

# The Link Real Estate Investment Trust



#### Profile of The Link REIT



- First REIT listed on the Stock Exchange of Hong Kong on 25 November 2005
- 100% free float publicly held by institutions and private investors
- Consisting of 182 properties with an internal floor area ("IFA") of approx. 11M sq ft of retail facilities and approx. 80,000 car parking spaces
- Retail facilities located at residential areas, serving the daily needs of the majority of Hong Kong population
- Formed from a divestment of assets by the Hong Kong Housing Authority with an initial portfolio of 180 assets in Hong Kong

Lok Fu Plaza



**Chung Fu Plaza** 



Tsz Wan Shan Shopping Centre



**Wong Tai Sin Plaza** 



**Sheung Tak Shopping Centre** 



Sau Mau Ping Shopping Centre



**Hau Tak Shopping Centre** 



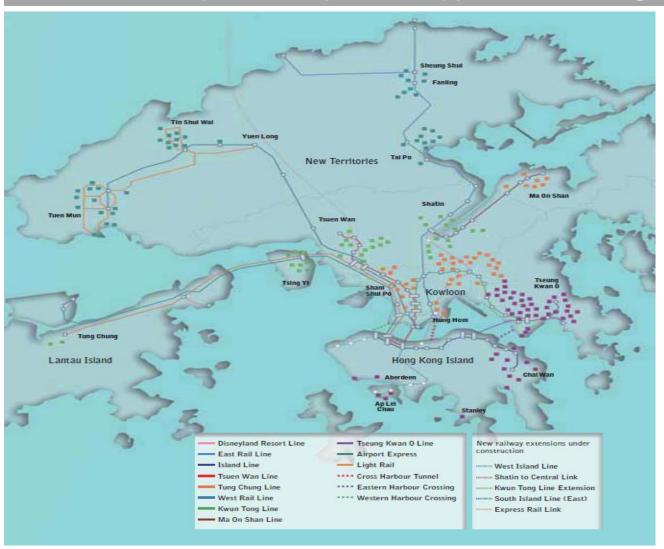
**Cheung Fat Plaza** 



# **Diversified Portfolio Across Hong Kong**



### The Link REIT's portfolio represents approx. 9% of Hong Kong retail facilities\*









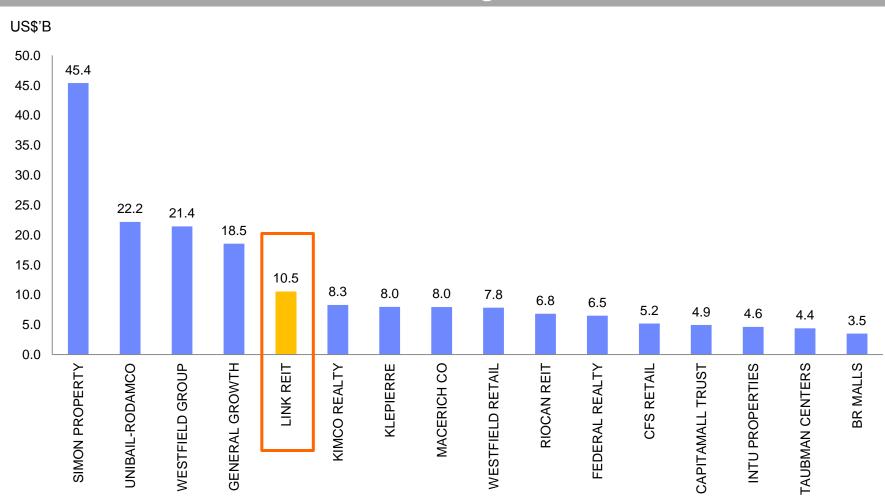


\*By internal floor area

# One of the Largest Retail REITs in the World



### The Link REIT is the largest REIT in Asia



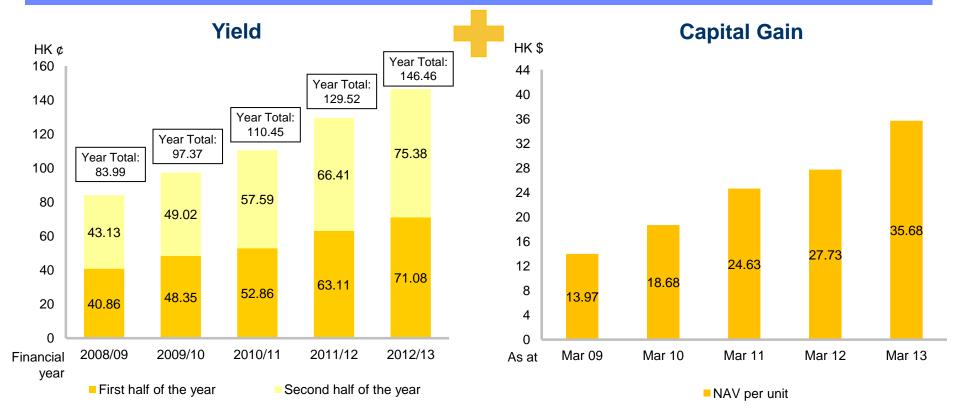
Note: Comparison of selected major retail REITs in the world based on market capitalisation

Source: Bloomberg as of 30 August 2013

# **Delivering Sustainable Growth**



### Compound Average Annualised Total Return Since Listing +23.8%<sup>(1)</sup>



#### Notes:

- (1) A combination of capital appreciation and distribution paid out since listing in November 2005 to the end of March 2013
- (2) Compound average growth rate ("CAGR") of DPU and growth of NAV from the first full financial year since listing

DPU CAGR since listing +13.8% (2)

NAV per unit since listing +174.9% (2)

### **Investment Thesis**

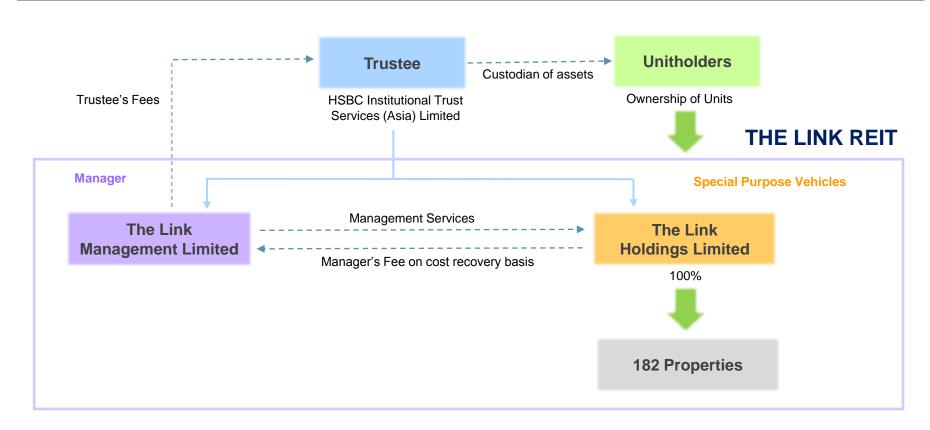


- Effective internal management structure without fee leakage
- Active asset management to deliver sustainable growth in net property income
- Focus on resilient daily necessities to provide stable growth
- Steady pipeline of asset enhancement projects with strategic district focus
- Active investment strategy supported by strong financial strength
- Commitment to multi-faceted sustainability framework

# The Only Internally - Managed REIT in Asia

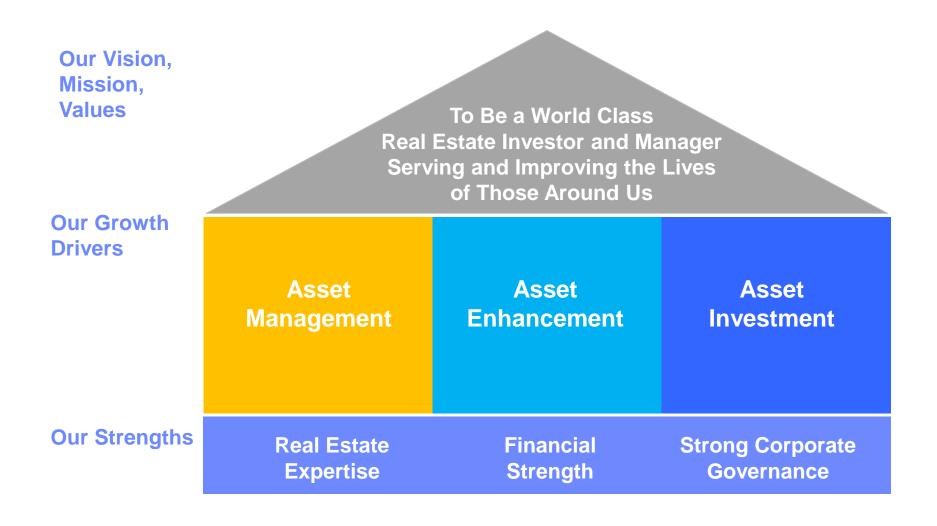


### The Manager is stapled together as part of the REIT



# **Business Model with Multiple Growth Drivers**









# **Asset Management**

### Leasing strategy

- ✓ Enhance tenant mix
- ✓ Drive tenant sales
- ✓ Improve occupancy
- Maintain strong reversion

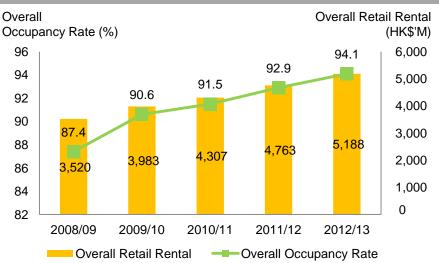
### Property management strategy

- Enhance operational efficiency
- ✓ Improve service quality
- Diligent cost control
- ✓ Improve operating margins

# **Asset Management - Steady Income Growth**







- Enhanced tenant mix to offer better choices for shoppers
- Active marketing and promotion drive footfall and demand for retail space
- Sustainable rental reversion supported by steady tenant sales growth

#### **Robust Car Park Performance**

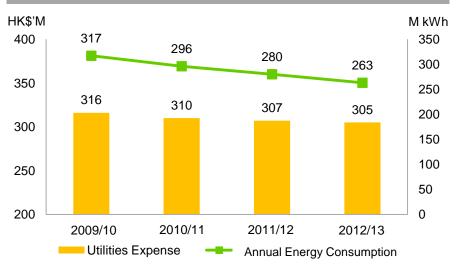


- Better shopping environment attracts shoppers
- Limited car park supply and diverse parking incentive scheme drive demand
- Enhanced facilities and security to improve utilisation

# **Asset Management - Diligent Cost Control**

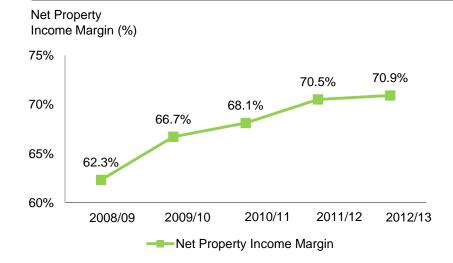






- Effective energy management measures and building management system to improve operation efficiency
- Ongoing Chiller Replacement and Lighting Improvement Programmes
- Promoting green culture within our malls

#### **Continuous Margin Improvement**



- Improved asset management quality supports net property income growth
- Successful cost management amidst inflationary pressure
- Maintaining sustainable improvement in margin

### **Asset Management - Growth Across The Portfolio**



Portfolio Segmentation				
Retail properties (1)	Retail properties valuation HK\$'M	Retail revenue HK\$'M	Average monthly unit rent per leased IFA HK\$ psf	Occupancy rate %
1-10	22,807	1,346	55.7	98.4
11-50	36,858	2,370	41.2	95.0
51-100	16,954	1,210	30.0	91.9
101-153	3,471	262	20.8	89.6
Total	80,090	5,188	38.4	94.1

Note

<sup>(1)</sup> Properties ranked by retail valuation as at 31 March 2013

### **Asset Management - Delivering Results at All Levels**



#### **Consistent Growth in Unit Rent**



Properties Ranking <sup>(1)</sup>	CAGR (2)
<b>-0</b> 1-10	7.4%
<b>-</b> □-11-50	8.7%
<del>-</del> △-51-100	6.9%
-x-Remaining properties	6.1%

Average
Unit Rent
as at
March 2013

↑ 7.3% YoY to HK\$ 38.4 psf (CAGR ↑ 7.8%)<sup>(2)</sup>

#### Notes:

<sup>(1)</sup> Ranked by revenue contribution for the years ended 31 March 2009 and 2010, as well as ranked by valuation for the subsequent years

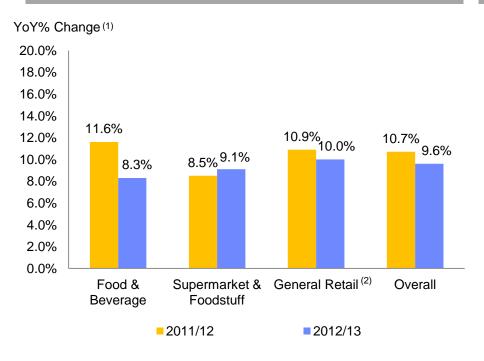
<sup>(2)</sup> CAGR of retail unit rent from March 2009 to March 2013

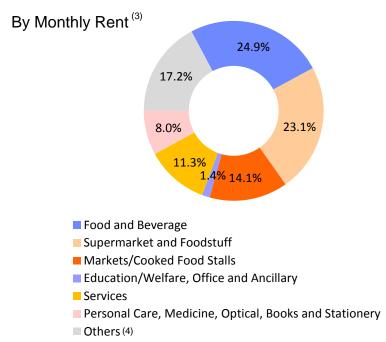
### **Asset Management - Resilient Trade Mix**



#### **Solid Growth in Tenant Sales**

### **Trade Mix Focuses on Daily Necessity**





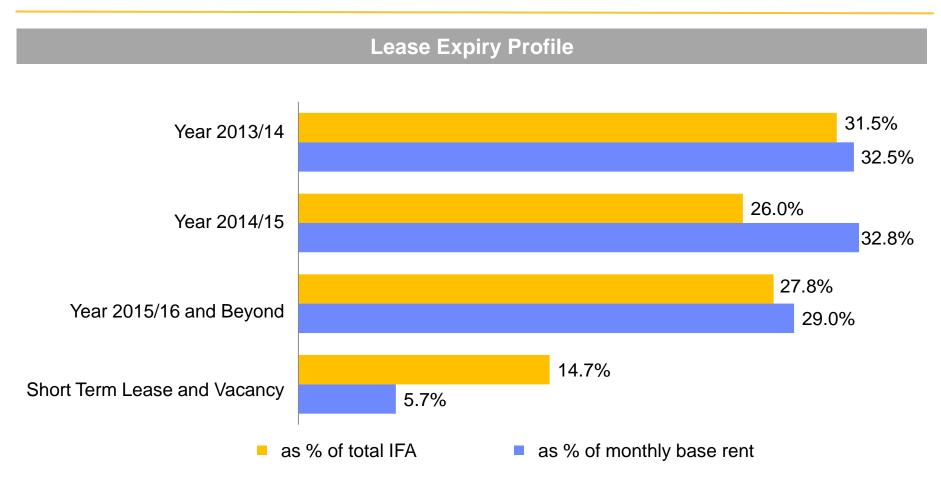
#### Notes:

- (1) Percentage figures represent year-on-year change in tenants average monthly sales per square foot for the financial year
- (2) Including services, personal care, medicine, optical, books and stationery, clothing, department store, electrical and household products, leisure and entertainment and valuable goods
- (3) Percentage figures as at 31 March 2013
- (4) Including clothing, department stores, electrical and household products, leisure and entertainment, and valuable goods

Tenant sales performance outpaced growth in unit rent for an average 3-year lease

# **Asset Management - Diversified Expiry Profile**





Note: Data as at 31 March 2013





# **Asset Enhancement**

### Enhancement strategy

- ✓ Roll out continuous pipeline
- ✓ Extend beyond top 50 properties
- Customise market strategy

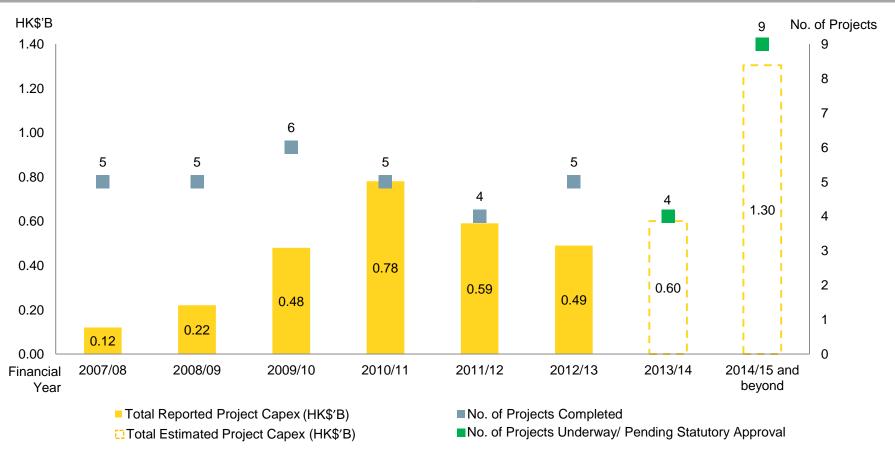
### Rejuvenation and Reposition

- √ Improve traffic and circulation
- Introduce variety and choices
- Tailor trade mix to local shopper demand

### **Asset Enhancement - Consistent Track Record**



### 30 Completed Asset Enhancement Projects with a Total Capex of HK\$2.7B



Note: Data as at 31 March 2013

### **Asset Enhancement - Continuous Project Pipeline**



#### **Status of Asset Enhancement Projects**

	Number of Projects	Estimated Costs HK\$'M		Completed Projects	Leung King ROI: 18.7% <sup>(3)</sup> CAPEX: HK\$243M	Oi Man ROI: 20.6% <sup>(3)</sup> CAPEX: HK\$117M
Completed since IPO	30	2,678	<b>←</b>	Wah Sum ROI: 16.2% <sup>(3)</sup>	Sun Chui (1) ROI: 17.7%(3)	Yiu On ROI: 22.1% <sup>(3)</sup>
Underway	8	1,121	<b>←</b>	CAPEX: HK\$47M	CAPEX: HK\$42M	CAPEX: HK\$34M
Pending Statutory Approval	5	774		Ongoing Projects	Chung Fu Sheung Tal	<b>«</b>
Others Under Planning	>13	>1,200			Choi Wan Lok Fu Mar	
Total	>56	>5,773			Sha Kok <sup>(1)</sup> Yau Oi <sup>(1)(2)</sup> On Ting Un Chau <sup>(2)</sup>	

#### Notes:

<sup>(1)</sup> Projects including a market upgrade

<sup>(2)</sup> Properties ranked outside of top 50 by valuation

<sup>(3)</sup> Estimated return on investment ("ROI") is calculated based on projected net property income post project minus net property income pre project divided by estimated project capital expenditures and loss of rental

### **Asset Enhancement - Continuous Project Pipeline**



### **Asset Enhancement Projects Underway Span Across All Types of Assets**

Target Completion Date	Projects	Capex <sup>(1)</sup> (HK\$'M)
Mid 2013	Chung Fu Plaza (Phase II Project)  Top 1	<b>167</b>
	Sheung Tak Plaza	<b>0</b> <sup>(2)</sup> 87
Late 2013	Choi Wan Commercial Complex	
	Lok Fu Market Market	120
Late 2014	Sha Kok Shopping Centre  Mark	120
	Yau Oi Commercial Centre On Ting Commercial Complex	339
	Un Chau Shopping Centre  Top 5	

Total:

1,121

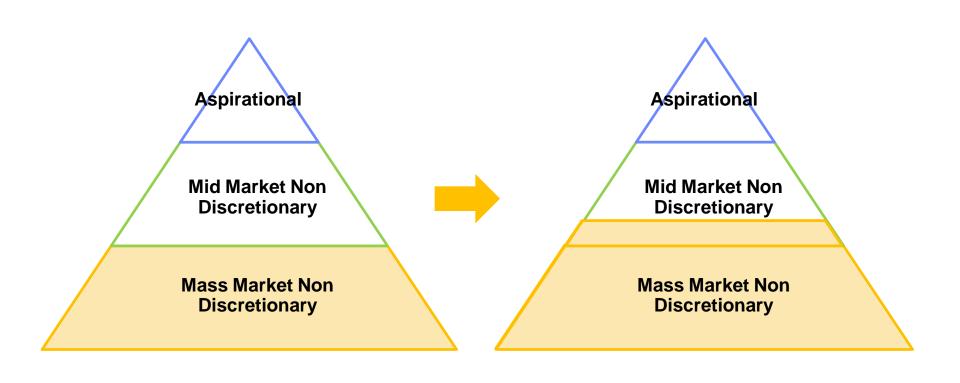
<sup>(1)</sup> Estimated project capex as at 31 March 2013

<sup>(2)</sup> Properties ranked by valuation

<sup>(3)</sup> Projects including a market upgrade

### **Asset Enhancement - Expanding Market Segment Coverage**



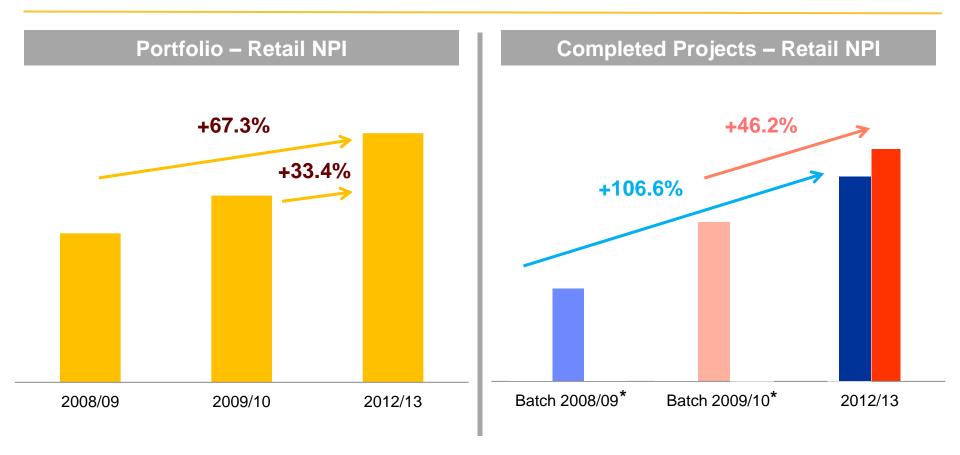


Property positioning

Repositioning to better capture more potential across the retail market

### **Asset Enhancement - Persistent Performance upon Completion**





<sup>\*</sup> Net property income of asset enhancement projects completed during the financial year

Net property income growth of completed asset enhancement projects exceeded overall portfolio consistently





# **Asset Investment**

### Investment strategy

- √ Focus on strategic locations
- √ Target mass market retail malls
- ✓ Leverage on synergy and economies of scale
- ✓ Improve competitiveness

# **Asset Investment - Grounded on District Growth Strategy**



#### **Identify Districts with Growth Potential and Assets with Value-add Potential**

#### **District**

 Districts with good infrastructure connectivity, sizeable catchment, favourable demographics and future pipeline developments

#### **Positioning**

 Assets which complement and enhance our market positioning and predominantly focus on mid-market non-discretionary retail

#### Value-add

 Opportunities to enhance occupancy, trade mix, tenant profile or asset layout

#### Competitiveness

 Assets which increase competitiveness through expansion of tenant network, increase in economies of scale or enhancement of operational synergies

Active portfolio management strategy to expand and/or streamline portfolio to optimise overall portfolio yield

### **Asset Investment - Ample Headroom to Support Growth**



### **Debt Highlights**

As at	31 Mar 13	31 Mar 12
Debt	HK\$13.5B	HK\$12.6B
Gearing <sup>(1)</sup>	13.6%	15.9%
Average Facilities Maturity	4.0 yrs	4.3 yrs
Fixed Rate Debt	53 %	57%
Average Life of Fixed Rate Debt/Swap	6.0 yrs	5.0 yrs
Effective Interest Rate	3.07%	3.35%

Available Liquidity as at 31 Mar 2013

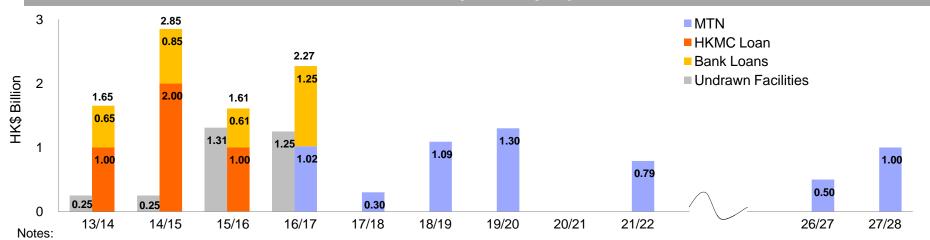
 HK\$'B
 Standby facilities
 Cash on hand
 Total liquidity

 Corporate Credit Rating

 Moody's
 Standard & Poor's

 A2/ Stable
 A/ Stable

### Facilities Maturity Evenly Spread Out (2) (3)



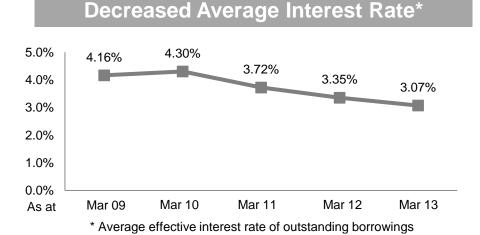
(1) Debt to total asset

2) Data as at 31 March 2013

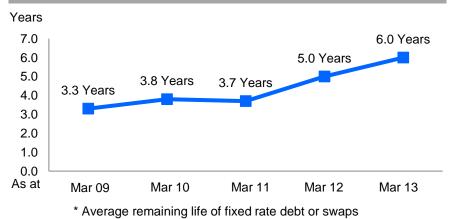
(3) All amounts are at face value

# **Asset Investment - Strong Capital Management**





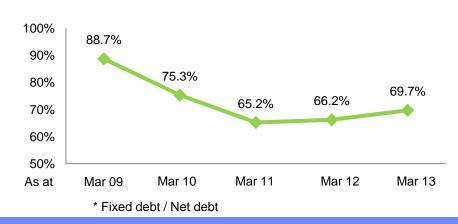




#### **Increased Available Liquidity\***



#### **Adjusted Fixed Debt Ratio\***



Financial strength and capital structure conducive to further yield accretive inorganic growth





# Strategic Context for Growth

# **Hong Kong Retail Market Outlook**



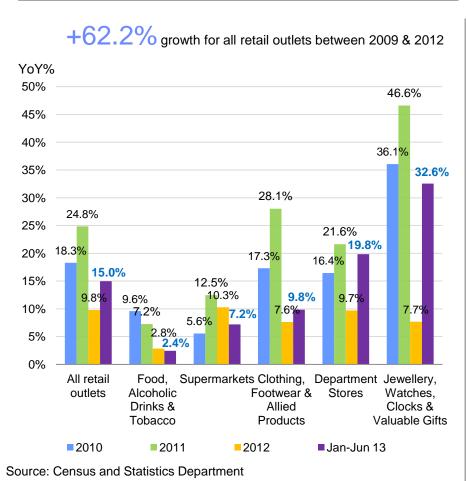


- Retail sales growth expected to continue
- Steady household income growth to support retail market
- Decentralisation of retailers drives retail space demand
- Limited new supply of retail space

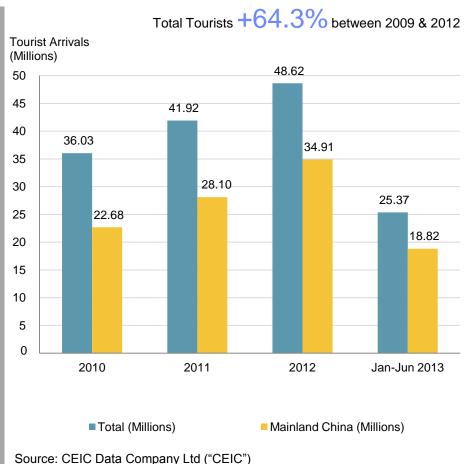
### **Hong Kong Retail Market Growth**



#### **Solid Retail Sales Growth**



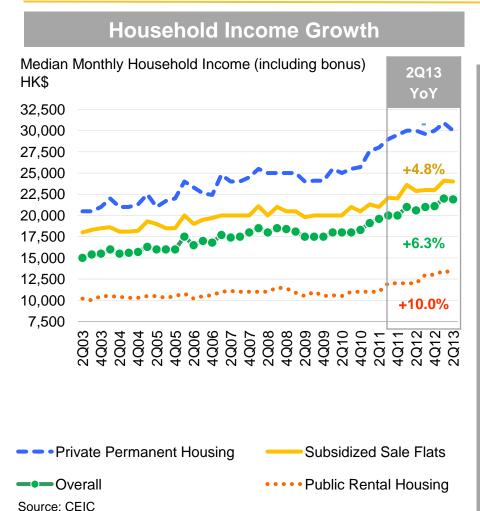
#### **Steady Tourist Arrival Growth**

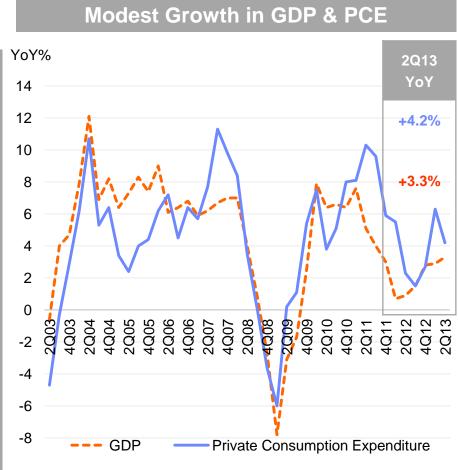


Continuous growth in retail sales and tourist arrival

# **Hong Kong Economic Growth**







Source: Census and Statistic Department and Economist Intelligence Unit

Public household income growth outpaced steady overall household income growth due to minimum wages

### **Market Decentralisation**

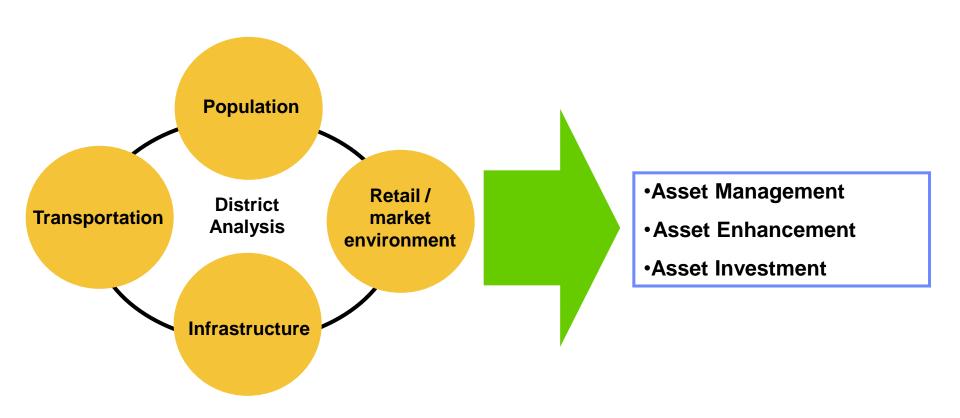




**Expansion of international retailers forcing high street retailers to suburban locations** 

### **District Strategy Supports Growth Drivers**



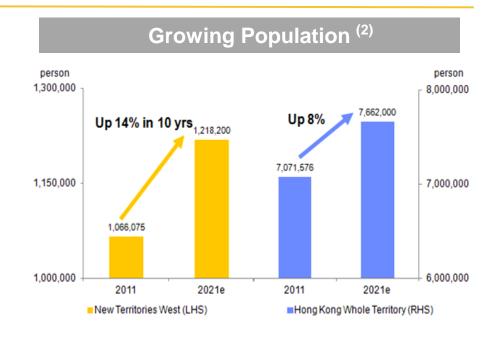


### **Strategic Review - New Territories West**



#### **Growing Household Income**

2Q13	YoY	As % of total HK household <sup>(1)</sup>	As % of NT West household <sup>(1)</sup>
Public Rental Housing	10.0%	30%	34%
Subsidised Home Ownership Housing	4.8%	16%	17%
Private Permanent Housing	-	54%	49%
Overall	6.3%	100%	100%



#### Notes:

- (1) Excluded temporary household
- (2) Historical data is based on Population Census conducted by Census and Statistics Department, while projection is based on Projections of Population Distribution (2013-2021) conducted by Planning Department

Source: Population Census 2011 by the Census and Statistics Department, Projections of Population Distribution by Planning Department, CEIC

### **Our Portfolio - New Territories West**



### The Link REIT – Cluster of Shopping Centres in Yuen Long & Tuen Mun



Yuen Long (Incl. Tin Shui Wai)

**Tuen Mun** 

Our Portfolio	Yuen Long & Tuen Mun <sup>(1)</sup>
Valuation	16.9%
Net Passing Income	16.5%
Retail IFA	16.1%

Note:

(1) As a percentage of total portfolio

### **Continuous Asset Enhancement Investments**



#### Tin Shui Wai

#### Tin Yiu Plaza

Project cost \$34M

Project completion FY2008/09

**IFA** 97,000 sq ft

Valuation \$1,266M

Cap rate 5.58%



#### **Tin Shui Shopping Centre**

Project cost \$78M

FY2011/12 Project completion

**IFA** 73,000 sq ft

Valuation \$899M

5.54% Cap rate



### Tuen Mun



#### **Butterfly Plaza**

Project cost \$95M

Project completion FY2009/10

IFA 174,000 sq ft

Valuation \$1,622M Cap rate 5.55%



#### **Leung King Plaza**

Project cost \$243M

**Project completion** FY2012/13 IFA

175,000 sq ft Valuation \$1,890M

5.27%

Cap rate

#### **Chung Fu Plaza (Phase II)**

Project cost \$167M Mid 2013 Target completion IFA 189,000 sq ft

Valuation \$2,797M Cap rate 4.81%





#### Yau Oi Commercial Centre & **On Ting Commercial Complex**

Project cost \$339M

Target completion Late 2014

IFA\* 145,000 sq ft

Valuation\* \$1.270M

\* Aggregate figures

Cap rate

5.54 - 5.56%

### **Asset Enhancement at a Glance**



### **Chung Fu – Established One-stop Shopping Centre in Tin Shui Wai**

From This...













### **Asset Enhancement at a Glance**



Yau Oi and On Ting - A New Tuen Mun Flagship Upon Asset Enhancement Completion

From This...













Estimated completion in late 2014

# **Portfolio Benefitting from Mainland Shoppers**











Butterfly Plaza

Sheruzhen

Sheruzhen

Shaung Shui
Fanling

New Territories
Tal Pe

Tuen Man

Tiuen Wan

Tiuen Wan

Aberdeen

Aberdeen

Wan

Tiang Yil

Tiung Chung

Lantau Island

Aberdeen

Wan

Tiung Chung

Lantau Island



Wong Tai Sin Plaza



**Stanley Plaza** 

# **Longer Term Prospect - Retail Market Integration**



## **Well Connected Transportation**





Source: Highway Department

Increasing integration between Hong Kong and Pearl River Delta, speed up by supporting infrastructure development

# **Major Challenges and Supporting Factors**



## The Link REIT's Biggest Risks

- Uncertainties in the global economic environment
- Potential slowdown of China's economic growth
- Local property market volatility and government intervention
- Labour shortage, leading to higher wages

#### **Solid Fundamentals**

- More retailers expand into non-core area
- Strong growth in tourist arrival, especially mid market shoppers
- Low unemployment and rising household income supporting increasing consumption
- Foundation set for further energy savings





# Commitment to Sustainable Investment

# **Increasing Community Engagement**



# Care for Our Community

# **The Link Together Initiatives**

- ✓ Not exceeding 0.25% of NPI per annum
- ✓ Donated HK\$10M to 10 community projects selected from nearly 150 eligible applications to provide extensive services to the elderly, children and young people
- Expected to benefit approximately 100,000 people in 12 districts across Hong Kong



# Cater to Our Teenagers

# **The Link Community Sports Academy**

- Utilise The Link REIT's recreational facilities to provide formal sports training to children and identify potential athletes for further training
- Enhance awareness of sports and health in the community
- ✓ Build a harmonious community by offering sports opportunities to people with disabilities
- Collaborate with tenants to serve those in need



# **Extending The Link REIT's Support**



## Support to Our Tenants

# The Link Tenant Academy & Mystery Shopper Programme

√ Tenant Academy provides training to facilitate succession of family business covering retail shops and market tenants



- Established Mystery Shopper Programme to enhance shopping experience
- Extended to assess BFA facilities and customer services for the disabled



# Care for Our Staff

# **Employee Unit Purchase Plan & Executive Programme**

- Cultivate a sense of ownership and share corporate achievements
- More than 50% eligible staff have participated





# **Key Achievements in Sustainability**







# 20/20 Vision

Aim to reduce Annual Energy Consumption by 20% of 2010 Levels by 2020





Dedicated to Develop Our Sustainability Platform





# Financial and Operational Information for year ended 31 March 2013

# 1: Financial and Operational Highlights



|--|

	Year ended 31 Mar 2013 HK\$'M	Year ended 31 Mar 2012 HK\$'M	YoY %
Revenues	6,506	5,932	9.7
Property operating expenses	(1,890)	(1,747)	8.2
Net property income	4,616	4,185	10.3
General and administrative expenses	(223)	(269)	(17.1)
Interest income	39	33	18.2
Finance costs on interest bearing liabilities	(441)	(431)	2.3
Profit before taxation, change in fair values of investment properties and transactions with Unitholders	3,991	3,518	13.4
Change in fair values of investment properties	17,705	6,680	165.0
Taxation	(634)	(596)	6.4
Profit for the year, before transactions with Unitholders	21,062	9,602	119.4

# **Distribution Statement Summary**

	Year ended	Year ended	V V
	31 Mar 2013 HK\$'M	31 Mar 2012 HK\$'M	YoY %
Profit for the year, before transactions with Unitholders	21,062	9,602	119.4
Change in fair values of investment properties	(17,705)	(6,680)	165.0
Other non-cash income	(8)	-	N/A
Total distributable income	3,349	2,922	14.6
Distribution per unit (HK cents)	146.46	129.52	13.1

# 2: Financial Review - Revenue



	Year ended 31 Mar 2013 HK\$'M	Year ended 31 Mar 2012 HK\$'M	YoY %	Percentage contribution year ended 31 Mar 2013 %
Retail rentals :				
Shops (1)	3,974	3,575	11.2	61.1
Markets / Cooked Food Stalls	640	624	2.6	9.8
Education / Welfare / Office / Ancillary	128	129	(0.8)	2.0
Mall Merchandising	130	123	5.7	2.0
	4,872	4,451	9.5	74.9
Car parks rentals :				
Monthly	973	865	12.5	14.9
Hourly	342	301	13.6	5.3
	1,315	1,166	12.8	20.2
Expenses recovery and other miscellaneo	us revenue :			
Property related revenue (2)	319	315	1.3	4.9
	6,506	5,932	9.7	100.0

#### Notes:

<sup>(1)</sup> Rental from shops includes base and turnover rents

<sup>(2)</sup> Including other revenue from retail properties of HK\$316 Million (2012:HK\$312 Million) and car park portfolio of HK\$3 Million (2012:HK\$3 Million)

# 3: Financial Review - Expenses



	Year ended 31 Mar 2013 HK\$'M	Year ended 31 Mar 2012 HK\$'M	YoY %	Percentage contribution year ended 31 Mar 2013 %
Property managers' fees, security and cleaning	499	494	1.0	26.4
Staff costs (1)	326	277	17.7	17.3
Repair and maintenance	205	216	(5.1)	10.8
Utilities	305	307	(0.7)	16.1
Government rent and rates	187	172	8.7	9.9
Promotion and marketing expenses	109	95	14.7	5.8
Estate common area costs	116	105	10.5	6.1
Other property operating expenses	143	81	76.5	7.6
Total property expenses	1,890	1,747	8.2	100.0

Note:

<sup>(1)</sup> Including provision for Long Term Incentive Plan

# 4: Financial Position & Investment Properties



Financial Position Summary					
HK\$'M	As at 31 Mar 13	As at 31 Mar 12			
Total Assets	99,423	79,225			
Total Liabilities	17,781	16,490			
Net Assets Attributable to Unitholders	81,642	62,735			
Units in Issue (M)	2,288.1	2,262.4			
Net Asset Value Per Unit	\$35.68	\$27.73			

# **Fair Values of Investment Properties**

	As at 31 Mar 2013 HK\$'M	As at 31 Mar 2012 HK\$'M	Increase/ (Decrease)%
At beginning of year	76,672	67,318	13.9
Acquisitions	-	1,710	(100.0)
Additions	989	964	2.6
Change in fair values of investment properties	17,705	6,680	165.0
At end of year	95,366	76,672	24.4

# 5: Valuation



Valuation Drivers							
	As at	As at	As at				
	31 Mar 2013	30 Sep 2012	31 Mar 2012				
Retail properties (HK\$'M)	80,090	71,111	65,311				
Car parks (HK\$'M)	15,276	12,747	11,361				
Total (HK\$'M)	95,366	83,858	76,672				
Income Capitalisation Approach - Capit	alisation Rate						
Retail properties	4.50 - 6.75%	5.00 - 7.00%	5.00 - 7.00%				
Retail properties: weighted average	5.20%	5.62%	5.87%				
Car parks	5.00 - 8.25%	5.25 – 8.75%	5.50 - 9.25%				
Car parks: weighted average	6.42%	7.21%	7.62%				
Overall weighted average	5.39%	5.84%	6.11%				
DCF Approach							
Discount rate	7.50%	8.00%	8.00%				

# 6: Retail Portfolio Analytics



# **Operational Statistics for the Portfolio**

Category	Occupancy rate			Composite reversion rate		Average monthly unit rent per leased IFA		
	As at 31 Mar 2013 %	As at 31 Mar 2012 %	Year ended 31 Mar 2013 %	Year ended 31 Mar 2012 %	As at 31 Mar 2013 HK\$ psf	As at 31 Mar 2012 HK\$ psf	% of total IFA <sup>(1)</sup> As at 31 Mar 2013 %	
Shops	96.3	95.2	24.7	23.4	38.7	36.0	82.0	
Markets/Cooked Food Stalls	82.0	81.2	28.0	14.6	70.0	65.2	8.9	
Education/Welfare, Office and Ancillary	86.0	84.7	10.0	14.2	6.4	6.2	9.1	
Total	94.1	92.9	24.6	21.7	38.4	35.8	100.0	

Note:

<sup>(1)</sup> Total excluding self use office

# 7: Portfolio Metrics



Positiv	ve Portfolio Metrics		
	Year ended 31 Mar 2013	Year ended 31 Mar 2012	YoY %
Average unit rent (psf pm) at year end			
Shops	HK\$ 38.7	HK\$ 36.0	7.5 %
<ul><li>Overall (ex Self use office)</li></ul>	HK\$ 38.4	HK\$ 35.8	7.3 %
Composite reversion rate			
Shops	24.7 %	23.4 %	1.3 %
<ul><li>Overall</li></ul>	24.6 %	21.7 %	2.9 %
Occupancy rate at year end			
Shops	96.3 %	95.2 %	1.1 %
<ul><li>Overall</li></ul>	94.1 %	92.9 %	1.2 %
Retention rate			
Shops	79.3 %	79.2 %	0.1 %
<ul><li>Overall</li></ul>	82.7 %	79.2 %	3.5 %
Net property income margin	70.9 %	70.5 %	0.4 %
Car park income per space per month	HK\$ 1,378	HK\$ 1,222	12.8 %

# 8: Car Park Review



Car Park Performance Indicators					
	Year ended 31 Mar 2013	Year ended 31 Mar 2012			
Gross receipts by monthly users (%)	74.0	74.2			
Gross receipts by hourly users (%)	26.0	25.8			
Utilisation of car park space (%)	83.5	79.6			
Car park income per space per month (HK\$)	1,378	1,222			
NPI margin (%)	65.5	61.1 <sup>(1)</sup>			
Average valuation per space (HK\$'000)	192	143			

#### Note:

(1) Excluding the write-back of the car park waiver fees provision

# 9: Distribution Reinvestment Scheme ("DRIS")



# Latest DRIS take up is highest to-date both in terms of percentage and cash retained

Financial year ended 31 Mar	Interim Distribution					Final Distril	bution	
	Issue Price	Units	DRIS	Cash	Issue Price	Units	DRIS	Cash
	per unit	Issued	Take Up	Retained	per unit	Issued	Take Up	Retained
	(HK\$)	(M)		(HK\$'M)	(HK\$)	(M)		(HK\$'M)
2013	41.560	3.66	9.4%	152.1	37.520	20.77	45.2%	779.4
2012	27.860	12.69	24.9%	353.6	31.180	20.19	41.9%	629.7
2011	24.040	14.81	30.4%	356.1	26.510	15.83	32.6%	419.6
2010	19.268	21.18	38.7%	408.1	19.744	13.61	24.9%	268.7
2009	14.116	3.18	5.1%	44.9	16.984	13.82	25.1%	234.8
2008	16.840	10.24	22.2%	172.5	18.488	5.18	11.6%	95.8
2007	-	-	-	-	17.090	10.98	25.4%	187.7

# 10: Capital Management - Strong Credit Metrics



Key Credit Metrics by Rating Agencies								
	As at 31 Mar 13 <sup>(4)</sup>	As at 31 Mar 12	S&P (A / Stable)	Moody's (A2 / Stable)				
Total debt / total assets	13.6%	16.0%	N/A	< 30%				
Total debt / total capital <sup>(1)</sup>	14.2%	16.7%	< 35%	N/A				
FFO <sup>(2)</sup> : total debt	30.5%	26.0%	> 15%	N/A				
EBITDA <sup>(3)</sup> interest coverage	9.6x	8.6x	N/A	> 3.5x				
Total debt / EBITDA	3.0x	3.2x	N/A	< 5.0x				

#### Notes:

- (1) Total capital = Adjusted debt + Net assets attributable to Unitholders
- $(2) \quad \text{Funds from operations} = \text{Cash generated from operation Net financing charges Changes in working capital}$
- (3) EBITDA = Operating profit before interest, tax, depreciation and amortisation and adjustments made by rating agencies
- (4) Figures are based on reports of rating agencies

# 11: Capital Management



## **Committed Debt Facilities** (1)

As at 31 Mar 13 (HK\$'B)	Fixed Rate (2) Debt	Floating Rate (2) Debt	Utilised Facilities	Undrawn Facilities	Total Committed Facilities
HKMC Loan (3)	2.25	1.75	4.00	-	4.00
2011 Club Loan	0.70	0.55	1.25	1.25	2.50
Bilateral Loans	0.20	1.91	2.11	1.81	3.92
Medium Term Notes	3.97	2.03	6.00	-	6.00
Total	7.12	6.24	13.36	3.06	16.42
Percentage	53%	47%	81%	19%	100%

#### Notes:

- (1) All amounts are at face value
- (2) After interest rate swaps
- (3) Loan from The Hong Kong Mortgage Corporation Limited ("HKMC")
  - Two tranches of HK\$500 million 15-year fixed rate notes issued at 3.55% & 3.10% per annum under the MTN Programme

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# The Link Real Estate Investment Trust

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