

The Link Real Estate Investment Trust

Investor Presentation

September 2012



Disclaimer



- This document has been prepared by The Link Management Limited in its capacity as the Manager (the "Manager") of The Link Real Estate Investment Trust ("The Link REIT") and may not be reproduced or redistributed without permission. Neither this document nor any copy may be taken or transmitted into or distributed, directly or indirectly, in the United States or to any U.S. person (within the meaning of Regulation S under the United States Securities Act of 1933, as amended). Neither this document nor any copy may be taken or transmitted into or distributed or redistributed in Canada or to the resident thereof. The distribution of this document in other jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe any such restrictions. Any failure to comply with these restrictions may constitute a violation of applicable securities laws.
- All information and data are provided for reference only. All opinions expressed herein are based on information available as of the date hereof and are subject to change without notice. No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or suitability of any information or opinion contained herein. None of The Link REIT, the Manager, or any of its directors, officers, employees, agents or advisors shall be in any way responsible for the contents hereof, nor shall they be liable for any loss arising from use of the information contained in this presentation or otherwise arising in connection therewith.
- This document may contain forward-looking statements. The past performance of The Link REIT is not necessary indicative of the future performance of The Link REIT and that the actual results may differ materially from those set forth in any forward-looking statements herein. Nothing contained in this document is, or shall be relied on, as a promise or forecast as to the future.
- This document does not constitute an offer or invitation to purchase or subscribe for any units of The Link REIT and neither any part of it shall form basis of or be relied upon in connection with any contract, commitment or investment decision whatsoever. No action has been taken or will be taken by The Link REIT, the Manager or any of its directors, officers, employees, agents or advisers, to register this document as an offering document or otherwise to permit public distribution of this document.

Contents



- 1 Introduction of The Link REIT
- 2 Hong Kong Market Overview
- 3 Business Updates
- 4 Strategy and Outlook
- 5 Additional Financial and Operational Information



Overview of The Link REIT

Profile of The Link REIT



- Formed from a divestment of assets by the Hong Kong Housing Authority with an initial portfolio of 180 assets in Hong Kong
- Listed on the Stock Exchange of Hong Kong on 25 November 2005
- Hong Kong's first and largest REIT, 100% publicly held by institutions and private investors
- Retail facilities located on the doorstep of the majority of Hong Kong population
- Consisting of properties built between 1970s to 2000s with an IFA of approx. 11M sq ft of retail facilities and close to 80,000 car park spaces

Lok Fu Plaza



Chung Fu Plaza



Tsz Wan Shan Shopping Centre



Wong Tai Sin Plaza



Sheung Tak Shopping Centre



Sau Mau Ping Shopping Centre



Hau Tak Shopping Centre



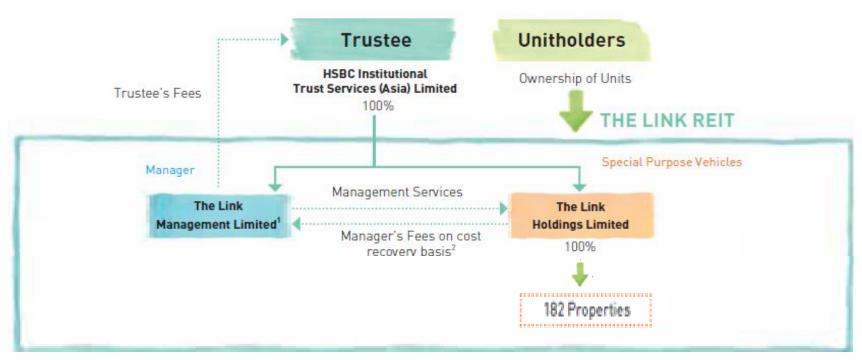
Cheung Fat Plaza



Internalised Management Structure



Better Alignment of Interest of the Unitholders and the Manager



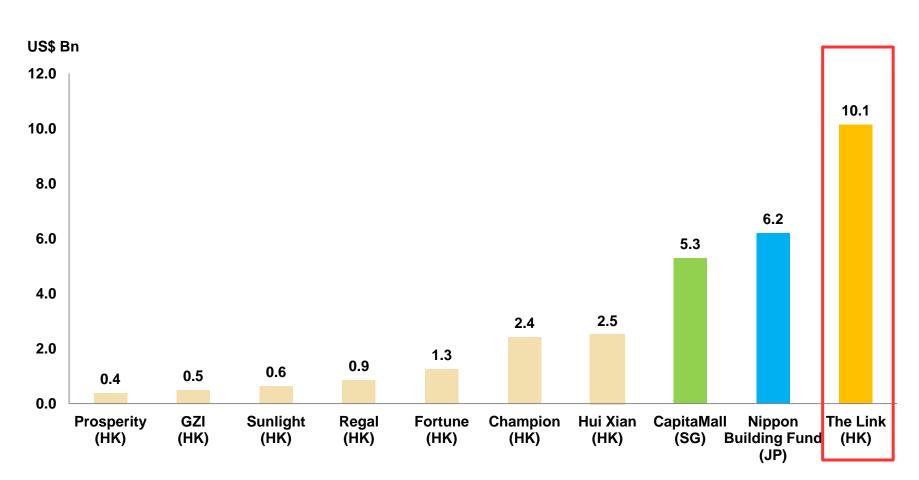
Note: Please refer to page 68 of Annual Report 2012 for details.

The Manager of The Link REIT and the special purpose vehicles holding the assets and liabilities are stapled together

H-REITs and Selected Asian REITs





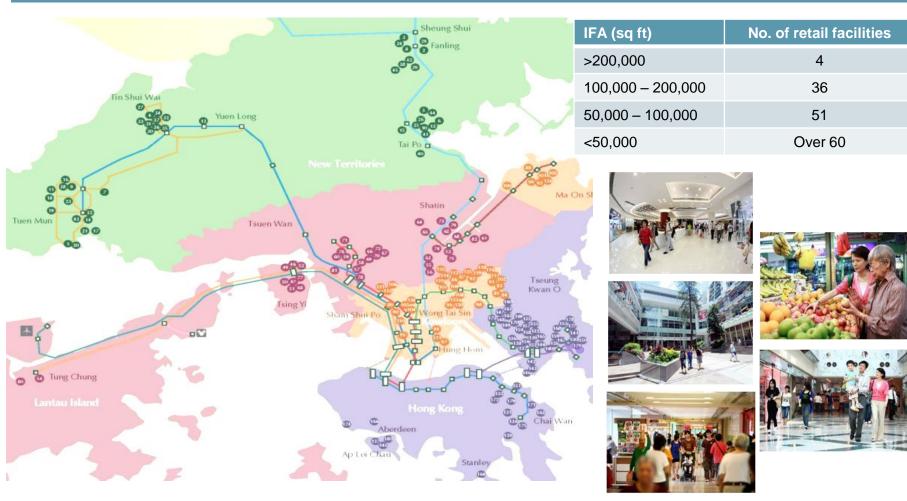


Note: As at 31 Aug 2012

Diversified Retail Portfolio at the Doorsteps of the Majority of Hong Kong Population



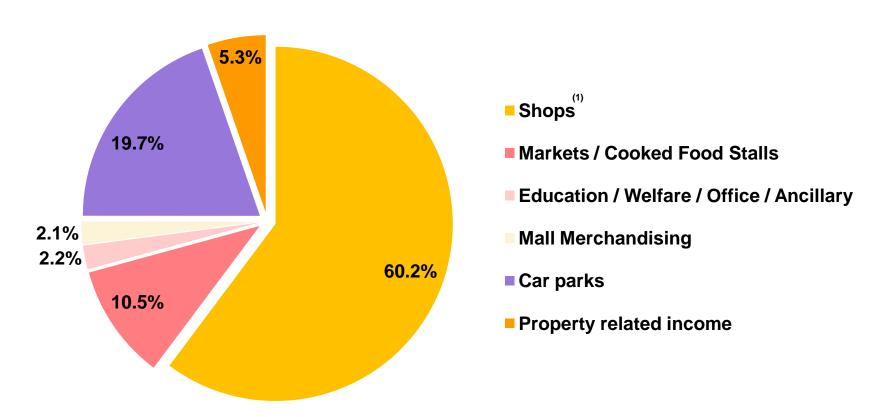
The Link REIT's portfolio represents approx. 9% of Hong Kong retail facilities



Revenue Composition



Retail Portfolio Contributes about 80% of Revenue



Note: For year ended 31 March 2012

⁽¹⁾ Rental income from shops includes base and turnover rents.

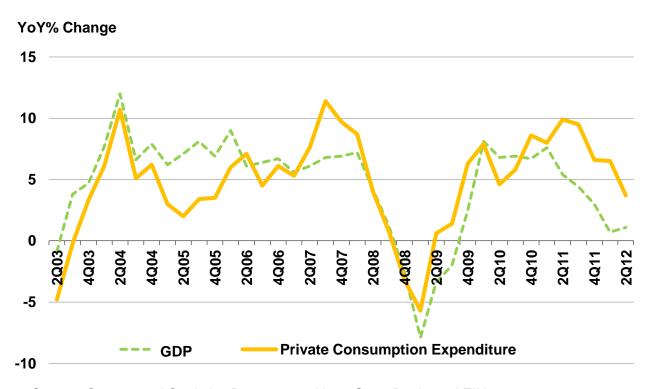


Hong Kong Market Overview



Hong Kong Gross Domestic Product and Private Consumption Expenditure





	GDP Growth (YoY)	PCE Growth (YoY)
4Q11	+3.0%	+6.6%
1Q12	+0.7%	+6.5%
2Q12	+1.1%	+3.7%
2012F	+2.6%	+2.9%
2013F	+4.6%	+3.6%

Source: Census and Statistics Department, Hang Seng Bank, and EIU

Private consumption fell in line with GDP



Unemployment Rate





Last 3 Mths	Unemployment Rate
May 12	3.2%
Jun 12	3.2%
Jul 12	3.2%
2012F	3.6%
2013F	3.4%

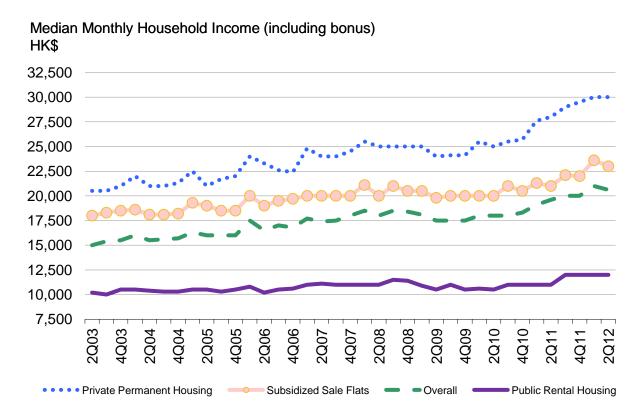
Source: CEIC, EIU

Unemployment rate is near historic low



Household Income by Types





2Q12	YoY
Public Rental Housing	9.1%
Subsidized Home Ownership Housing	9.5%
Private Permanent Housing	7.1%
Overall	5.1%

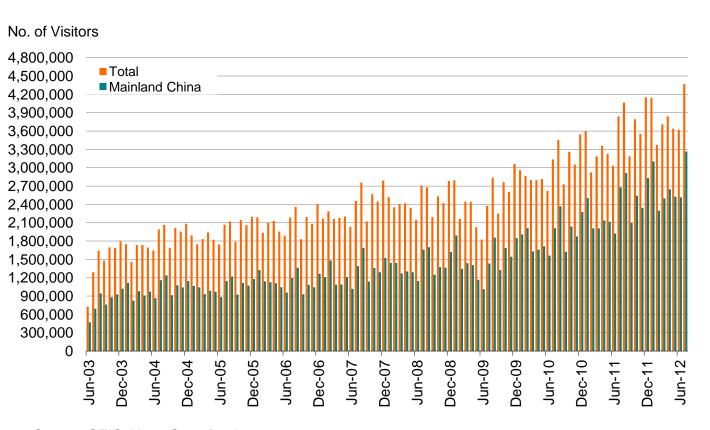
Source: CEIC

Household income recorded healthy growth in the last 4Qs



Tourist Arrivals





	Tourist Arrivals (YoY)
May 12	+12.7%
Jun 12	+19.3%
Jul 12	+13.8%
1H12	+15.5%
2012F	+12.0%
2013F	+10.0%

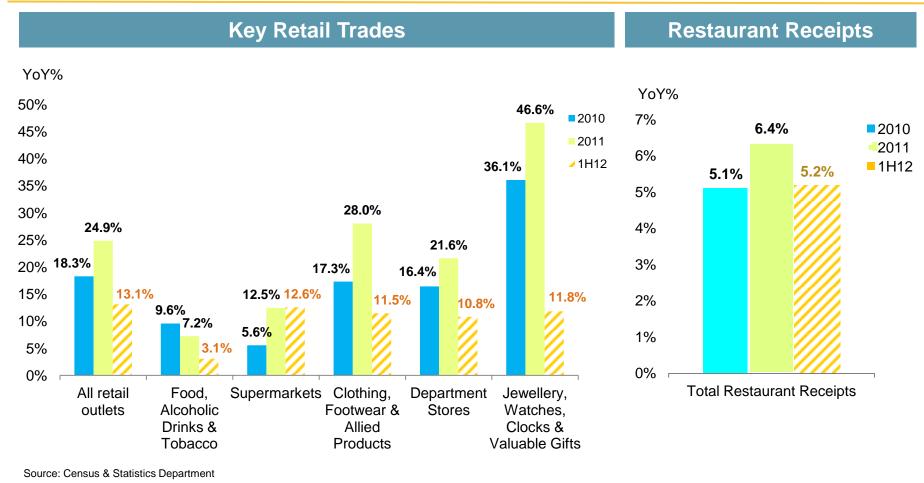
Source: CEIC, Hang Seng Bank

Visitor arrivals maintain steady growth



Retail Sales of Selected Categories





Most categories saw slower sales growth in 2012





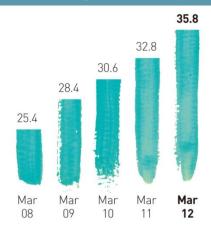
Business Updates



Consistent Track Record



Average Monthly Unit Rent (HK\$ psf)



+9.1%

Improving retail sales supports our average monthly unit rent growth to HK\$35.8 psf

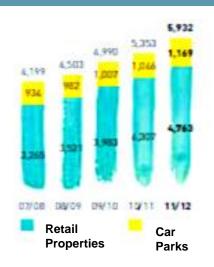
Occupancy (%)



92.9%

Continued high demand for retail space in our portfolio has further improved the occupancy rate

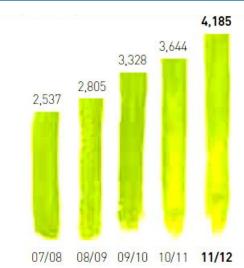
Revenue (HK\$M)



+10.8%

Positive rental reversion and higher occupancy continued to be the key contributors to revenue growth

Net Property Income (HK\$M)



+14.8%

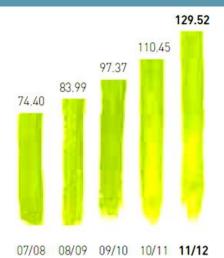
Total net property income for the year ended 31 March 2012 rose to HK\$4,185 million due largely to rental growth



Consistent Track Record (cont'd)



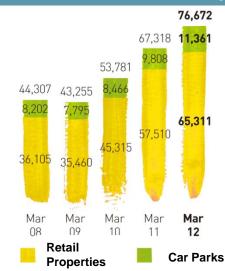
Distribution Per Unit (HK cents)



+17.3%

Maintained 100% payout

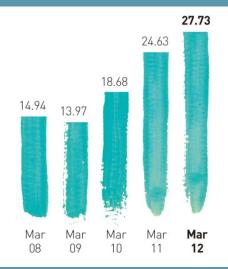
Valuation (HK\$M)



+13.9%

Valuation uplift mainly driven by strong rental performance

Net Asset Value Per Unit (HK\$)



+12.6%

Improved performance along with valuation uplift bring about an increase in net asset value per unit to HK\$27.73

Gearing Ratio (%)

Credit ratings: A (S&P) / A2 (Moody's)



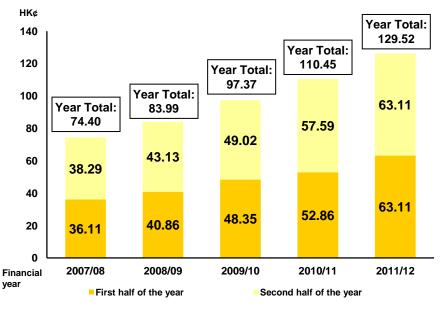
15.9%

Effective borrowing cost at 3.35% with high portion of fixed rate. Extended maturity and maintained liquidity

Delivery of Sustainable Growth





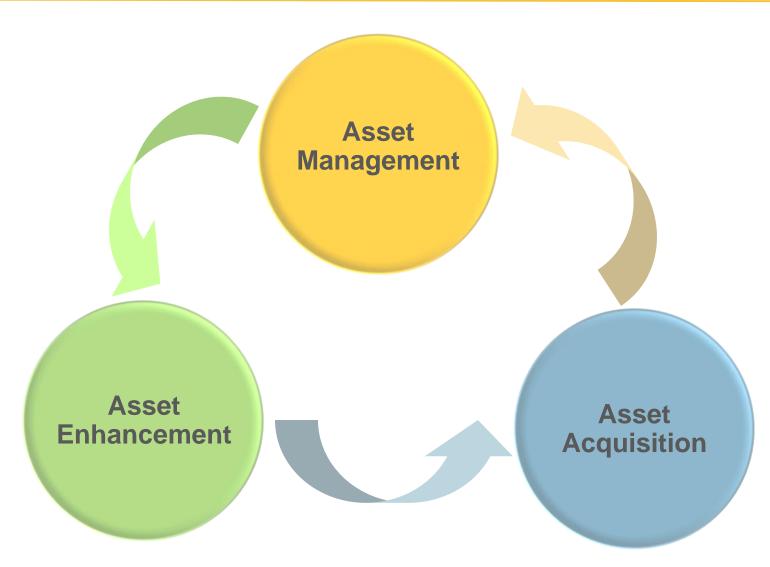




Compound average annualised total return of The Link units reached 21%

Business Model of The Link REIT









Asset Management

Leasing strategy

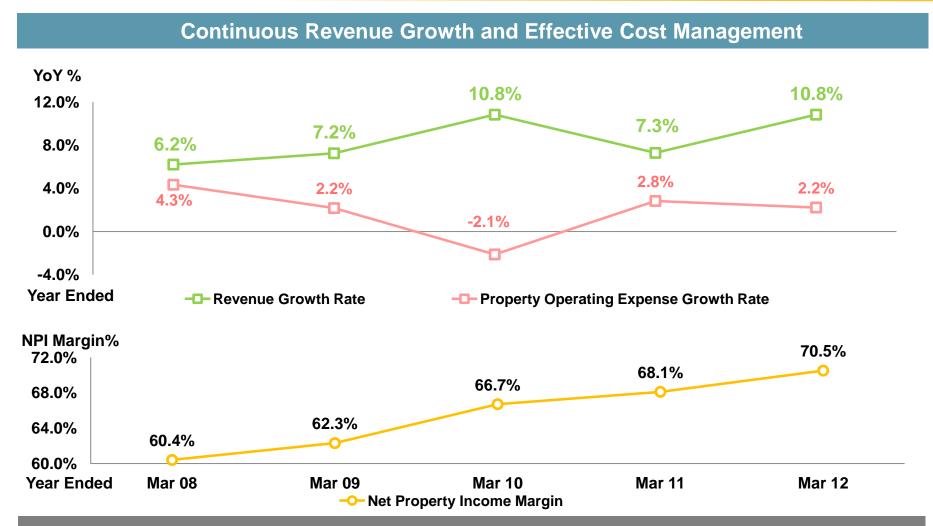
- ✓ Maintain strong reversion
- ✓ Improve occupancy
- ✓ Enhance trade mix

Property management strategy

- ✓ Improve service quality
- Cost control
- ✓ Energy savings
- ✓ Improve operating margins



Asset Management: Performance of The Link REIT 進



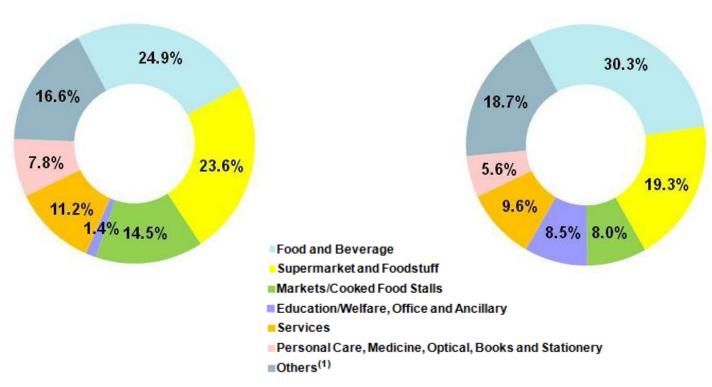
Net Property Income margin widens as revenue growth outpaced cost growth

Asset Management: Stable Trade Mix



Retail Trade Mix by Monthly Rent

Retail Trade Mix by IFA



Notes: As at 31 March 2012

(1) Including clothing, department store, electrical and household products, leisure and entertainment and valuable goods.

Retail trade mix focused on staples and daily needs



Asset Management: Attract Quality Tenants



Extend our Varieties by New Tenants







Classified















1irch

Masala





GIORDANO















































Asset Management: Retail Sales Performance



Improving Tenants' Gross Sales Year on Year



- Steady growth in tenants' sales across portfolio
- Active leasing strategy in expanding "F&B" varieties resulting in good performance
- Stable performance in "Supermarket / Foodstuff"

Notes: As at 31 March 2012



⁽¹⁾ Including services, personal care, medicine, optical, books and stationery and others including clothing, department store, electrical and household products, leisure and entertainment and valuable goods.

Asset Management: Marketing and Community Relations



Marketing and Promotional Campaigns

The Link Community Sports Academy





The Link Tenant Academy



Festive Campaigns







Asset Enhancement Initiatives

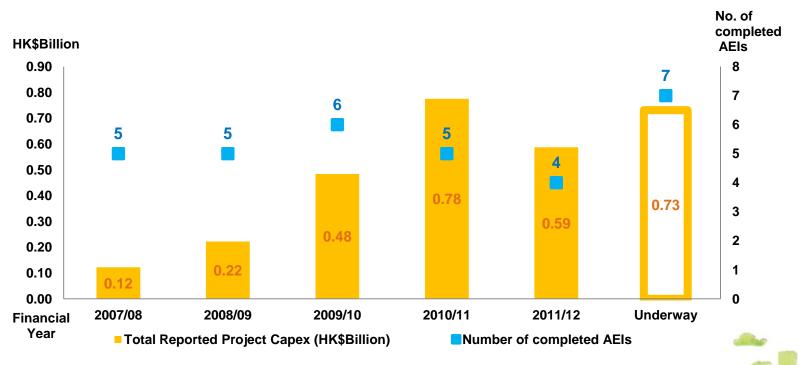
- Rejuvenate shopping centres
 - ✓ Enhance environment
 - ✓ Improve traffic/circulation
- Reposition shopping centres
 - ✓ Introduce variety/choices
 - Tailor trade/tenant mix to local shopper demand



Asset Enhancement Initiatives ("AEIs")



25 Completed AEIs with a Total Capex of HK\$2.2B



Note: As at 31 March 2012





Recently Completed AEI Project - Choi Yuen Plaza

Completed Asset Enhancement: Choi Yuen Plaza

道 便 The Link

Located in Sheung Shui next to train station



Choi Yuen Plaza	
Year Built	1982
IFA (sq ft)	128,000
CAPEX	HK\$162M
Year of AEI Completion	FY 2011/12
ROI	36.3%



Complete overhaul and revamped trade mix

Completed Asset Enhancement: Choi Yuen Plaza





 First Esprit Outlet in The Link REIT's portfolio



Improved layout and circulation



Recently Completed AEI Project – Tai Yuen Market First Fresh Market AEI

Completed Asset Enhancement: Tai Yuen Market 台





Tai Yuen Market

Tai Yuen Commercial Centre		
Year Built	1980	
IFA (sq ft)	136,000	
CAPEX	HK\$120M	
Year of AEI Completion	FY 2011/12	
ROI	12.2%	





Completed Asset Enhancement: Tai Yuen Market

道進 預The Link

- Pioneer fresh market AEI project
- Introduced new designs and operational concepts











Completed Asset Enhancement: Tai Yuen Market



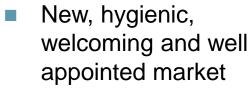








Better internal floor designs





Non-traditional layout



Tai Yuen Market







Asset Enhancement Projects Underway

Asset Enhancement: Initiatives In Progress



Leung King Plaza



Leung King Plaza	
Year Built	1988
IFA (sq ft)	152,000
CAPEX	~HK\$234M



- Repartitioning of south wing to create an F&B hub around the outdoor courtyard
- Connection of the fresh market to the shopping arcade





Asset Enhancement: Initiatives in Progress



Oi Man Shopping Centre



- Introduced a new bowling centre
- Refurbished the fresh market and introduced new tenants to retail centre

Oi Man Shopping Centre Year Built 1975 IFA (sq ft) 141,000 CAPEX ~HK\$116M





Asset Enhancement: Initiatives in Progress



Chung Fu Plaza

shops





Chung Fu Plaza	
Year Built	Between 1999
	and 2000
IFA (sq ft)	206,000
CAPEX	~HK\$166M
Last AEI Completion	FY2010/11

Creating a courtyard and a more welcoming entrance

New atrium; repartitioning and adding new



Asset Acquisition

- Target mass market retail malls
- Leverage on synergy and economies of scale
- Expand geographic coverage
- Improve competitiveness
- Strengthen portfolio



Asset Acquisition: First Two Acquisitions Since Listing



Valuations Improved after Completion of Acquisition

	Nan Fung Plaza	Maritime Bay
Acquisition Date	Jun 2011	Dec 2011
Consideration	HK\$1,170 M	HK\$577.6 M
Valuation at acquisition	HK\$1,130 M	HK\$580 M
Valuation as at 31 Mar 2012	HK\$1,223 M	HK\$597.2 M
Increase over valuation at time of acquisition	↑ 8.2 %	↑ 3.0 %

Nan Fung Plaza



Maritime Bay



Asset Acquisition: Revised Investment Strategy



Special resolution relating to the expansion of investment scope was passed at the AGM in July 2012

Old Investment Scope

Properties substantially used for:

- Retail
- Car park

Expanded Investment Scope

- All classes of sustainable-income producing properties (except residential, hotel and service apartments)
- Including standalone assets, comprehensive mixed-use (predominantly retail-based) developments in Hong Kong

Added flexibility to explore opportunities

Maintain prudent investment strategy within strict corporate governance





Strategy and Outlook



Strategy and Outlook



Asset Management

- Focus on tenant sustainability and enhance tenants' trading environment
- Effective cost control
- Improve operation efficiencies

Asset Enhancement

- Rejuvenate and reposition shopping centres to unlock their full potential
- Replicate success factors of Tai Yuen Market to other fresh market AEIs

Asset Acquisition

- Seek suitable properties to acquire leveraging on our financial strength
- Create value from acquiring more properties given our proven asset management skills

Outlook

- Confidence in local retail market albeit at slower growth rate
- Inflationary environment overhangs on tenants and shoppers

Aligning Vision and Strengthening Culture



World Class Real Estate Investor and Manager







Additional Financial and Operational Information for year ended 31 March 2012



Additional Data 1: Financial and Operational Highlights



Income Statement Summary			
	Year ended 31 Mar 2012 HK\$'M	Year ended 31 Mar 2011 HK\$'M	YoY %
Revenues	5,932	5,353	10.8
Property operating expenses	(1,747)	(1,709)	2.2
Net property income	4,185	3,644	14.8
General and administrative expenses	(269)	(176)	52.8
Interest income	33	4	725.0
Finance costs on interest bearing liabilities	(431)	(501)	(14.0)
Profit before taxation, change in fair values of investment properties and transactions with Unitholders	3,518	2,971	18.4
Change in fair values of investment properties	6,680	12,812	(47.9)
Taxation	(596)	(503)	18.5
Profit for the year, before transactions with Unitholders	9,602	15,280	(37.2)

Distribution Statement Summary			
	Year ended 31 Mar 2012 HK\$'M	Year ended 31 Mar 2011 HK\$'M	YoY %
Profit for the year, before transactions with Unitholders	9,602	15,280	(37.2)
Change in fair values of investment properties	(6,680)	(12,812)	(47.9)
Other non-cash income	-	(10)	N/A
Total distributable income	2,922	2,458	18.9
Distribution per unit (HK cents)	129.52	110.45	17.3



Additional Data 2: Financial Review - Revenue



Reven	ue Analysis			
	Year ended 31 Mar 2012 HK\$'M	Year ended 31 Mar 2011 HK\$'M	YoY %	Percentage contribution year ended 31 Mar 2012 %
Rental income :				
Shops (1)	3,575	3,179	12.5	60.2
Markets / Cooked Food Stalls	624	600	4.0	10.5
Education / Welfare / Office / Ancillary	129	121	6.6	2.2
Mall Merchandising	123	115	7.0	2.1
Car parks :				
Monthly	865	778	11.2	14.6
Hourly	301	266	13.2	5.1
Expenses recovery and other miscellaneous income :				
Property related income (2)	315	294	7.1	5.3
	5,932	5,353	10.8	100.0

Note:

⁽¹⁾ Rental income from shops includes base and turnover rents.

⁽²⁾ Include income from retail properties of HK\$312 million (2011:HK\$292 million) and car park portfolio of HK\$3 million (2011:HK\$2 million)

Additional Data 3: Financial Review - Expenses



Expenses Analysis			
	Year ended 31 Mar 2012 HK\$'M	Year ended 31 Mar 2011 HK\$'M	YoY %
Property managers' fees, security and cleaning	494	428	15.4
Staff costs	277	251	10.4
Utilities	307	310	(1.0)
Repair and maintenance	216	222	(2.7)
Government rent and rates	172	166	3.6
Promotion and marketing expenses	95	94	1.1
Estate common area costs	105	101	4.0
Other property operating expenses	81	137	(40.9)
Total property expenses	1,747	1,709	2.2

Additional Data 4: Portfolio Metrics



Positive Portfolio Metrics			
	Year ended 31 Mar 2012	Year ended 31 Mar 2011	YoY %
Average unit rent (psf pm) at year end Shops	HK\$ 36.0	HK\$ 32.6	10.4 %
Overall (ex Self use office)	HK\$ 35.8	HK\$ 32.8	9.1 %
Composite reversion rateShopsOverall	23.4 % 21.7 %	20.9 % 21.4 %	2.5 % 0.3 %
Occupancy rate at year end Shops Overall	95.2 %	93.8 %	1.4 %
OverallRetention rate	92.9 %	91.5 %	1.4 %
ShopsOverall	79.2 % 79.2 %	74.6 % 74.1 %	4.6 % 5.1 %
Net property income margin	70.5 %	68.1 %	2.4 %
Car park income per space per month	HK\$ 1,222	HK\$ 1,095	11.6 %

Additional Data 5: Retail Portfolio Analytics



Portfolio segmentation				
Retail properties (1)	Retail valuation	Retail revenue	Average monthly unit rent per leased IFA	Occupancy rate
	HK\$'M	HK\$'M	HK\$ psf	%
1-10	18,076	1,272	50.4	97.2
11-50	30,044	2,117	38.1	93.9
51-100	14,186	1,128	28.6	91.2
Remaining properties	3,005	246	19.7	86.6
Total	65,311	4,763	35.8	92.9

Note:

⁽¹⁾ Properties ranked by retail valuation as at 31 March 2012, including Nan Fung Plaza and Maritime Bay.

Additional Data 6: Car Park Review



Car Park Performance Indicators			
	Year ended 31 Mar 2012	Year ended 31 Mar 2011	
Car park space allocation – monthly (%)	87.0	87.0	
Car park space allocation – hourly (%)	13.0	13.0	
Gross receipts by monthly users (%)	74.2	74.5	
Gross receipts by hourly users (%)	25.8	25.5	
Utilisation of car park space (%)	79.6	75.0	
Car park income per space per month (HK\$)	1,222	1,095	
NPI margin (%)	61.1 ⁽¹⁾	58.5	
Number of electric vehicle charging stations	55	46	

Note:

⁽¹⁾ Excluding the write-back of the car park waiver fees provision.

Additional Data 7: Investment Properties



Fair Values of Investment Properties			
	As at 31 Mar 2012 HK\$'M	As at 31 Mar 2011 HK\$'M	Increase/ (Decrease)
At beginning of year	67,318	53,781	N/A
Acquisitions	1,710	-	N/A
Additions	964	725	N/A
Change in fair values of investment properties	6,680	12,812	N/A
At end of vear	76.672	67.318	13.9%

Additional Data 8: Financial Position



Financial Position Summary			
НК\$'М	As at 31 Mar 12	As at 31 Mar 11	
Total Assets	79,225	68,754	
Total Liabilities	16,490	13,779	
Net Assets Attributable to Unitholders	62,735	54,975	
Units in Issue (M)	2,262.4	2,232.3	
Net Asset Value Per Unit	\$27.73	\$24.63	

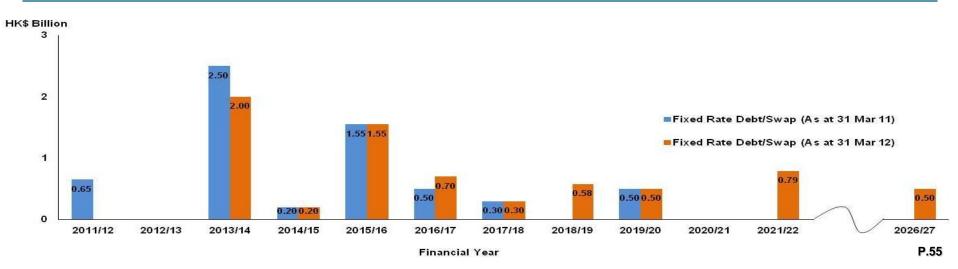
Additional Data 9: Capital Management



Committed Debt Facilities (1)									
As at 31 Mar 12 (HK\$'B)	Fixed Rate Debt (2) Flo	pating Rate Debt (2)	Utilised Facilities	Undrawn Facilities	Total Facilities				
HKMC Loan (3)	3.25	0.75	4.00	-	4.00				
2011 Club Loan	0.70	0.55	1.25	1.25	2.50				
Bilateral Loans	0.20	2.01	2.21	1.71	3.92				
Medium Term Notes	2.97	2.03	5.00	-	5.00				
Total	7.12	5.34	12.46	2.96	15.42				
Percentage	57%	43%	81%	19%	100%				

Notes: (1) All amounts are at face value. (2) After interest rate swaps. (3) Loan from The Hong Kong Mortgage Corporation Limited ("HKMC").

Fixed Rate Debt / Swap Maturity Profile



Additional Data 10: Capital Management – Strong Credit Metrics



Key Credit Metrics by Rating Agencies								
	As at 31 Mar 12	As at 31 Mar 11	S&P (A / Stable)	Moody's (A2 / Stable)				
Total debt / total assets	15.9%	15.1%	N/A	< 30%				
Total debt / total capital ⁽¹⁾	16.7%	15.9%	< 35%	N/A				
FFO ⁽²⁾ : total debt	25.2%	25.9%	> 15%	N/A				
EBITDA interest coverage	9.1	6.6	N/A	> 3.5x				
Total debt / EBITDA	3.2	3.0	N/A	< 5.0x				

Note



⁽¹⁾ Total capital is calculated by total debt add net assets attributable to unitholders

⁽²⁾ Funds from operations is calculated by net property income less administrative expenses, and net financing charges and add depreciation

Additional Data 11: Valuation



Valuation Drivers								
	As at	As at	As at					
	31 Mar 2012	30 Sep 2011	31 Mar 2011					
Retail properties (HK\$'M)	65,311	61,573	57,510					
Car parks (HK\$'M)	11,361	10,523	9,808					
Total (HK\$'M)	76,672	72,096	67,318					
Income Capitalisation Approach – Capitalisation Rate								
Retail properties	5.00 - 7.00%	5.00 - 7.00%	5.00 - 7.00%					
Retail properties: weighted average	5.87%	5.88%	5.92%					
Car parks	5.50 - 9.25%	5.50 – 9.25%	5.50 - 9.25%					
Car parks: weighted average	7.62%	7.62%	7.63%					
Overall weighted average	6.11%	6.11%	6.16%					
DCF Approach								
Discount rate	8.00%	8.00%	8.00%					





