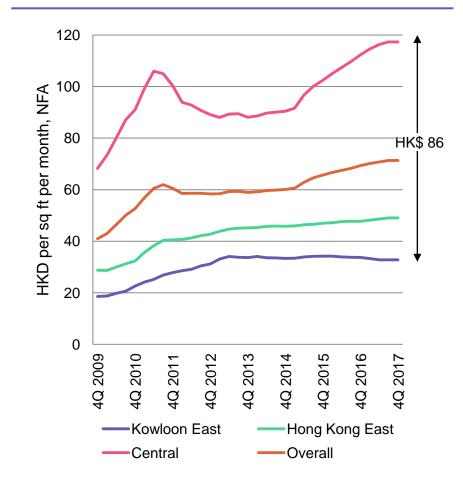
Additional Data 9: Kowloon East Market Update



Location of The Quayside



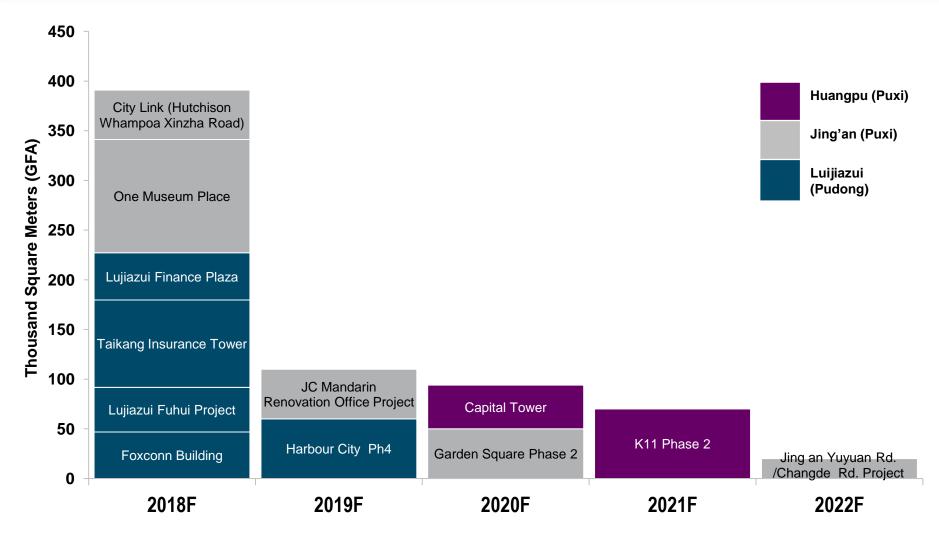
Rental gap between Central and Kowloon East



Source: Energizing Kowloon East Source: JLL, data as at the end of 4Q 2017 P.39

Additional Data 10: Grade A Office Supply in Shanghai Core CBDs



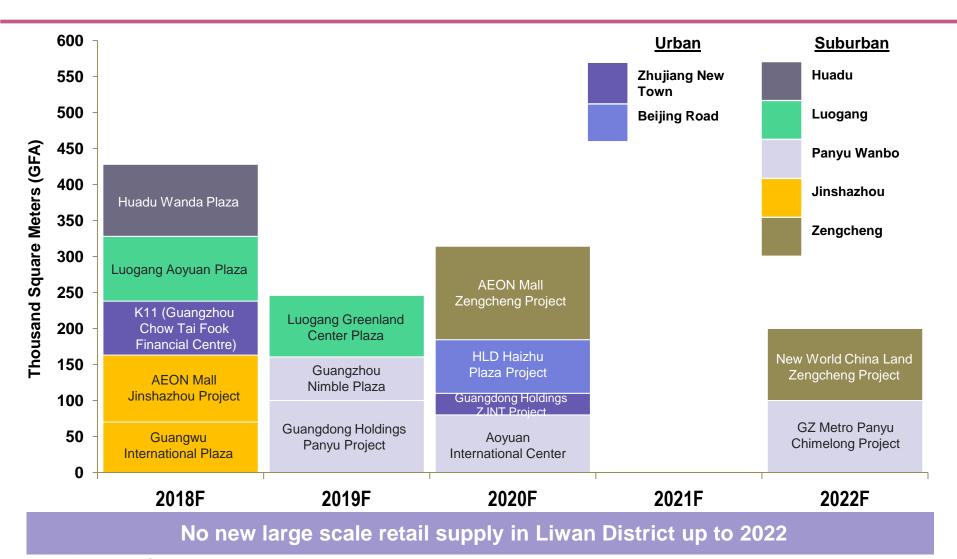


Note: Data as at 4Q 2017.

Source: JLL

Additional Data 11: Large Scale Retail Supply in Guangzhou



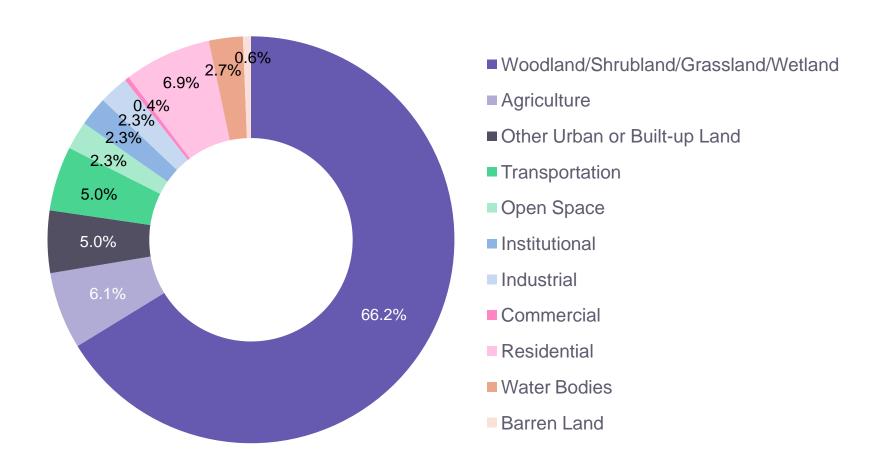


Note: Data as at 4Q 2017.

Source: JLL

Additional Data 12: Land Utilisation in Hong Kong 2016





Very limited land for commercial use in Hong Kong

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