



## The Link Real Estate Investment Trust

2007/08 Interim Results Presentation - Analysts Briefing

**15 November 2007** 













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#### **Results Presentation**



Management

Title

**CHEW Fook Aun** 

Executive Director and Acting

CEO

LAM Lit Kwan

Director (Portfolio Management)

## Agenda



- Distribution Statement
- Portfolio Review
- Asset Enhancements
- Financial Review



#### Distribution For The Period



### Distribution Per Unit exceeds 1H06 by 10.1%

	Six months ended 30 September 2007	Six months ended 30 September 2006	% Increase
Distributable Income	HK\$776m	HK\$702m	10.5%
Distribution per unit	HK36.11¢	HK32.81¢	10.1%
Distribution yield - based on IPO price of HK\$10.30	<b>7.01%</b> [note 1]	6.37% [note 1]	10.0%
Effective distribution yield	<b>4.22%</b> [note 2]	4.05% [note 3]	4.2%

Note 1: annualised

Note 2: annualised and based on unit price of HK\$17.10 on 28/9/2007

Note 3: annualised and based on unit price of HK\$16.22 on 29/9/2006

## Revenues



Revenues recognised during the p	Six months ended 30 September 2007 HK\$' M  Six months ended 30 September 2006 HK\$' M					% Increase	
Rental income from retail properties	1,477	71.8%		1,401	71.6%		5.4%
Gross rental receipts from carpark	456	22.2%		435	22.2%		4.8%
Air-conditioning charges & other property related income	123	6.0%		120	6.2%		2.5%
Total revenues:	2,056	100.0%		1,956	100.0%		5.1%

## Revenues



30 Septer				% Increase/ (decrease)				
Rental income from retail properties:								
1,147	78%		1,067	76%		7.5%		
231	16%		230	16%		0.4%		
18	1%		20	2%		(10.0%)		
81	5%		84	6%		(3.6%)		
1,477	100%		1,401	100%		5.4%		
ark:								
360	79%		344	79%		4.7%		
96	21%		91	21%		5.5%		
456	100%		435	100%		4.8%		
	30 Septer HKS erties:  1,147  231  18  81  1,477  ark:  360  96	1,147 78%  231 16%  18 1%  81 5%  1,477 100%  ark:  360 79%  96 21%	30 September 2007 HK\$' M  erties:  1,147	30 September 2007 HK\$' M  211  1,147  78%  1,067  231  16%  230  18  1%  20  81  5%  84  1,477  100%  1,401  ark:  360  79%  344  96  21%  91	30 September 2007 HK\$' M  30 September 2006 HK\$' M  21 1,067 76%  231 16% 230 16%  18 1% 20 2%  81 5% 84 6%  1,477 100% 1,401 100%  231 360 79% 344 79%  96 21% 91 21%	30 September 2007 HK\$' M  20 231 16% 230 16% 230 24% 81 5% 84 6% 1,477 100% 1,401 100%  30 September 2006 HK\$' M  36%  36% 36% 36% 36% 36% 36% 36% 36% 3		



## Portfolio Review

- Retail Facilities
- Carpark Facilities





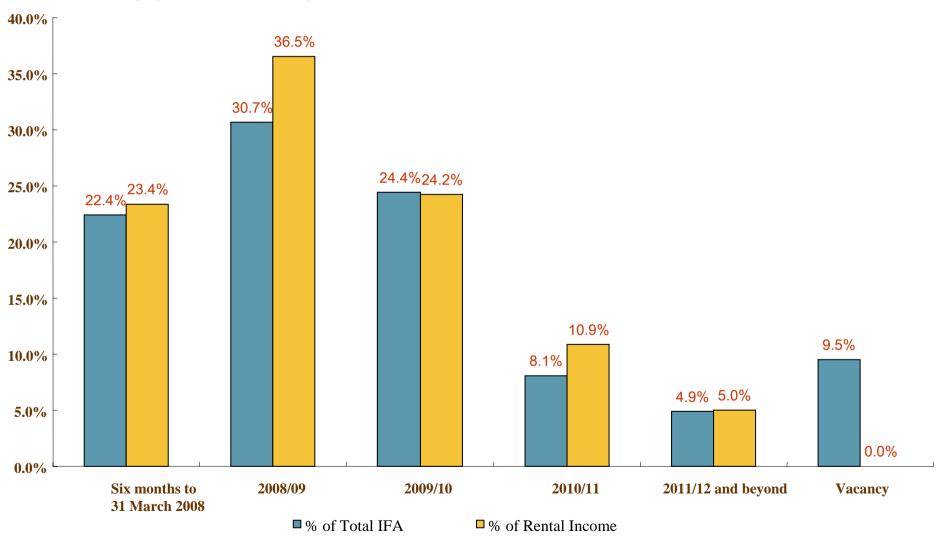




	Six months ended 30 September 2007	Six months ended 30 September 2006
Occupancy Rate (at period end)	90.5%	92.3%
Retention Rate (for the period)	73.2%	91.4%
Composite Reversion Rate (for the period)	13.7%	4.9%
Average Base Unit Rent (at period end)		
- excluding self use offices	HK\$24.4/sq.ft.	HK\$23.0/sq.ft.
- excluding self use offices, education/welfare, HD office and ancillary	HK\$26.6/sq.ft.	HK\$25.4/sq.ft.



#### Lease Expiry Profile as at 30 September 2007



## **Carpark Facilities**



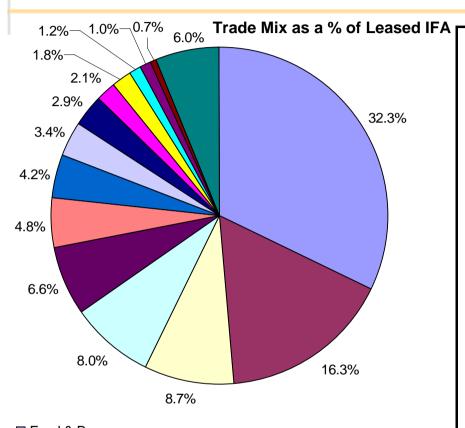
	Six months ended 30 September 2007	Six months ended 30 September 2006
Carpark space allocation - monthly	87.2%	87.2%
Carpark space allocation - hourly	12.8%	12.8%
Gross receipts by monthly users	78.9%	79.1%
Gross receipts by hourly users	21.1%	20.9%
Utilisation of carpark space (at period end)	71.6%	72.7%
Effective income per bay per month	HK\$955	HK\$913

## **Operating Efficiency**



	Six months ended 30 September 2007		Six mon 30 Septe	% Increase/			
	HK\$'M		%	HK\$'M		%	(decrease)
Property managers' fees, staff costs, security & cleaning	338.8		16.5%	350.0		17.9%	(3.2%)
Utilities	211.1		10.3%	211.0		10.8%	0.1%
Repairs & maintenance	106.3		5.1%	100.1		5.1%	6.1%
Government rent & rates	50.1		2.4%	54.0		2.8%	(7.2%)
Promotion & marketing expenses	27.0		1.3%	22.7		1.1%	18.9%
Other property operating expenses	38.7		1.9%	28.2	_	1.4%	37.2%
Property expenses excluding estate common area costs	772.0		37.5%	766.0		39.1%	0.8%
Estate common area costs	40.8		2.0%	26.5		1.4%	54.0%
Total property expenses	812.8		39.5%	792.5		40.5%	2.6%
Net property income	1,243.4		60.5%	1,164.0		59.5%	6.8%
Total revenue	2,056.2		100.0%	1,956.5		100.0%	5.1%





Food	&	Bever	age
Cuna	rm	arkat	0 E004

■ Supermarket & Foodstuff
□ Education/Welfare Organisations

□ Services
□ Electrical & Household Products
□ Personal Care, Medicine, Valuable Goods, Optical, Books & Stationery

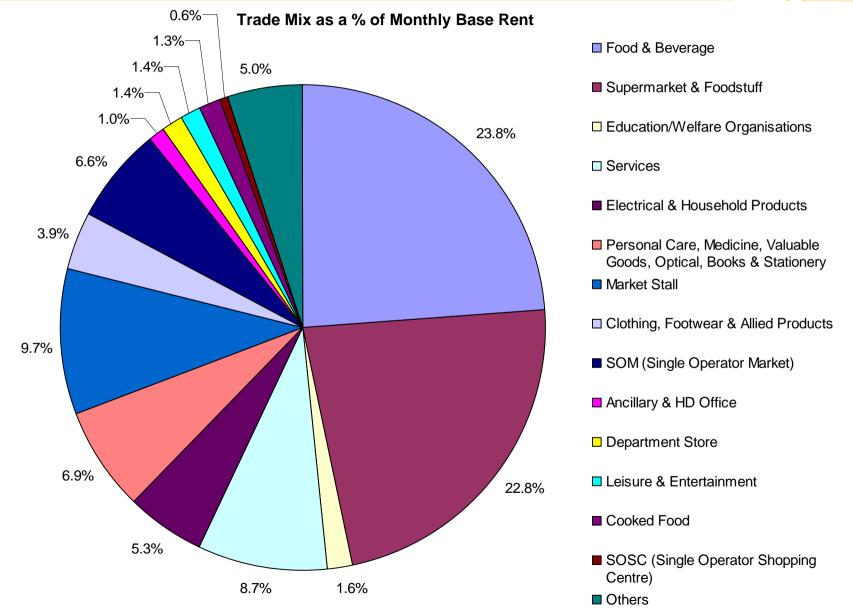
Clothing, Footwear & Allied Products
SOM (Single Operator Market)
Ancillary & HD Office
Department Store
Leisure & Entertainment

■ Cooked Food Stalls

SOSC (Single Operator Shopping Centre)
Others

	Leased IFA (sq.ft)
Food & Beverage	3,168,578
Supermarket & Foodstuff	1,599,898
Education/Welfare Organisations	856,588
Services	781,558
Electrical & Household Products	644,364
Personal Care, Medicine, Valuable	
Goods, Optical, Books &	474,827
Stationery	
Market Stall	408,945
Clothing, Footwear & Allied Products	332,282
SOM (Single Operator Market)	284,396
Ancillary & HD Office	210,820
Department Store	175,658
Leisure & Entertainment	114,174
Cooked Food Stalls	94,605
SOSC (Single Operator Shopping	65,445
Centre)	05,445
Others	583,190
	9,795,328
	P.13





#### 領<mark>進</mark> The Link

#### More new brand names introduced this period:



















Saffron















**■** Easter 2007













■ Mother's Day and Father's Day 2007







領<mark>進</mark> The Link

■ Summer 2007













預 The Link

■ The Link Credit Card Launch



## Gorporate Event







■ The Link Chiu Chow Festival







■ Coupon Book, Newsletter (for tenants promotion)









- Tenant Care Seminars
  - ◆ Total 437 participants in 8 seminars

# Tenants Gare Programs

Date	Торіс
23 April 2007	How To Prevent Shop Lifting
23 May 2007	Window Display Seminar
07 June 2007	How To Prevent Shop Lifting
07 June 2007	Building Fire Safety Seminar
05 July 2007	How To Handle Complaints
22 August 2007	How To Handle Complaints
06 September 2007	Retail Mandarin Workshop
05 October 2007	Retail Mandarin Workshop



Seminar topic - How to handle complaints



Seminar topic - How to prevent shop lifting



■ "Fun days" for underprivileged families / new immigrants



**Visit to Stanley Plaza** 



**Visit to Wetland Park** 

# Community Programs







**Tin Shui Carnivals** 

## 領<mark>進</mark> The Link

#### **Arts in the Plaza**

















**Products Fairs** 





#### **New Initiatives**



- Since August 2007, clauses have been inserted into tenancy agreements where appropriate to require tenants to provide turnover data to The Link REIT
- On 17 October 2007, The Manager and Chong Hing Bank together launched "The Link Credit Card" (the "Card"), the first credit card with "The Link" branding. Public response to the Card has been overwhelming with over three thousand applications received on the first three days of the launch. The card will serve to bring the public more shopping and dining benefits as well as to help tenants promote their products and services to The Link's broad customer base



## **Asset Enhancements**













## Master Programme For Asset Enhancements



Announced in 2005/IPO	Announced in 2006	Announced in 2007	Internal Floor Area (sqm)
I) Tsz Wan Shan	1) Tsz Wan Shan	1) Tsz Wan Shan	19,500
2) Hau Tak	2) Hau Tak	2) Hau Tak	15,540
3) Lung Cheung	3) Lung Cheung	3) Lung Cheung	14,198
4) Lok Fu	4) Lok Fu	4) Lok Fu	38,468
5) Choi Ming	5) Choi Ming	5) Choi Ming	8,703
6) Tai Wo	6) Tai Wo	6) Tai Wo	13,492
7) Stanley	7) Stanley	7) Stanley	8,615
3) Chung On	8) Chung On	8) Chung On	7,488
	9) Chung Fu	9) Chung Fu	21,395
	10) Wong Tai Sin	10) Wong Tai Sin	14,123
	11) Butterfly	11) Butterfly	15,290
	12) Cheung Fat	12) Cheung Fat	13,741
	13) Wo Che	13) Wo Che	17,333
	14) Lek Yuen	14) Lek Yuen	11,029
	15) Ming Tak	15) Ming Tak	3,620
		16) Leung King	18,327
		17) Siu Sai Wan	8,988
		18) Oi Man	18,912
		19) Kw ai Fong	5,450
		20) Fu Tung	9,261
		21) Kai Tin	17,161
		22) Tin Yiu	7,844
		23) Choi Yuen	12,120
		24) Tak Tin	8,399
		25) Hing Wah	7,222

26) Wan Tsui

7,508

343,727

## **Major Renovation Completed**



#### **Completed Asset Enhancement Phases / Projects**

	Announced in 2005/IPO	Announced in 2006	Announced in 2007	Internal Floor Area * (sqm)
1)	Tsz Wan Shan Phase 1 & 2			14,400
2)	Hau Tak Phase 1 & 2			6,980
3)	Lung Cheung Phase 1 & 2			14,198
4)	Lok Fu Phase 1			2,450
8)	Chung On Phase 1			6,223
		15) Ming Tak		3,620
			21) Kai Tin – see note below	17,161
			Total:	65,032

Note: Asset enhancement work deferred due to improvement in trade mix generating higher rental income.

<sup>\*</sup> Completed and unaffected IFA

# Major Renovation in Progress & Under Planning



	Project	Î	Commencement	Target Completion	Capital Expenditure HK\$M
1)	Tsz Wan Shan	Phases 1 & 2	Aug 2005	Completed	see below
		Phase 3	Aug 2006	1st Quarter 2008	29.8
2)	Hau Tak	Phases 1 & 2	Oct 2005	Completed	see below
		Phase 3	Dec 2006	1st Quarter 2008	40.0
		Phase 4	Dec 2006	2nd Quarter 2009	6.0
3)	Lung Cheung	Phase 1	Nov 2005	Completed	see below
		Phase 2	Nov 2006	Completed	see below
4)	Lok Fu	Phase 1	Aug 2006	Completed	see below
		Phase 2	Jun 2007	2nd Quarter 2010	120.0
5)	Ch oi Ming		Apr 2007	4th Quarter 2007	10.0
6)	Tai Wo		Jan 2007	1st Quarter 2009	46.0
7)	Stanley		Aug 2006	4th Quarter 2008	100.0
8)	Chung On	Phase 1	Oct 2006	Completed	see below
		Phase 2	Oct 2006	4th Quarter 2008	6.0
9)	Chung Fu		May 2008	4th Quarter 2009	72.0
10)	Wong Tai Sin		Aug 2006	2nd Quarter 2009	31.0
11)	Butterfly		Aug 2007	1st Quarter 2009	35.0
12)	Cheung Fat		Oct 2006	1st Quarter 2010	80.0
13)	Wo Che		May 2007	1st Quarter 2009	50.0
14)	Lek Yuen		Mar 2007	3rd Quarter 2009	29.0
15)	Ming Tak		Sep 2006	Completed	see below
16)	Leung King		Sep 2006	1st Quarter 2010	58.0
17)	Siu Sai Wan		Oct 2007	4th Quarter 2009	49.0
18)	Oi Man		Oct 2007	4th Quarter 2009	75.0
19)	Kw ai Fong		Mar 2008	4th Quarter 2010	29.0
20)	Fu Tung		Nov 2007	4th Quarter 2008	28.0
21)	Ka i Tin		see below	see below	see below
22)	Tin Yiu		Mar 2007	2nd Quarter 2009	32.0
23)	Choi Yuen		Dec 2007	3rd Quarter 2009	77.5
24)	Tak Tin		Apr 2008	3rd Quarter 2010	31.0**
25)	Hing Wah		Apr 2008	3rd Quarter 2010	53.0
26)	Wan Tsui		Apr 2008	4th Quarter 2009	66.0
Total					1153.3

<sup>\*\*</sup> Amount of capital expenditure subject to approval

## **Major Renovation Completed**



	Project		Commencement	Completion Date	Capital Expenditure HK\$M
1)	Tsz Wan Shan	Phases 1 & 2	Aug 2005	May 2006	29.0
2)	Hau Tak	Phases 1 & 2	Oct 2005	Mar 2006	22.0
3)	Lung Cheung	Phase 1	Nov 2005	May 2006	9.1
		Phase 2	Nov 2006	Jun 2007	10.0
4)	Lok Fu	Phase 1	Aug 2006	Jun 2007	10.0
8)	Chung On	Phase 1	Oct 2006	Sep 2007	9.6
15)	Ming Tak		Sep 2006	Jun 2007	8.0
21)	Ka i Tin		see note below	see note below	see note below
Total					97.7

Note: Asset enhancement work deferred due to improvement in trade mix generating higher rental income.



## **Financial Review**

- Financial Results and Highlights
- Financial Management
- Other Financial Information
- Analyst Recommendations



## **Financial Results**



Consolidated Income Statement for the six months ended 30 September 2007 (Unaudited)	Six months ended 30 Sep 2007 HK\$' M	Six months ended 30 Sep 2006 HK\$' M	% Increase
Gross Revenue	2,056	1,956	5.1%
Property operating expenses	(813)	(792)	2.7%
Net Property Income	1,243	1,164	6.8%
Interest Income	39	28	39.3%
General & administrative expenses	(47)	(41)	14.6%
Finance costs on interest bearing liabilities	(310)	(292)	6.2%
Profit before taxation, change in fair values of investment properties and transactions with			
unitholders	925	859	7.7%
Change in fair values of investment properties	2,655	707	275.5%
Profit before taxation and transactions with			
unitholders	3,580	1,566	128.6%
Taxation	(602)	(274)	119.7%
Profit after taxation, before transactions with unitholders	2,978	1,292	130.5%

## **Financial Results**



Distribution Statement	Six months ended 30 September 2007 HK\$' M	Six months ended 30 September 2006 HK\$' M	% Increase
Profit after taxation, attributable to unitholders	2,978	1,292	130.5%
Adjustments: Change in fair values of investment properties Deferred taxation on change in fair values Other non-cash income/gain	(2,655) 465 (12)	(707) 124 (7)	275.5% 275.0% 71.4%
Total Distributable Income	776	702	10.5%
Distribution to Unitholders As a % of Total Distributable Income  Distribution Per Unit Interim	776 100% 36.11¢	<b>702</b> 100% <b>32.81</b> ¢	10.5% 0.0% 10.1%

## **Gross Revenue**



	· · · · · · · · · · · · · · · · · · ·						
	30 Septe	Six months ended 30 September 2007 HK\$' M		Six months ended 30 September 2006 HK\$' M			% Increase/ (decrease)
Rental Income from retail properties	:				_		
Retail – Base rent	1,123	54.6%		1,055	53.9%		6.4%
Retail – Turnover rent	24	1.2%		12	0.6%		100.0%
	1,147	55.8%		1,067	54.5%		7.5%
Market	231	11.2%		230	11.8%		0.4%
Cooked Food Stalls	18	0.9%		20	1.0%		(10.0%)
Education / Welfare	23	1.1%		23	1.2%		0.0%
HD office and ancillary	37	1.8%		45	2.3%		17.8%
Promotional venue	21	1.0%		16	0.8%		31.3%
	1,477	71.8%		1,401	71.6%		5.4%
Gross rental receipts from carpark:			·				
Monthly	360	17.5%		344	17.6%		4.7%
Hourly	96	4.7%		91	4.7%		5.5%
	456	22.2%		435	22.3%		4.8%
Air-conditioning and other charges:			•		·		
Property related income	123	6.0%		120	6.1%		2.5%
	2,056	100.0%		1,956	100.0%		5.1%

## IFA by Category



	Total IFA			Leased IFA			Vacant IFA		
Category	30 Sep 2007	31 Mar 2007	30 Sep 2006	30 Sep 2007	31 Mar 2007	30 Sep 2006	30 Sep 2007	31 Mar 2007	30 Sep 2006
	(sqm)								
Retail	797,499	795,405	782,054	737,642	733,782	734,274	59,857	61,623	47,780
Market	81,726	82,354	82,790	64,413	63,864	66,787	17,313	18,490	16,003
Cooked Food Stalls	14,238	14,193	14,238	8,789	9,213	9,395	5,449	4,980	4,843
Education / Welfare	85,819	85,379	86,234	79,579	80,414	80,883	6,240	4,965	5,351
HD office and ancillary	26,532	27,612	39,101	19,585	19,852	36,185	6,947	7,760	2,916
Total excluding Self use offices	1,005,814	1,004,943	1,004,417	910,008	907,125	927,524	95,806	97,818	76,893
Self use offices	9,158	10,335	11,321	N/A	N/A	N/A	N/A	N/A	N/A
Total including Self use offices	1,014,972	1,015,278	1,015,738						
Excluding Self use offices, Education / Welfare only	919,995	919,564	918,183	830,429	826,711	846,641	89,566	92,853	71,542
Education / Welfare, HD office and ancillary	893,463	891,952	879,082	810,844	806,859	810,456	82,619	85,093	68,626

# Occupancy and Average Unit Rent by Category



		Occupancy rate		Vacancy rate			Average base rent per leased IFA		
Category	30 Sep 2007	31 Mar 2007	30 Sep 2006	30 Sep 2007	31 Mar 2007	30 Sep 2006	30 Sep 2007	31 Mar 2007	30 Sep 2006
	(%)	(%)	(%)	(%)	(%)	(%)	HK\$psf	HK\$psf	HK\$psf
Retail	92.5%	92.3%	93.9%	7.5%	7.7%	6.1%	24.0	23.3	22.8
Market	78.8%	77.5%	80.7%	21.2%	22.5%	19.3%	56.1	54.3	53.8
Cooked Food Stalls	61.7%	64.9%	66.0%	38.3%	35.1%	34.0%	31.5	30.7	30.3
Education / Welfare	92.7%	94.2%	93.8%	7.3%	5.8%	6.2%	4.4	4.3	4.3
HD office and ancillary	73.8%	71.9%	92.5%	26.2%	28.1%	7.5%	11.5	11.5	10.2
Total excluding Self use offices	90.5%	90.3%	92.3%	9.5%	9.7%	7.7%	24.4	23.6	23.0
Self use offices	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total including Self use offices									
Excluding Self use offices,	90.3%	89.9%	92.2%	9.7%	10.1%	7.8%	26.3	25.5	24.8
Education / Welfare only	30.0 /0	09.970	32.270	J.1 /0	10.170	1.070	20.0	20.0	24.0
Excluding Self use offices,	90.8%	90.5%	92.2%	9.2%	9.5%	7.8%	26.6	25.9	25.4
Education / Welfare, HD office	<b>30.0</b> %	90.0%	92.2%	<b>3.2</b> %	ყ.ე%	1.0%	20.0	20.9	20.4

## Composite Reversion Rate



	Six months ended 30 September 2007 %	Year ended 31 March 2007 %	Six months ended 30 September 2006 %
Retail	15.44	11.09	5.36
Market	7.60	6.38	5.10
Cooked Food Stalls	17.67	7.21	7.61
Education / Welfare	0.58	0.82	1.14
Ancillary	11.67	11.22	9.12
Overall	13.69	9.87	4.89
Overall excluding Education / Welfare	13.92	10.28	5.22

## **Financial Costs**



	Six months ended 30 Sep 2007 HK\$' M	Six months ended 30 Sep 2006 HK\$' M
Interest expense	310	292
Interest income	(39)	(28)
Net interest expense	271	264
EBITDA	1,202	1,127
Interest cover	4.4 times	4.3 times
	As at 30 Sep 2007 HK\$' M	As at 31 Mar 2007 HK\$' M
Total Borrowing as at period/year end	12,181	12,177
Total asset value as at period/year end	48,275	45,235
Gearing as at period/year end	25.23%	26.92%

## Change in Fair Values of Investment Properties



	Six months ended 30 September 2007 HK\$' M	Year ended 31 March 2007 HK\$' M	% Increase
At beginning of the period/year	39,557	35,772	10.6%
Additions	140	271	
Change in fair values of investment properties	2,655	3,514	
At end of the period/year	42,352	39,557	7.1%



#### Net Asset Value per Unit increased by 9% (1) from latest audited figure

Consolidated Balance Sheet as at 30 September 2007 (Unaudited)	30 Sep 2007 HK\$' M	31 Mar 2007 HK\$' M
Non Current Assets	46,390	43,597
Current Assets	1,885	1,638
Total Assets	48,275	45,235
Current Liabilities	3,335	1,056
Non Current Liabilities	15,681	17,390
Total Liabilities	19,016	18,446
Net Assets Attributable to Unitholders	29,259	26,789
Units in Issue	2,148,434,317	2,137,454,000
Net Asset Value Per Unit	HK\$13.62	HK\$12.53

Note:

## Movement of NAV per Unit

Net asset value as at 1/4/2007



Net enhancement due to issuance of units under distribution reinvestment scheme
Distributable income for the period ended 30/9/2007
Other non-cash income

Change in fair values of investment properties

Deferred tax on change in fair values of investment properties

Movement from cash flow hedges

Less: Final distribution for the year ended 31/3/2007

Net asset value as at 30/9/2007

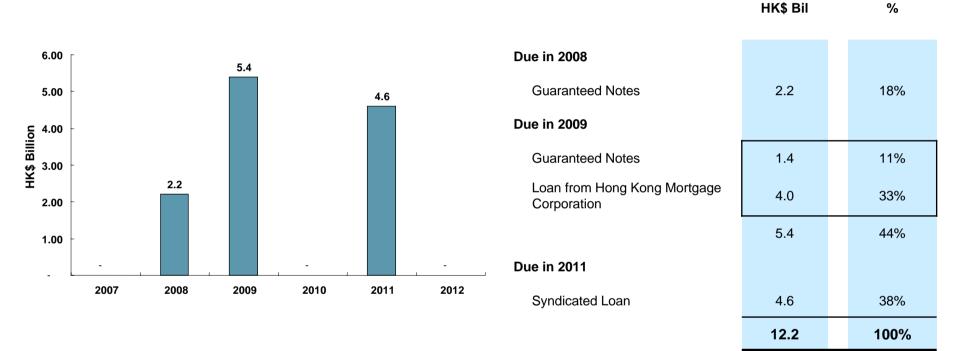
Net Asset Value				
Total		Per unit		
HK\$' M		HK\$		
26,789		12.53		
187		0.03		
776		0.36		
12		0.01		
2,655		1.24		
(465)		(0.22)		
44		0.02		
29,998		13.97		
(739)		(0.35)		
29,259		13.62		

No. of units in issue as at 30/9/2007: 2,148,434,317 units

## Financial Management



#### **Debt Maturity**



- Average outstanding life of the loan facilities as at 30 Sep 2007: 32 months
- Outstanding interest rate swap contracts at 30 Sep 2007: HK\$4 Billion
- 54% of total available facilities at 30 Sep 2007 at fixed rates

## Financial Management



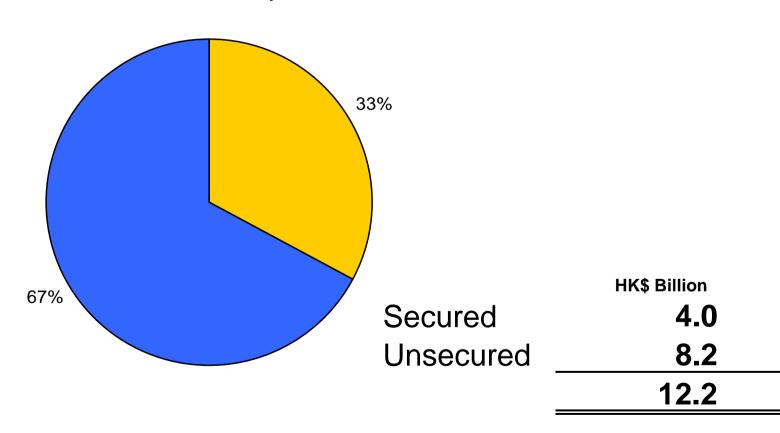
%

33%

**67%** 

100%

#### **Debt Security**



## Financial Management



Cash Resources and Market Capitalisation	As at 30 September 2007 HK\$' M	As at 31 March 2007 HK\$' M	
Undrawn bank loan facilities	400	400	
Net Cash at bank and on hand	1,721	1,528	
Total cash resources	2,121	1,928	
(HK\$)			
Net asset value per unit	13.62	12.53	
Market price per unit	17.10	18.80	
Premium	26%	50%	
Market capitalisation	HK\$36,738m	HK\$40,184m	

### Other Financial Information



#### Ratings:

Moody's has upgraded our corporate family rating of "A3 grade with a positive outlook"

## **Analyst Recommendations**



Date	Firm Name	Recommendation
13-Nov-07	Lehman Brothers	overweight/positive
26-Oct-07	Macquarie	underperform
8-Aug-07	Daiwa Institute	hold
29-Jun-07	HSBC	neutral
11-Jun-07	Bank of China International	market perform
11-Jun-07	JPMorgan	overweight
9-Jun-07	Goldman Sachs	neutral/attractive
8-Jun-07	UBS	buy



## **Questions & Answers**

Thank You



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