

## Impressive non-financial performance



### **High productivity**

96%

**78%** 

**↑** 5.2%

11.7%

Occupancy

Retention rate

Tenant gross sales
YoY growth

Rent to sales ratio

### Improving portfolio quality

44

14

Completed AE projects to date

Fresh markets upgraded to date<sup>(1)</sup>

### **Social contributions**

**↓ 26.3%** 

Reduction in energy consumption since 2010

HK\$27.9M

Amount donated through Link Together Initiatives since 2013 16,000+

Tenant Academy participants to date

#### **Notes:**

(2) Figures represent Hong Kong portfolio only.

<sup>(1)</sup> Includes nine fresh markets refurbished by third party market operators.

# Building a diverse and quality portfolio across Hong Kong, Beijing and Shanghai



### **Recent acquisitions**

Total area of approximately 2.1 million sq.ft.

**EC Mall, Beijing** 

**Corporate Avenue 1&2, Shanghai** 

700 Nathan Road, Mongkok







## Our strategic priorities rooted in the sustainability framework



### **Our corporate sustainability framework**















### Our strategic priorities

**Building a more** productive and higher quality portfolio











- Acquired 3 new assets(1)
- Disposed 14 assets(2)
- Rolled out Asset **Management Model** and portfolio segmentation

Maintaining a prudent and flexible capital structure







- Reduced effective interest rate to 2.57%
- Fixed rate debt/total debt ratio at 63%
- Unit buyback of 50.2M units

**Developing a strong** management team



- Achieved close to zero attrition rate for high performing staff
- Established Link **Volunteer Committee**
- Hosted brand launch events to align brand message

Helping our tenants and communities grow while delighting shoppers







- Organised 15 Tenant **Academy sessions**
- Launched Park & Dine mobile app
- Scored 84/100 in our Mystery Shopper Programme

#### Notes:

- Acquisition of 700 Nathan Road was completed on 15 April 2016.
- Latest disposal of 9 non-core assets was completed on 31 May 2016.



# **Financial Review**

### Productive year yielding robust financial results



	Year ended 31 Mar 2016 HK\$'M	Year ended 31 Mar 2015 HK\$'M	Change
Revenue	<b>8,740</b> (1)	7,723	↑13.2%
Property operating expenses	(2,227)	(2,054)	↑8.4%
Net property income	<b>6,513</b> (2)	5,669	↑14.9%
Total distributable income	4,567	4,064	↑12.4%
Discretionary distribution	<b>67</b> <sup>(3)</sup>	128 (4)	↓47.7%
Total distributable amount	4,634	4,192	↑10.5%
Distribution Per Unit (HK cents)	206.18	182.84	↑12.8%
Total distributable amount as a percentage of total distributable income (%)	<b>101%</b> <sup>(3)</sup>	103%	↓2 ppts

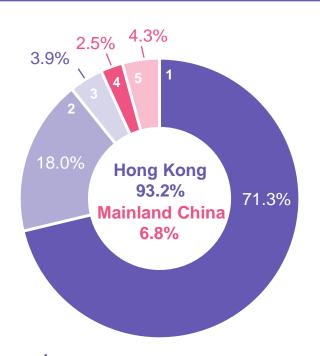
### Notes:

- (1) Includes revenue of HK\$421M from Mainland China portfolio.
- (2) Includes net property income of HK\$311M from Mainland China portfolio.
- (3) Discretionary distribution was related to adjustment for depreciation charge on investment properties under China Accounting Standards during the year, which resulted in a payout ratio of 101% in FY15/16.
- (4) For the year ended 31 March 2015, the discretionary distribution was related to the transaction costs incurred for the acquisition of Lions Rise Mall.

# Value creation through portfolio upgrade and acquisitions



### Portfolio mix (1)



# HK\$56.79 NAV per unit

### Notes:

### (1) As at 31 Mar 2016.

(1) As at 31 Mai 2010.
(2) Hong Kong office is under development and is valued using residual method.

### Valuation (1)

	Mar-16	Mar-15	
Asset type	HK\$'M	HK\$'M	Change
1. Hong Kong retail	114,492	107,326	↑6.7%
2. Hong Kong car park	28,888	25,177	<b>↑14.7%</b>
3. Hong Kong office (2)	6,300	5,880	<b>↑7.1%</b>
4. Mainland China retail	4,116	-	-
5. Mainland China office	6,876	-	-
Total	160,672	138,383	↑16.1%

### Capitalisation rate (1)

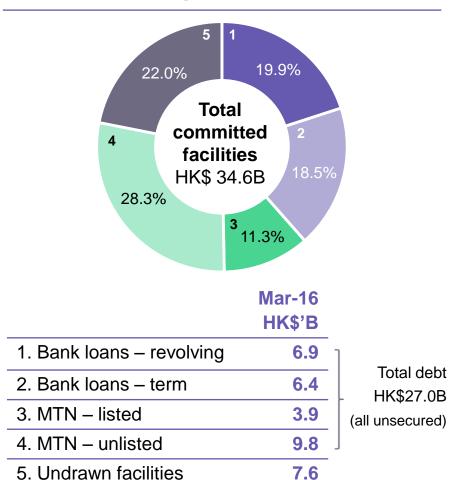
Hong Kong	
Retail	4.54%
Car park	4.78%
Overall	4.59%

Mainland China	
Retail Office	4.50-5.00% 4.00%

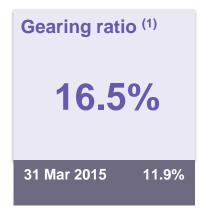
# Increased financial leverage supported by disciplined capital management



### **Diverse funding sources**







Committed debt maturity (1)

5.0 years

31 Mar 2015 5.2 years

Effective interest rate (1)

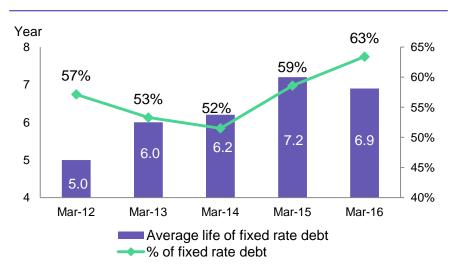
2.57%

31 Mar 2015 2.66%

## Funding sources at competitive pricing



### Maintained fixed rate debt portion at ~60%



### Recent financing activities

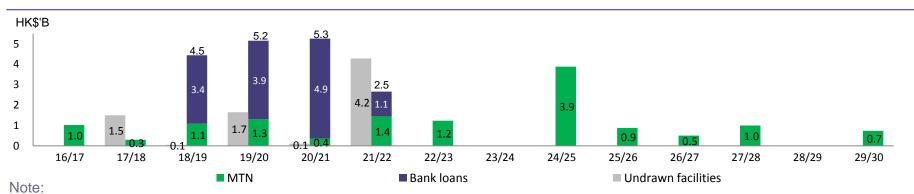
### **Bank loans**

- Mar 2016: 5-year HK\$1.5B @HIBOR+ 85bps (all-in)
- Mar 2016: 5.5-year HK\$3.0B @HIBOR+ 110bps (all-in)

### **Medium-Term Notes**

- Dec 2015: 7-year HK\$700M @2.8%
- Feb 2016: 10-year HK\$400M @3.15%
- Mar 2016: 10-year HK\$480M @3.0%

### **Extending maturity with longer tenor debt** (1)



(1) As at 31 March 2016. All amounts are face value.

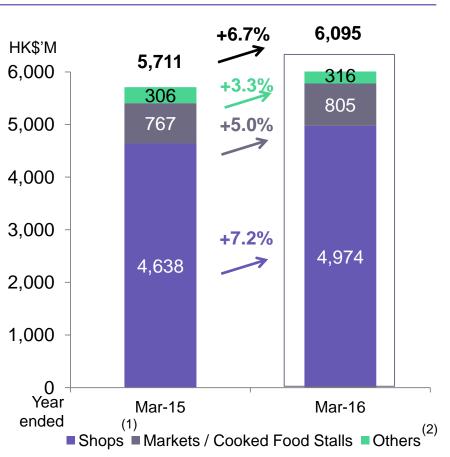


# Hong Kong Portfolio

## Steady organic growth from a resilient portfolio



### **Retail rentals**



		Year ended 31 Mar 2015	Change
NPI margin (%)	75.4	74.2	↑1.2 ppts
Reversion rate (%)	25.9	22.0	↑3.9ppts

	As at 31 Mar 2016	As at 31 Mar 2015	Change
Occupancy (%)	96.0	94.8	↑1.2ppts
Average unit rent (HK\$ psf)	50.0	45.4	↑10.1%

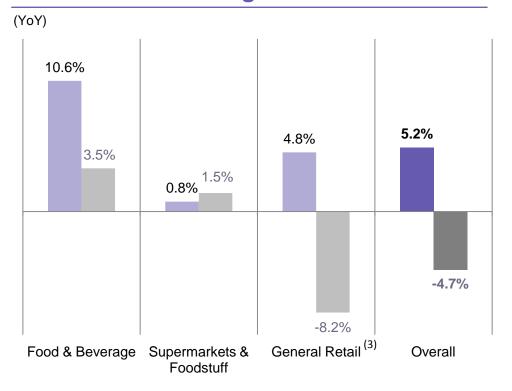
### Notes:

- (1) Rental from shops includes base and turnover rents.
- (2) Others including education/welfare and ancillary, and mall merchandising.

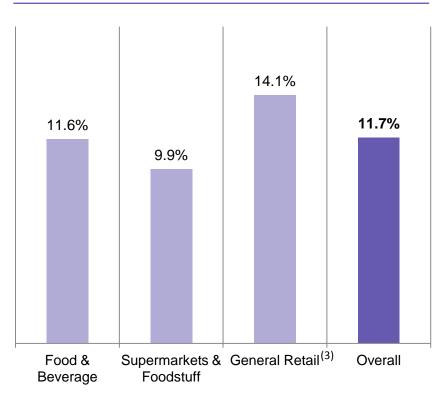
### Link tenants continued to outperform the market



### Link's tenant sales growth vs HK (1)



### Rent to sales ratio (2)



### Notes:

(1) Percentage figures represent year-on-year change in tenants' average monthly sales per square foot of the respective periods.

■ Apr 15 - Mar 16 (HK)

(2) A ratio of base rent plus management fee to tenants' gross sales.

■ Apr 15 - Mar 16 (Link)

(3) Including services, personal care/ medicine, valuable goods and others.

# Stable trade mix with good demand from mass market retailers



### **Selected new tenants**



















### **Selected expanding tenants**



Mar-14: 8 shops Mar-16: 12 shops



Mar-14: 0 shops Mar-16: 8 shops

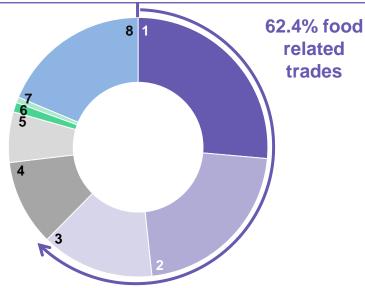


Mar-14: 5 shops Mar-16: 8 shops



Mar-14: 0 shops Mar-16: 3 shops

### Trade mix by monthly rent



	Mar-16
1. Food and beverage	26.4%
2. Supermarket and foodstuff	21.9%
3. Markets/ Cooked food stalls	14.1%
4. Services	10.7%
5. Personal care/ Medicine	6.3%
6. Education/ Welfare and ancillary	1.2%
7. Valuable goods (Jewellery, watches and clocks)	0.7%
8. Others (1)	18.7%

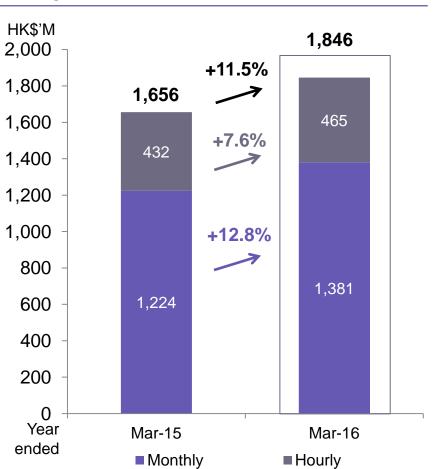
Note:

(1) Including clothing, department store, electrical and household products, optical, books and stationery, newspaper, leisure and entertainment.

# Under-supply of parking spaces underlies car park income growth



### Car park rentals



	Year ended 31 Mar 2016	31 Mar	Change
NPI margin (%)	71.8	70.3	↑1.5ppts
Car park income per space per month (HK\$)	2,022	1,767	↑14.4% <sup>(1)</sup>
Average valuation per space (HK\$'000)	384	330	↑16.4%

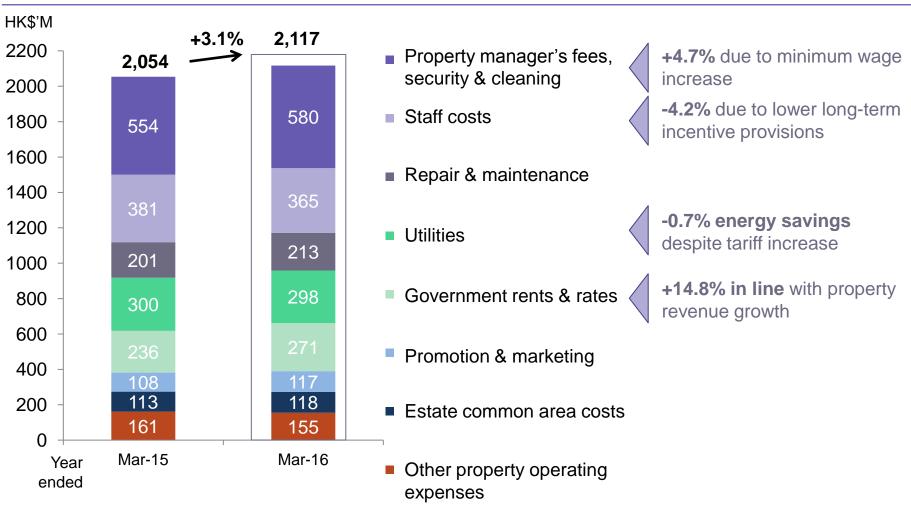
### Note:

<sup>(1)</sup> Increase was due to better utilisation and higher rates.

## Cost control integrated into daily operations



### **Property operating expenses**



### Recent asset enhancement projects



### **Completed in 2H 2015/2016**

### **Long Ping Commercial Centre**



HK\$133M / 17.1% (1)

### Wo Che Plaza



HK\$36M / 23.5% (1)

## Tin Shing Shopping Centre (incl. fresh market)



HK\$195M / 15.6% (1)

### **Completed in 1H 2015/2016**



Temple Mall North (formerly Lung Cheung Plaza)

HK\$306M / 15.5% (1)



Tsing Yi Commercial Complex

HK\$105M / 15.6% (1)

### Notes:

- (1) Represents CAPEX / ROI of the project
- (2) Estimated return on investment ("ROI") is calculated based on projected annualised net property income post-project minus net property income pre-project divided by estimated project capital expenditures and loss of rental.

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## Continuous pipeline of asset enhancements



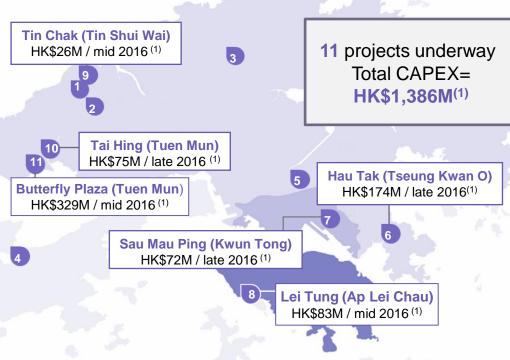
### **Projects underway**











### Pipeline extending to 2020

	2016/2017	2017	/2018	2018/2019	2019/2020
Projects underway	<b>11</b> (HK\$1,386N	۸)			
Projects to commence			<b>8</b> (HK\$80	08M)	
Others under planning				<b>&gt;16</b> (>HK\$1,300	M)

Note:

# Case study for post-AE second leasing cycle: Choi Yuen Plaza



### In 2012

- Completed asset enhancement
- 4/F whole floor was leased to a Chinese restaurant



Shop repartition & tenant mix enhancement

Chinese restaurant 麗都讌客 Nice Invitation

(IFA: ~21,000 sq.ft.)

### In 2015

- Relayout restaurant space into three F&B outlets
- Improved footfall and tenant sales
- Overall F&B tenant sales increased by over 30%



Chinese restaurant 龍宴 Dragon Feast (IFA: ~14,000 sq.ft.)



# Holistic Asset Management Model started in April 2016



# Business & financial improvement



# **Operational** management



# Sustainable delivery of quality service

- NPI uplift & valuation growth
- Tenant sales growth

- Value creation
- Operational efficiency
- Better resource allocation

- Tenant/shopper relationship
- Customer experience

### Continuous improvement

### Phase 1 rollout with dedicated team

No. of clusters	5 (1)
No. of assets per cluster	3-5
Total area per cluster	Approx 500-740k sq ft
% of Hong Kong portfolio under AM Model	~37% by valuation

### **Role of Asset Managers**

- Act as "owner" of the assets
- Be accountable for the overall asset performance
- Formulate, implement and drive individual asset plans to maximise asset potential

### Note:

(1) 5 clusters spread over Tseung Kwan O, Kowloon East, Central Kowloon, Tuen Mun and Tin Shui Wai.

# Increased customer engagement with portfolio focus in F&B



### Park & Dine app





### **New initiatives**

- Partner with MTR for a Park & Ride offer
- F&B tenants joined e-queuing network
- Free wifi service to app subscribers

### **Navigation and E-queuing**

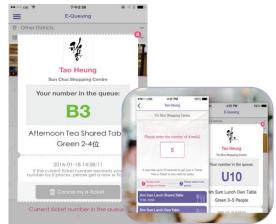






· An E-Ticket will be generated

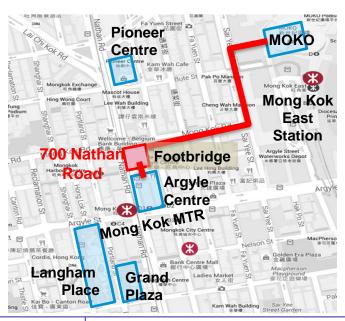
Reminder:



## 700 Nathan Road in Mong Kok







Consideration	HK\$5,910M
Valuation <sup>(1)</sup>	HK\$6,400M (consideration at ~8% discount to valuation)
Completion of acquisition	15 April 2016

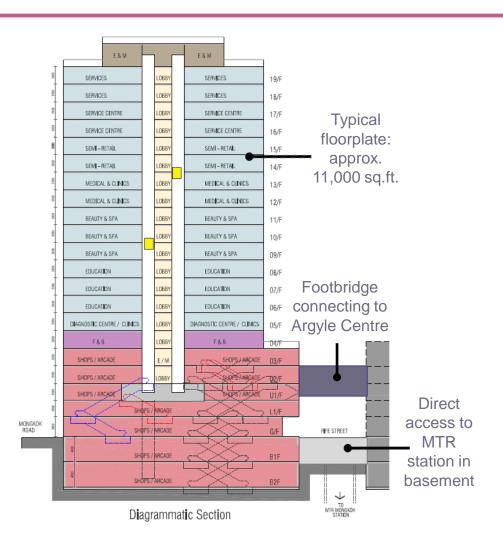
Total area: 284,288 sq.ft.

### Note:

(1) According to the valuation report by CBRE Limited dated 6 January 2016 for the purpose of acquisition.

# 700 Nathan Road A new mass-market retail destination





### **Proposed tenant mix**

### **Tower** (approx. 170,600 sq.ft.)

 Semi-retail/services such as medical clinic, education, sport & fitness, beauty salon, etc

### Retail Podium (approx. 114,200 sq.ft.)

 General retail targeting a broad range of shoppers

### Latest update

- Completed acquisition on 15 April 2016
- Engaged various consultants including architect and traffic consultant
- Finalising design and leasing strategy

# Kowloon East commercial development in progress | 領展

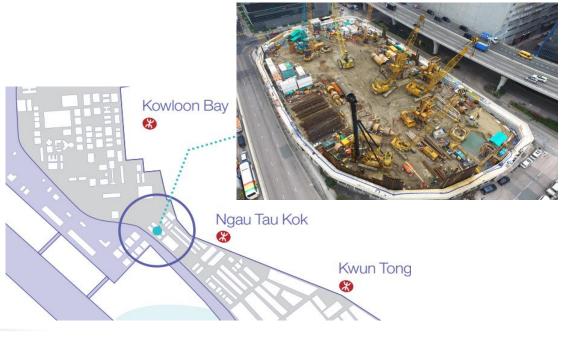




**Kowloon East Commercial Development** 

Total area: 884,000 sq.ft.

(Office: 806,673 sq.ft./ Retail: 77,223 sq.ft.)



<ul> <li>Estimated total development cost (1)</li> <li>Land cost</li> <li>Construction costs and others</li> </ul>	HK\$10.5B HK\$ 5.9B HK\$ 4.6B
JV partnership	60% Link; 40% Nan Fung Development
Expected completion date (2)	2019

#### Notes:

- (1) Approximate figures as at 31 March 2016.
- (2) Required to be completed by mid 2020 according to land lease.

### A landmark Grade A office in the future CBD2





Note:

Twin towers with connected floors and three levels of retail podium

400 parking spaces (all EV compatible)

### Latest update (1)

- Structural design approval obtained from building authorities
- Foundation works in progress
- Tendering main construction contract
- On target for completion in 2019
- Preliminary discussions with potential tenants

(1) As at 31 March 2016.

## Disposal to streamline portfolio and recycle capital



### Disposals announced in 2015/2016

Completion of disposal	Dec 2015	May 2016	
Number of assets disposed	5	5 2 7	
Aggregate consideration	HK\$1,716M	HK\$1,690M	HK\$1,962M
Premium to valuation	30% <sup>(1)</sup>	15% <sup>(2)</sup>	23%(2)

### **Rationale**

 Part of the strategy for capital recycling and to enhance portfolio quality

### **Use of proceeds**

- For debt repayment and general working capital
- Unit buyback to neutralise loss in distribution
- For new investments to expand and upgrade portfolio

### **Disposal criteria**

Relatively smaller assets

Lack of synergy

Limited AE potential

#### Note:

- (1) Compared to valuation as at 30 September 2015.
- (2) Compared to valuation as at 31 March 2016.



# **Mainland China Portfolio**

## **EC Mall in Beijing Delivering results over expectation**





1	AP DE PERSON
Total area:	70,946 sqm

Agreed property price	RMB2,500M
Completion of acquisition	April 2015

	As at	
	31 March 2016	
Occupancy	100%	
	Year ended	
	31 March 2016	
Reversion	38.7%	

### Unique asset situated in a sophisticated area



Located in Zhongguancun



Well connected by metro lines



Experienced local staff

## **EC Mall in Beijing** Trendy retail and strong F&B offerings



### **Exciting marketing programmes**



Lease expiry profile (1)



As %

area

24.2%

22.1%

53.7%

100.0

of total

### Selected tenants

### **Fashion**

























F&B

As % of

monthly

rent

28.7%

30.0%

41.3%

100.0













### **New tenants**

F&B – Taiwanese restaurant



F&B - Frozen yogurt



Note:

Total

2016/2017

2017/2018

(1) As at 31 March 2016.

2018/2019 and beyond

# Corporate Avenue 1 & 2 in Shanghai 領展 Prime location ensured stable occupancy and rental LINK



Total area: 98,080 sqm

Agreed property price	RMB6,600.86M
Completion of acquisition	August 2015

	As at 31 March 2016
Office Occupancy	100%
	Year ended 31 March 2016
Office Reversion	12.8%

# Preferred choice for MNCs and local giants



Xintiandi/ Huaihai Middle Road



Renowned commercial area



**Grade-A specifications** 

## Corporate Avenue 1 & 2 in Shanghai Prime asset occupied by tier-one tenants



### Selected tenants















BANG & OLUFSEN LEICHT



### Office lease expiry profile (1)

	As % of total area	As % of monthly rent
2016/2017	38.0%	37.7%
2017/2018	15.2%	17.6%
2018/2019 and beyond	46.8%	44.7%
Total	100.0	100.0

approx. half of the leases in terms of area expiring in 2016/2017 has been committed as at 31 March 2016

Note:

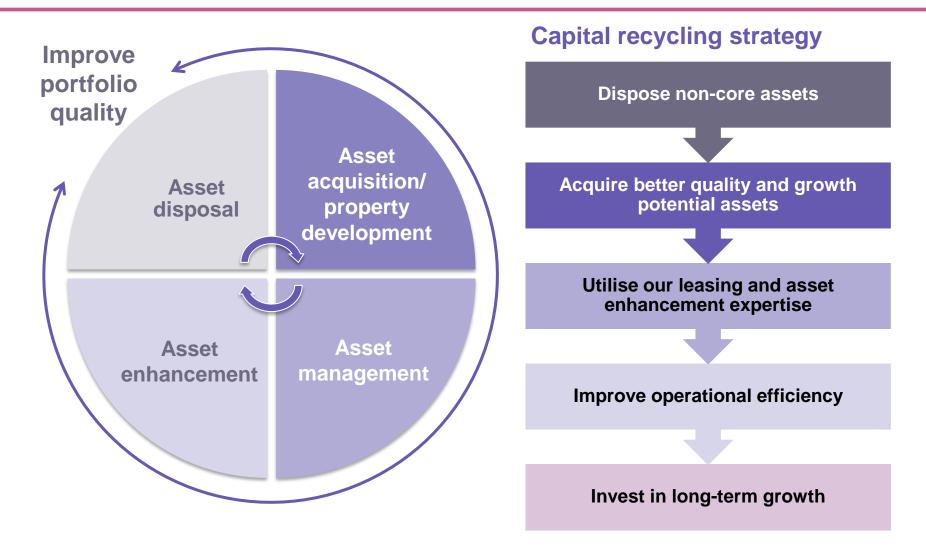
(1) As at 31 March 2016.



# Strategy and Outlook

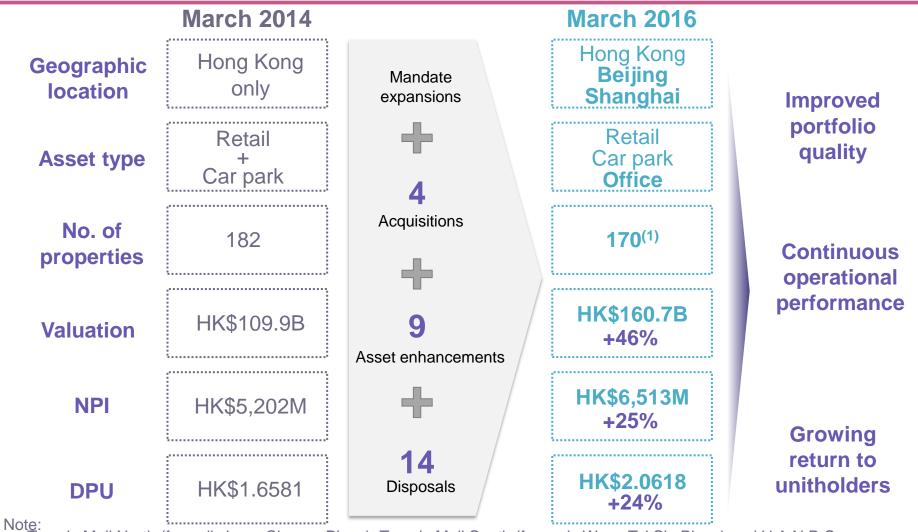
## **Active capital recycling**





## **Delivering value to unitholders**





<sup>(1)</sup> Temple Mall North (formally Lung Cheung Plaza), Temple Mall South (formerly Wong Tai Sin Plaza) and H.A.N.D.S (formerly On Ting Commercial Complex and Yau Oi Commercial Centre) have been merged together, rebranded and are considered as 2 Destination Shopping Centres.

### Contribute towards building thriving communities



### **Environmental**



**♦** 26.3% energy since 2010



Waste management at fresh market



Green certification for assets

### Social



7 Service Fund Projects 37 Neighbourhood Projects 100 Link Scholarships



Organised 15
Tenant Academy
events

### **Staff**



Maintained headcount at ~900



Created Link Volunteer Committee

### **Outlook**



### **Hong Kong**

General economy to grow at a slower pace

• Economy uncertainties and volatile financial market undermine consumer confidence

- Low unemployment rate and rising household incomes support domestic consumption
- Non-discretionary trades remain resilient

### **Tier-1 cities in Mainland China**

- Downward pressure on economy from domestic and external headwinds
- Gradual rebalancing of economy supports domestic consumption and more sustainable growth
- Urbanisation and growing middle class lead to increasing disposable income of Beijing urban households
- Continuous Grade A office demand from local corporates and MNCs in Shanghai

## Focus on core competencies and deliver on our execution



Mass market retail remains as core

Seek growth opportunities by fine-tuning tenant mix

Maintain strong financial position

Remain prudent and selective on new investments

#### **Management guidance**

#### On portfolio mix

- Core market: Hong Kong
- Mainland China: below 12.5%
- Office: below 12.5%
- Property development (2): in HK only and below 10%

#### On capital management

- Ensure attractive cost of funding
- Gearing ratio <sup>(3)</sup>: below 25%

- (1) By value of total portfolio.
- (2) Investment cap for property development is 10% of gross asset value as stipulated in the HK REIT Code.
- (3) Regulatory limit for gearing ratio is 45% under HK REIT Code.

### **Building a sustainable business**



Transformation of Link
from being a passive manager of a
portfolio of legacy assets to
becoming
an innovative and world-class
real estate investor and manager



### **Investor Information**



		2.0		
Final	Distrib	LITION		ondar
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Ex-final distribution date	22 June 2016
Distribution book close	24 June 2016 to 28 June 2016 (both days inclusive)
Record date for entitlement to cash distribution (1)	28 June 2016
Payment of cash distribution (1)	7 July 2016









# **Appendix**

## **Additional Data 1: Income Statement Summary**



	Year ended	Year ended	
	31 Mar 2016 HK\$'M	31 Mar 2015 HK\$'M	YoY %
Revenue (1)	8,740	7,723	13.2
Property operating expenses	(2,227)	(2,054)	8.4
Net property income	6,513	5,669	14.9
General and administrative expenses	(368)	(437)	(15.8)
Interest income	6	32	(81.3)
Finance costs on interest bearing liabilities	(508)	(359)	41.5
Gain on disposal of investment properties	396	445	(11.0)
Profit before taxation, change in fair values of investment properties and transactions with Unitholders	6,039	5,350	12.9
Change in fair values of investment properties	11,263	22,699	(50.4)
Taxation	(953)	(819)	16.4
Non-controlling interest	(54)	-	N/A
Profit for the year, before transactions with Unitholders	16,295	27,230	(40.2)

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<sup>(1)</sup> Revenue recognised during the year comprise retail and commercial properties rentals of HK\$6,506M, car parks rentals of HK\$1,846M and other revenues of HK\$388M.

# **Additional Data 2: Distribution Statement Summary**



	Year ended 31 Mar 2016 HK\$'M	Year ended 31 Mar 2015 HK\$'M	YoY %
Profit for the year, before transactions with Unitholders	16,295	27,230	(40.2)
Change in fair values of investment properties attributable to Unitholders	(11,209)	(22,699)	(50.6)
Deferred taxation on change in fair values of investment properties attributable to Unitholders	24	-	N/A
Other non-cash income	(101)	(46)	119.6
Depreciation charge on investment properties under China Accounting Standards	(67)	-	N/A
Gain on disposal of investment properties, net of transaction costs	(375)	(421)	(10.9)
Total distributable income	4,567	4,064	12.4
Discretionary distribution	67	128	(47.7)
Total distributable amount	4,634	4,192	10.5
Distribution per unit (HK cents)	206.18	182.84	12.8

<sup>(1)</sup> Discretionary distribution was related to adjustment for depreciation charge on investment properties under China Accounting Standards during the year.

### **Additional Data 3: Financial Position & Investment Properties**



143,144

Financial Position Summe	ai y		
HK\$'M	As at 31 Mar 2016	As at 30 Sep 2015	As at 31 Mar 2015
Total Assets	163.452	157.405	143.144

Total Liabilities	36,011	35,209	25,038
Non-controlling interest	54	31	-
Net Assets Attributable to Unitholders	127,387	122,165	118,106

Units in Issue (M)	2.243.1	2,252.5	2.291.8
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Net Asset Value Per Unit	\$56.79	\$54.24	\$51.53
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### **Fair Value of Investment Properties**

Einanaial Pacition Summary

HK\$'M	As at 31 Mar 2016	As at 30 Sep 2015	As at 31 Mar 2015
At beginning of period / year	138,383	138,383	109,899
Acquisition	<b>10,974</b> <sup>(1)</sup>	10,974	1,320
Exchange adjustments	(225)	(49)	-
Additions	1,594	658	6,969
Disposals	(1,317)	-	(2,504)
Change in fair values of investment properties	11,263	5,785	22,699
	160,672	155,751	138,383
Reclassify to "Investment properties held for sale"	(3,060)	(1,317)	_
At end of period / year	157,612	154,434	138,383

<sup>(1)</sup> Represents acquisitions of EC Mall in Beijing and Corporate Avenue 1 & 2 in Shanghai.

# Additional Data 4: Valuation



	As at	As at
HK\$'M	31 Mar 2016	31 Mar 2015
Retail properties	114,492	107,326
Car parks	28,888	25,177
Property under development	6,300	5,880
Properties in Mainland China	10,992	-
Total	160,672	138,383
Income Capitalisation Approach – Capitalisation Rate		
Hong Kong		
Retail properties	3.40 - 5.20%	3.40 - 5.20%
Retail properties: weighted average	4.54%	4.57%
Car parks	3.80 - 6.00%	3.80 - 6.00%
Car parks: weighted average	4.78%	4.78%
Overall weighted average	4.59%	4.61%
Mainland China <sup>(1)</sup>		
Retail properties	4.50 - 5.00%	N/A
Office properties	4.00%	N/A
DCF Approach – Discount Rate		
Hong Kong	7.50%	7.50%
Mainland China (1)		
Retail properties	8.00 - 9.00%	N/A
Office properties	7.50%	N/A

Independent valuer: CBRE

<sup>(1)</sup> Acquisitions of EC Mall in Beijing and Corporate Avenue 1 & 2 in Shanghai were completed on 1 April 2015 and 31 August 2015, respectively.

### Additional Data 5: HK Portfolio - Revenue Analysis



	Year ended 31 Mar 2016 HK\$'M	Year ended 31 Mar 2015 HK\$'M	YoY %	Percentage contribution Year ended 31 Mar 2016 %
Retail rentals:				
Shops (1)	4,974	4,638	7.2	59.8
Markets / Cooked Food Stalls	805	767	5.0	9.7
Education / Welfare and Ancillary	147	145	1.4	1.8
Mall Merchandising	169	161	5.0	2.0
Car park rentals:				
Monthly	1,381	1,224	12.8	16.6
Hourly	465	432	7.6	5.6
Expenses recovery and other miscellar	neous revenue:			
Property related revenue (2)	378	356	6.2	4.5
Total	8,319	7,723	7.7	100.0

- (1) Rental from shops includes turnover rent of HK\$134 million (2015: HK\$169 million).
- (2) Including other revenue from retail properties of HK\$374 million (2015:HK\$353 million) and car park portfolio of HK\$4 million. (2015:HK\$3 million).

### Additional Data 6: HK Portfolio - Expenses Analysis



	Year ended 31 Mar 2016 HK\$'M	Year ended 31 Mar 2015 HK\$'M	YoY %	Percentage contribution Year ended 31 Mar 2016 %
Property managers' fees, security and cleaning	580	554	4.7	27.4
Staff costs	365	381	(4.2)	17.2
Repair and maintenance	213	201	6.0	10.1
Utilities	298	300	(0.7)	14.1
Government rent and rates	271	236	14.8	12.8
Promotion and marketing expenses	117	108	8.3	5.5
Estate common area costs	118	113	4.4	5.6
Other property operating expenses	155	161	(3.7)	7.3
Total property expenses	2,117	2,054	3.1	100.0

# Additional Data 7: HK Portfolio - Retail Properties by Valuation



		Valuation HK\$'M	Retail rentals HK\$'M	Average monthly unit rent HK\$ psf		Occupancy rate %	
	No. of properties	As at 31 Mar 2016	Year ended 31 Mar 2016	As at 31 Mar 2016	As at 31 Mar 2015	As at 31 Mar 2016	As at 31 Mar 2015
Destination	<b>6</b> <sup>(1)</sup>	21,463	1,044	70.8	62.3	97.3	96.7
Community	38	58,590	3,013	60.8	55.8	97.0	96.2
Neighbourhood	95	34,439	1,998	34.9	32.8	94.8	93.3
5 properties disposed in Dec 2015	-	-	40	-	25.1	-	91.9
Overall	139	114,492	6,095	50.0	45.4	96.0	94.8

<sup>(1)</sup> Temple Mall North (formally Lung Cheung Plaza), Temple Mall South (formerly Wong Tai Sin Plaza) and H.A.N.D.S (formerly On Ting Commercial Complex and Yau Oi Commercial Centre) have been merged together, rebranded and are considered as 2 destination shopping centres.

## Additional Data 8: 領展 HK Portfolio - Retail Trade Mix by Monthly Base Rent LINK

	As at 31 Mar 2016 %	As at 31 Mar 2015 %
Food and Beverage	26.4	25.2
Supermarket and Foodstuff	21.9	22.8
Markets / Cooked Food Stalls	14.1	14.1
Services	10.7	11.1
Personal Care/ Medicine	6.3	6.1
Education / Welfare and Ancillary	1.2	1.3
Valuable Goods (Jewellery, Watches and Clocks)	0.7	0.6
Others <sup>(1)</sup>	18.7	18.8
Total	100.0	100.0

<sup>(1)</sup> Including clothing, department store, electrical and household products, optical, books and stationery, newspaper, leisure and entertainment.

## Additional Data 9: HK Portfolio - Portfolio Metrics



Car park income per space per month	HK\$ 2,022	HK\$ 1,767	14.4%
Net property income margin	74.6%	73.4 %	1.2ppts
Overall	25.9%	22.0 %	3.9ppts
Education/Welfare and Ancillary	14.3%	20.0%	(5.7)ppts
Markets/Cooked Food Stalls	<b>10.4%</b> <sup>(1)</sup>	12.0%	(1.6)ppts
Shops	29.0%	23.3 %	5.7ppts
Composite reversion rate			
	Year ended 31 Mar 2016	Year ended 31 Mar 2015	YoY Change
Overall	96.0%	94.8%	1.2ppts
Education/Welfare and Ancillary	92.4%	87.2%	5.2ppts
Markets/Cooked Food Stalls	<b>89.1%</b> <sup>(1)</sup>	86.4%	2.7ppts
Shops	97.1%	96.5%	0.6ppts
Occupancy rate			
<ul><li>Overall (ex Self use office)</li></ul>	HK\$ 50.0	HK\$45.4	10.1%
<ul><li>Shops</li></ul>	HK\$ 50.6	HK\$ 45.7	10.7%
Average monthly unit rent (psf pm)		01111011 = 010	<u> </u>
	As at 31 Mar 2016	As at 31 Mar 2015	Change

<sup>(1)</sup> Despite a slower increase in reversion due to partnership with experienced fresh market operators, improvements in occupancy and cost savings have been observed.

## Additional Data 10: HK Portfolio - Lease Expiry Profile



As at 31 March 2016	As % of total area %	As % of monthly rent %
2016/17	26.8	30.6
2017/18	23.4	27.5
2018/19	24.0	21.4
2019/20	4.9	4.4
2020/21 and beyond	10.4	11.4
Short-term Lease and Vacancy	10.5	4.7
Total	100.0	100.0

### Additional Data 11: Key Credit Metrics by Rating Agencies

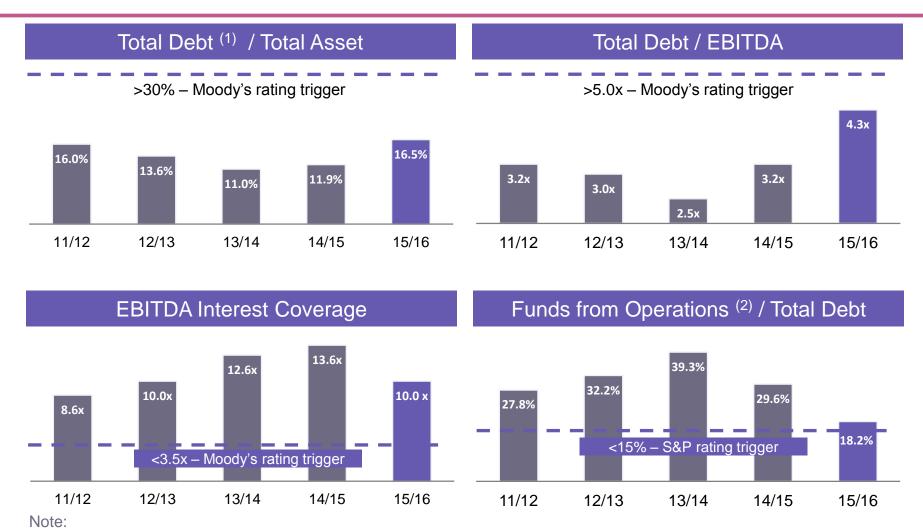


	As at 31 Mar 16 <sup>(3)</sup>	As at 31 Mar 15 <sup>(4)</sup>	S&P (A / Negative)	Moody's (A2 / Stable)
Total debt / total assets	16.5%	11.9%	N/A	< 30%
Debt / debt and equity (1)	17.3%	10.9%	< 35%	N/A
FFO (2) / debt	18.2%	29.6%	> 15%	N/A
EBITDA interest coverage	10.0 x	13.6x	N/A	> 3.5x
Total debt / EBITDA	4.3 x	3.2x	N/A	< 5.0x

- (1) Equity is equal to net assets attributable to Unitholders.
- (2) Funds from operations is calculated by net cash generated from operating activities with adjustments for operating lease expense, interest expenses and income.
- (3) Preliminary figures to be confirmed by rating agencies.
- (4) Figures based on reports of rating agencies.

### Additional Data 12: Credit Profile – Strong Credit Metrics





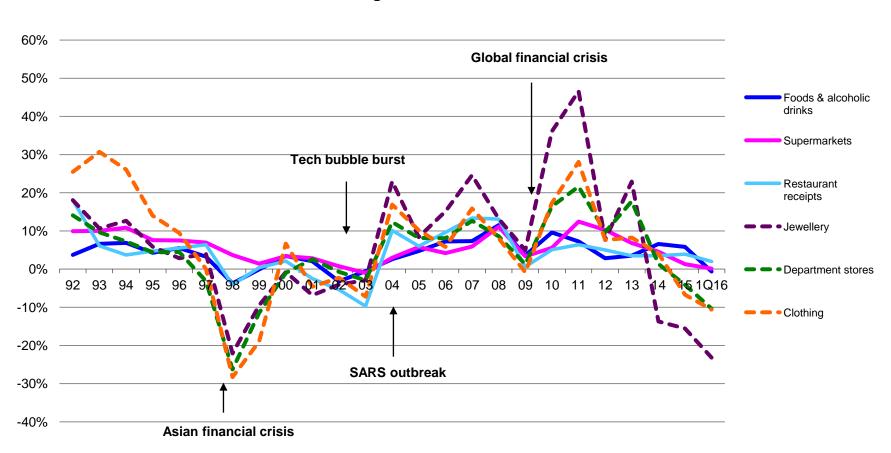
(1) Total Debt is calculated as Short Term Borrowings + Long Term Borrowings.

(2) Funds from Operations is calculated by net cash generated from operating activities with adjustments for operating lease expense and interest . P.53

# Additional Data 13: Year-on-year Change of HK Retail Sales Value



#### Year-on-Year Change of Retail Sales Value



Source: Census & Statistics Department

# Additional Data 14: District Revitalisation will Re-energise Mong Kok



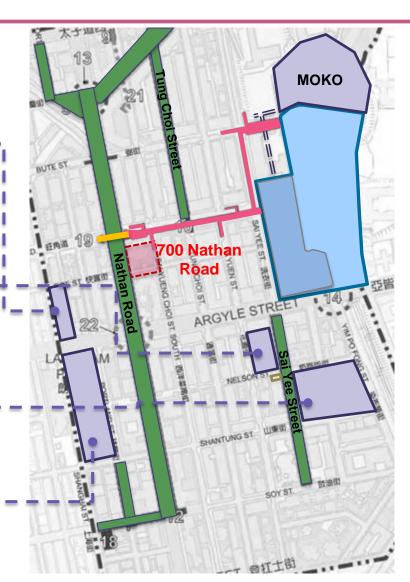
## Existing/completed revitalisation

URA 600-626 Shanghai Street Project (Preservation of heritage buildings)

URA Sai Yee Street/ Fa Yuen Street Project (Residential/specialty sports-related retail)

MacPherson Place (Residential, playground and stadium)

Langham Place (Retail/office)



## Future improvement/ revitalisation plans

- Greening and Streetscape Improvement
- Mong Kok Footbridge
  Identity Project
  (Improve physical
  appearance of the
  footbridge)
- Sai Yee Street
  Redevelopment Project
  (Government offices to be relocated in 2017-2018 with demolition works to be completed by 2019)
- Mong Kok Footbridge Extension

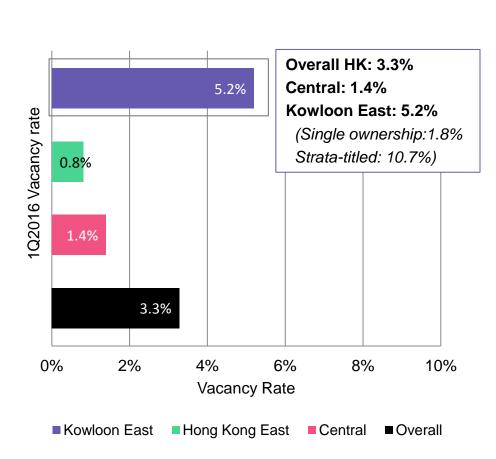
Source: Planning Department

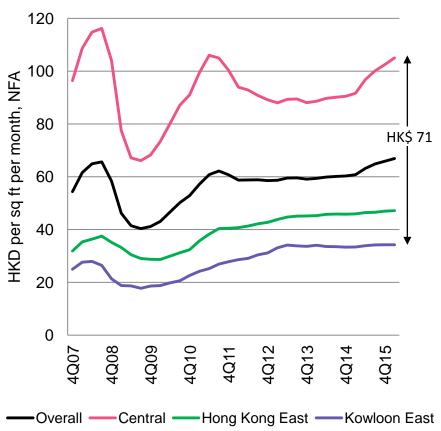
### Additional Data 15: Kowloon East Office Market Update



## Kowloon East single-owned office vacancy rate comparable to Central

## Rental gap between Central and Kowloon East expected to narrow





Source: JLL, 1Q2016

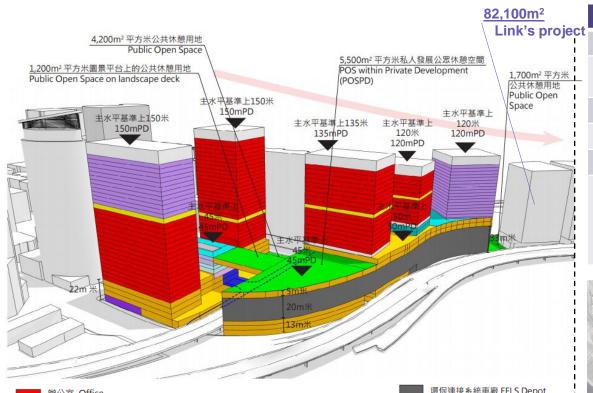
## Additional Data 16: Kowloon East - Environmentally Friendly Linkage System to enhance connectivity





## **Additional Data 17: Kowloon East Action Area Preliminary Outline Development Plan**





科技初創共用工作空間 IT Startup

文化及創意 Cultural and Creative

中小企業務展示空間和中小企業支援 中心 SME Business Showcase Space

Co-working Space

& SME Support Centre

GFA (sqm)	%
287,500	58%
117,200	23%
74,400	15%
20,200	4%
499,300	
	287,500 117,200 74,400 20,200

#### Note:

(1) Including SME Business Showcase Space and Support Centre, CC&T Use / Urban Farming / Food Workshop and Transport Facility (excluding Environmentally Friendly Linkage System).

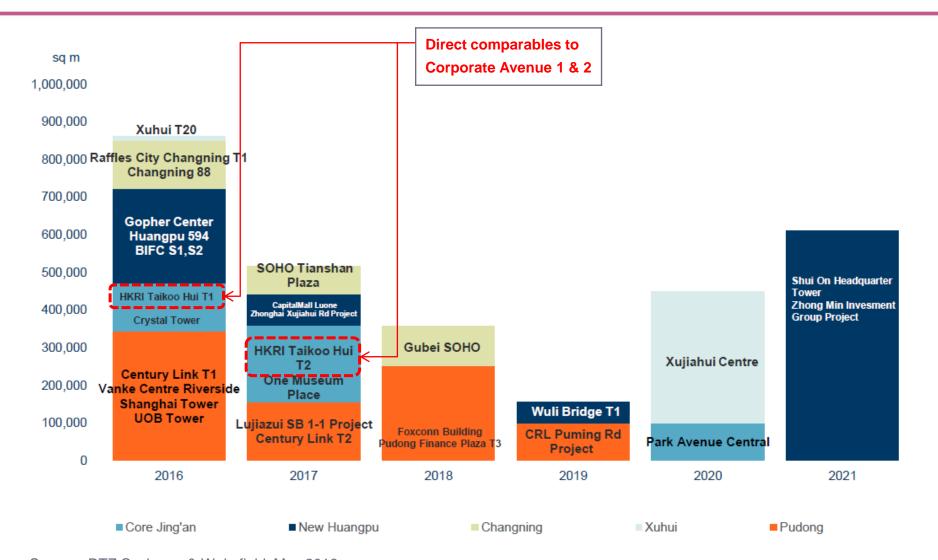


- 辦公室 Office
- 零售/餐飲/娛樂 Retail / F&B / Entertainment
- 酒店 Hotel
- 交通設施 Transport Facilities
- 城市耕種/食物工作坊(室內) Urban Farm / Workshop (indoor)
- 城市耕種 / 天台綠化 (室外) Urban Farm / Roof-top Greening (outdoor)

- 環保連接系統車廠 EFLS Depot
- 公共休憩用地 Public Open Space
- 避火層 Refuge Floor
- 轉換層 Transfer Plate
- 天台機電設施層 Rooftop M&E Struc-
- 連接高架車輛通道與地下停車場的車 輛斜道 Vehicular Ramp from Elevated Vehicular Access to Underaround Carpark
- 高架車輛通道 Elevated Vehicular

# Additional Data 18: Office Supply in Shanghai Core CBDs

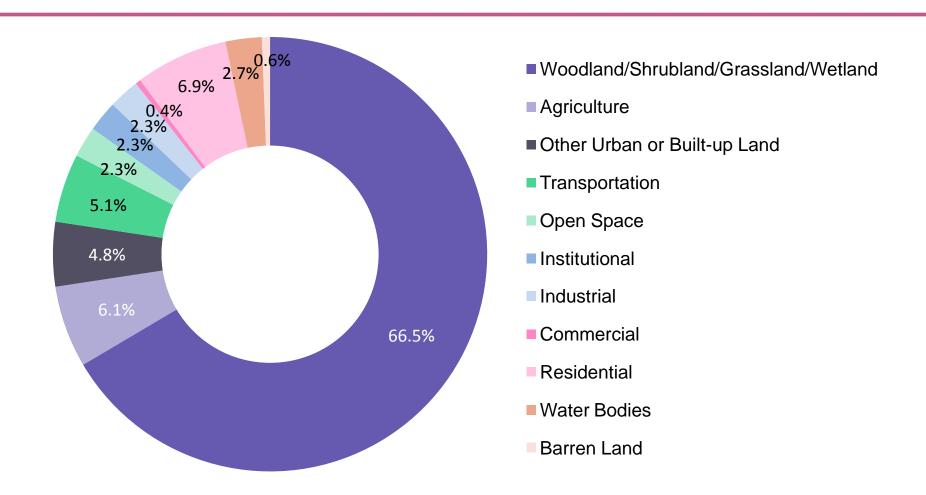




Source: DTZ Cushman & Wakefield, May 2016

### Additional Data 19: Land Utilisation in Hong Kong 2014



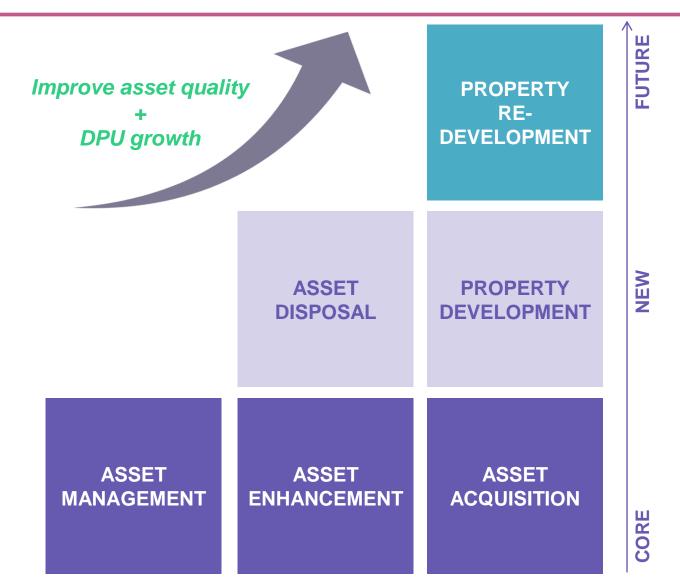


Very limited land for commercial use in Hong Kong

Source: Planning Department, HKSAR

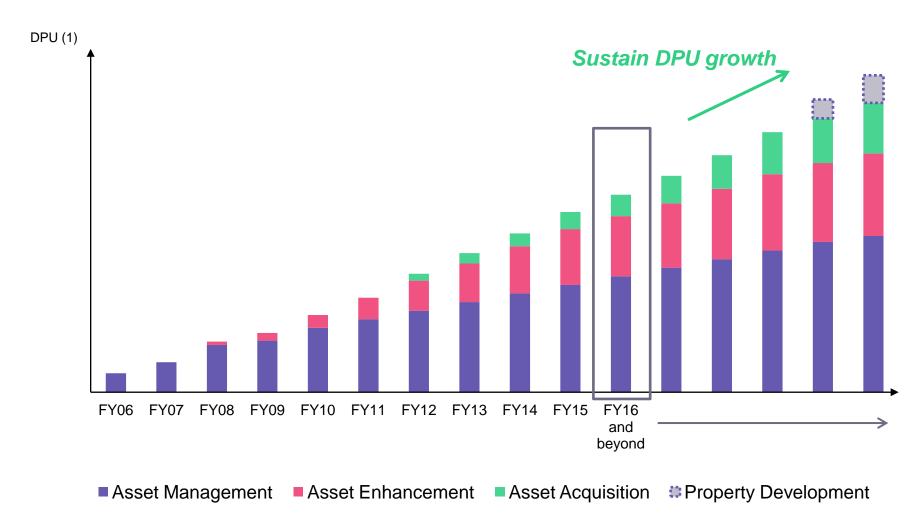
### Additional Data 20: Expanded business model To secure long-term growth trajectory





# Additional Data 21: Each growth driver adding to DPU growth





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